



Board of Directors Meeting

Tuesday, January 22, 2019

4:00 p.m.

Location:

United Way – Ansin Building

3250 SW 3rd Avenue

Miami, Florida 33129

Ryder Room





Board of Directors Meeting

Tuesday, January 22, 2019
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
4:00 p.m. – 6:00 p.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair
Steve Hope
Treasurer
Karen Weller
Secretary

4:00 p.m.

Welcome and Opening Remarks

Kenneth C. Hoffman
Chair

4:05 p.m.

Public Comments

4:15 p.m.

End of Year Video

Kenneth C. Hoffman
Chair

4:20 p.m.

Approval of November 19, 2018 Board of Directors Minutes Summary

(Additional Items Packet) (Pgs. 5-6)

Karen Weller
Secretary

4:25 p.m.

Appreciation for Outstanding Service to The Children's Trust

James R. Haj
President/CEO

- *Lily de Moya, Gubernatorial Appointee*

4:30 p.m.

Code of Ethics Training

Jose Arrojo
Executive Director, Miami-Dade Commission on Ethics and Public Trust

- *Cure of Sunshine Violation*

4:55 p.m.

Nominating Committee Report

Roderster Brandon
Committee Chair

5:00 p.m.

Finance & Operations Committee Report

Steve Hope
Committee Chair

Resolution 2019-23: Authorization to negotiate and execute a second one-year contract with the University of Miami for operation of the Miami-Dade Early Learning Partnership, in a total amount not to exceed \$150,000.00, previously approved through resolution #2018-80, commencing October 1, 2018 and ending September 30, 2019. *(Pgs. 7-9)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

5:15 p.m. **Program Services and Childhood Health Committee Report**

Pamela Hollingsworth
Committee Chair

Resolution 2019-24: Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe and the United Way of Miami-Dade for match funding for the federal Early Head Start- Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$1,000,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020 *(Pgs. 10-11)*

Resolution 2019-25: Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$420,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. *(Pgs. 12-13)*

Resolution 2019-26: Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed \$1,230,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. *(Pgs. 14-15)*

Resolution 2019-27: Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$102,000.00, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020. *(Pgs. 16-17)*

Resolution 2019-28: Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$100,000.00 for a term of 12 months commencing April 1, 2019 and ending March 31, 2020. *(Pgs. 18-21)*

Resolution 2019-29: Authorization for a procurement waiver of the funding limits for training and professional development services and to negotiate and execute a 14-month contract with Catalyst Miami, Inc., to manage the small Community Based Organizations (CBO) capacity building initiative, commencing February 1, 2019 and ending March 31, 2020, in a total amount not to exceed \$233,334.00, with one 12-month renewal. *(Pgs. 22-23)*

Resolution 2019-30: Authorization to negotiate and execute a contract amendment with Miami-Dade County Department of Cultural Affairs, for local match funding to increase cultural arts programs, in a total amount not to exceed \$254,672.00, commencing October 1, 2018 and ending September 30, 2019, in a total amount not to exceed \$1,500,000.00. *(Pgs. 24-26)*

Resolution 2019-31: Authorization for a procurement waiver of the funding limits for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in Miami on February 20-22, 2019, inclusive of free admission for providers affiliated with The Children's Trust, in an amount not to exceed \$30,000.00. *(Pgs. 27-28)*

Resolution 2019-32: Authorization to negotiate and execute a contract with United Way of Miami-Dade to provide early childhood development supports for an ongoing, observation-based assessment system for young children, in a total amount not to exceed \$1,500,000.00 for a term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals in a total annual amount not to exceed \$1,000,000.00. *(Pgs. 29-30)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2019-33: Authorization to negotiate and execute contracts with Training Implementation Associates and University of Miami for program and professional development support services for The Children’s Trust’s family services providers and staff in a total amount not to exceed \$750,00.00, for an initial term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals. *(Pgs. 31-32)*

Resolution 2019-34: Authorization to negotiate and execute three contracts with the providers identified herein, to deliver oral health preventive services, in a total amount not to exceed \$781,159.00 for a term of 18-months, commencing February 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals. *(Pgs. 33-34)*

Resolution 2019-35: Contract amendments to reflect changes in subcontractors for the three contracts listed in the resolution. *(Pgs. 35-37)*

5:50 p.m. **CEO Report**

James R. Haj
President/CEO

- *Update on the Miami Heart Gallery*
- *Board Attendance (Pgs. 38-39)*

6:00 p.m. **Adjourn**

Reminder:

Next Board meeting: *Tuesday, February 19, 2019*



**Board of Directors Meeting Summary
November 19, 2018
4:05 p.m.**

These actions were taken by The Children's Trust November 19, 2018:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the October 22, 2018 minutes was made by Steve Hope and seconded by Mary Donworth. Motion passed unanimously, 21-0.

Finance & Operations Committee Report

Motion to approve a Budget Amendment was made by Mary Donworth and seconded by Com. Xavier Suarez. Motion passed unanimously, 21-0.

Resolution 2019-14: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Rodester Brandon. Authorization to negotiate and execute a third-year contract with Branger+Briz, Inc., in a total amount not to exceed \$97,100.00 for a term of 12 months, commencing October 1, 2018, and ending on September 30, 2019. **Motion passed unanimously, 23-0.**

Program Services and Childhood Health Committee Report

Resolution 2019-15: Motion to approve the resolution was made by Rodester Brandon and seconded by Gilda Ferradaz. Authorization to negotiate and execute a contract with Miami-Dade County for the third year of the truancy reduction component of Together for Children, in a total amount not to exceed \$880,000.00 for a term of 12 months commencing August 1, 2019 and ending July 31, 2020. **Motion passed, 19-0. Recusals by Com. Xavier Suarez and Dr. Marta Pérez.**

Resolution 2019-16: Motion to approve the resolution was made by Karen Weller and seconded by Steve Hope. Authorization to negotiate and execute a funder collaboration contract with Miami-Dade County for the fourth year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2019 and ending on February 29, 2020. **Motion passed, 19-0. Recusals by Com. Xavier Suarez, Dr. Marta Pérez, and Dr. Nancy Lawther.**

Resolution 2019-17: Motion to approve the resolution was made by Steve Hope and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute a match funding/funder collaboration contract with Catalyst Miami, Inc. to launch a Children's Savings Accounts program in Miami-Dade County, in a total amount not to exceed \$202,500.00 for a term of 18 months commencing January 1, 2019 and ending June 30, 2020 **Motion passed, 22-0. Recusals by Mary Donworth and Dr. Marta Pérez.**

Resolution 2019-18: Motion to approve the resolution was made by Mark Trowbridge and seconded by Mary Donworth. Authorization to enter into a funder collaboration service agreement with Voices for Children Foundation, Inc., to support partnerships to engage, recruit and retain foster families in Miami-Dade County, for a one-time allocation in a total amount not to exceed \$100,000.00 for a term of 10 months, commencing December 1, 2018 and ending September 30, 2019. **Motion passed, 23-0. Recusal by Gilda Ferradaz.**

Resolution 2019-19: Motion to approve the resolution was made by Rodester Brandon and seconded by Karen Weller. Authorization to enter into a service agreement with Miami-Dade Public Library System, for a local funding match to provide increased access to STEAM-based programming and academic tutoring, in a total amount not to exceed \$125,000.00 for a term of 10 months, commencing December 1, 2018 and ending September 30, 2019. **Motion passed, 23-0. Recusal by Com. Xavier Suarez.**

Resolution 2019-20: Motion to approve the resolution was made by Mary Donworth and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute contracts with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$548,063.00 for a term of nine months, commencing November 1, 2018, and ending July 31, 2019, with four remaining 12-month renewals. **Motion passed, 22-0. Recusals by Esther Jacobo and Constance Collins.**

Resolution 2019-21: Motion to approve the resolution was made by Dr. Daniel Bagner and seconded by Dr. Marta Pérez. Authorization to negotiate and execute a contract with University of Miami (UM) to provide infant and early childhood mental health consultation services, in a total amount not to exceed \$2,200,000.00 for a term of eight months, commencing December 1, 2018 and ending July 31, 2019, with four remaining 12-month renewals in a total annual amount of \$3,000,000.00. **Motion passed, 23-0. Recusal by Pamela Hollingsworth.**

Resolution 2019-22: Motion to approve the resolution was made by Dr. Daniel Bagner and seconded by Mindy Grimes-Festge. Authorization to increase the Florida WAGE\$ program purchase order in an amount not to exceed \$790,000.00 for wage salary supplements to impact the education and employment stability of child care educators for a term of nine months, commencing November 1, 2018 and ending July 31, 2019, in a new total amount not to exceed \$1,990,000.00. **Motion passed unanimously, 24-0.**

Meeting adjourned at 5:59 p.m.

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-23

Strategic Plan Priority Investment Area: Program & Professional Development: Program Evaluation & Community Research

Strategic Plan Headline Community Result(s): This investment supports all community results.

Recommended Action: Authorization to negotiate and execute a second one-year contract with the University of Miami for operation of the Miami-Dade Early Learning Partnership, in a total amount not to exceed \$150,000.00, previously approved through resolution #2018-80, commencing October 1, 2018 and ending September 30, 2019.

Budget Impact: Funding in the amount of \$150,000.00 for this resolution was previously approved through resolution #2018-80. There is no additional budget impact.

Description of Services: Funding has been allocated for an early childhood-focused integrated data partnership in Miami-Dade County. The project goal is to build a research-practice partnership to improve coordinated early childhood research, practice and policy, to support school readiness and early school success for all students, but especially students from low-income and at-risk backgrounds. Formal partners include the University of Miami, Miami-Dade County Public Schools (M-DCPS), The Children's Trust, Early Learning Coalition of Miami-Dade/Monroe (ELC), and the Miami-Dade County Community Action and Human Services Department Head Start/Early Head Start program (MDC-CAHSD).

The University of Miami provides the following services for the partnership:

1. **Manage partnership development and governance:** Manage cross-system collaboration, identifying and communicating with key stakeholders across relevant organizations in the early childhood-related sectors including those associated with social determinants of health. Ensure responsibilities of steering committee are executed. Develop and implement shared governance documents and collective investment in the partnership.
2. **Facilitate partners' participation in a learning community:** Serve as a key point of contact for major tasks related to the ongoing Actionable Intelligence for Social Policy (AISP) learning community program, most importantly to support communications to develop and advance a strategic plan for an integrated data system based on collective partnership.
3. **Cultivate Partnership sustainability opportunities:** Work with partnership organizations to identify targeted opportunities for support, applying for and receiving competitive grants, developing partnerships to increase in-kind capacity, and recognizing options to structure or institutionalize collective initiatives.
4. **Update and expand data-sharing agreement:** Work with administrators and legal counsel for the relevant partners to extend data sharing agreements.
5. **Develop external and internal communications:** Provide content for a partnership website, and work with partner organizations' researchers and administrators to develop and disseminate products based on findings from analyses, e.g., data briefs and posters.
6. **Provide a secure hardware environment for managing the IDS:** Maintain integrated data system in a secure environment to ensure confidentiality and privacy of individual-level data.

7. **Coordinate cross-organizational data linkage work:** Provide technical consultation and software services for ongoing acquisition and processing of data for the integrated data system across partner organizations. Ensure ongoing data linkage work across partner organizations is conducted in accordance with best practices and well-documented as to process.
8. **Conduct data analyses:** Support ongoing data analysis needs, including but not limited to summarizing descriptive data, creating and maintaining up-to-date data dictionaries accessible by partner organizations, and investigating original research questions using linked data in the integrated data system.

Background: The Children’s Trust initially entered into a data sharing agreement with UM, M-DCPS and ELC in August 2016, in connection with a federal Institute for Education Sciences grant awarded to the University of Miami, with co-investigators at M-DCPS, ELC and The Children’s Trust. In October 2017, the data sharing agreement was amended to add MDC-CAHSD, and to extend the agreement another year. In August 2018, the agreement was amended a third time to extend the agreement for an additional year, through August 2019.

Initial funding from The Children’s Trust in support of this integrated data system work started in FY 2017-18 with resolution #2018-41, which provided \$150,000.00, in support of planning and preparation to become a Thirty Million Words partner community. Despite The Children’s Trust not being selected through the Thirty Million Words competitive process, it was determined that the continued integrated data system development is critical to our cross-system policy and research coordination efforts in support of early childhood development. Thus, for FY 2018-19, resolution #2018-80 included authorization for \$150,000.00 for the continued work with the University of Miami and community partners as part of The Children’s Trust’s annual Information Technology resolution. This resolution for software services stated that the UM solution allows us to integrate community data in a manner that allows for both community and individual level analysis of the impact our investment is having in the community. However, in the process of executing a contract agreement, it was determined that not enough details were included in the prior board authorization. The work has commenced as of October 1, 2018, based on the board approval of resolution #2018-80. The current resolution seeks to clarify the details of the work being supported by this investment. No additional funding is being sought in this resolution.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-24

Strategic Plan Priority Investment Area: Early Childhood Development: Early Care and Education Slots

Strategic Plan Headline Community Result(s): Children attend quality child care; children regularly access medical, dental and behavioral health care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe and the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$1,000,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020.

Budget Impact: Funding in the amount of \$1,000,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available on FY 2019-20.

Description of Services: This resolution will allow The Children's Trust to award the Early Learning Coalition of Miami-Dade/Monroe (ELC) \$650,000.00 and the United Way of Miami-Dade (UW) \$350,000.00 in match funds.

This local match from The Children's Trust will be used to leverage federal funding for high-quality early care and education learning slots for infants and toddlers through the Early Head Start - Child Care Partnership (EHS-CCP) grant. Children served shall be Miami-Dade County residents and meet the eligibility requirements of the EHS-CCP grant. All children receive comprehensive services including health, mental health, nutrition, and family support services; family advocates work closely with families to address each family's unique needs and help them work toward self-sufficiency; and at least ten percent of children served must have diagnosed disabilities (regardless of income).

Background: Since 1965, the federal Head Start program has provided comprehensive early education and support services to low-income three and four-year-olds and their families. In 1994, the Early Head Start (EHS) program was established to serve children from birth to three years of age and pregnant women, in recognition of the mounting evidence that the earliest years matter a great deal to children's growth and development.

In 2014, the federal government made \$650 million available to expand EHS services nationally. These funds were awarded competitively to grantees throughout the country to expand access to high-quality, comprehensive services for low-income infants and toddlers and their families.

The initial match funding from The Children's Trust began and was approved through resolution #2014-16 on September 8, 2014, when the federal government awarded the ELC \$8,877,841.00 for 750 slots and the United Way \$4,770,453.00 for 320 slots for the EHS expansion in Miami-Dade County. With The Children's Trust local match, the federal

government awarded the funding for a five-year grant period beginning February 1, 2015. Service delivery and outcomes continue to be satisfactory and all slots are being utilized.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-25

Strategic Plan Priority Investment Area: Early Childhood Development: Early Care and Education Slots

Strategic Plan Headline Community Result(s): Children attend quality child care; children regularly access medical, dental and behavioral health care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$420,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020.

Budget Impact: Funding in the amount of \$420,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: This resolution will allow The Children's Trust to award the United Way of Miami-Dade (UW) \$420,000.00 in match funds.

This local match from The Children's Trust will be used to leverage federal funding for high-quality early care and education learning slots for infants and toddlers through the Early Head Start - Child Care Partnership (EHS-CCP) Grant. Children served shall be Miami-Dade County residents and meet the eligibility requirements of the EHS-CCP grant. All children receive comprehensive services, to include health, mental health, nutrition, and family support services; family advocates work closely with families to address each family's unique needs and help them work toward self-sufficiency, and at least ten percent of children served must have diagnosed disabilities (regardless of income).

Background: Since 1965, the federal Head Start program has provided comprehensive early education and support services to low-income three and four-year-olds and their families. In 1994, the Early Head Start (EHS) program was established to serve children from birth to three years of age and pregnant women, in recognition of the mounting evidence that the earliest years matter a great deal to children's growth and development.

In 2014, the federal government made \$650 million available to expand EHS services nationally. These funds were awarded competitively to grantees throughout the country to expand access to high-quality, comprehensive services for low-income infants and toddlers and their families.

In March 2017, the federal government awarded the UW an expansion grant of \$3,603,155.00 annually over a five-year funding period for 200 additional slots. The Children's Trust's local match of \$420,000.00 contributed to UW's ability to obtain these funds. This match represents the third year of match funding. Program services and outcomes were satisfactory and 200 slots were utilized.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-26

Strategic Plan Priority Investment Area: Early Childhood Development: Early Care and Education Slots

Strategic Plan Headline Community Result(s): Children attend quality child care; children regularly access medical, dental and behavioral health care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed \$1,230,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020.

Budget Impact: Funding in the amount of \$1,230,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Child Care Executive Partnership (CCEP) program is an innovative, public/private partnership program that helps employers meet the needs of a growing segment of their workforce – working parents. Through this program, federal and state funding is “matched” with contributions from local governments, charitable foundations, and participating businesses on a dollar-for-dollar basis to provide child care services to participating families.

The Florida CCEP purchasing pool fund serves as a general funding source to assist eligible low-to-moderate wage families earning up to 200 percent of the federal poverty level to access child care subsidies. This ceiling is slightly higher than the basic subsidy eligibility criteria of 150 percent. CCEP allows families to continue accessing a portion of the subsidy even if they receive a pay raise. Funds contributed locally are matched dollar-for-dollar by the state and distributed according to the ELC’s priorities. All funds matched by The Children’s Trust are solely used for residents of Miami-Dade County.

The annual cost per slot is estimated at \$5,000.00, including \$3,500.00 in subsidy plus an expected family sliding scale co-pay of about \$1,500.00, dependent upon family income. More than one child might use one slot over the course of a year. Recipients of CCEP subsidy funding are required to attend programs that have a Gold Seal designation by the Department of Children and Families.

Background: The Children’s Trust provides the local match funding according to the terms and conditions set forth above to assist the ELC in drawing down the maximum amount of funding from the state’s CCEP child care subsidy program. During the past nine contract periods, The Children's Trust contributed a dollar-for-dollar match. For fiscal year 2017-18, the amount of match funding provided to the ELC increased to \$1,230,000.00, which allowed

the ELC to draw down \$1,230,000.00 of the state's CCEP funds. This match supports child care services for more than 705 children.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-27

Strategic Plan Priority Investment Area: Early Childhood Development: Early Care and Education Slots

Strategic Plan Headline Community Result(s): Children attend quality child care; children regularly access medical, dental and behavioral health care; and children are ready for kindergarten.

Recommended Action: Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$102,000.00, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020.

Budget Impact: Funding in the amount of \$102,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The Children's Trust will provide local match funding to assist RCMA in drawing down the maximum amount of federal-state child care development funds to subsidize child care for the working poor it is entitled to receive through Florida's Office of Early Learning (OEL).

A six percent local match is required to draw down the portion of child care subsidy funds allocated for working poor farm worker families. Each dollar of match draws down \$16.00 from the OEL leading to a \$1,632,000.00 draw-down for the \$102,000.00 requested, covering more than 200 slots estimated at \$4,000.00 each. Throughout the year, parents are required to contribute a co-pay of an additional \$1,000.00. Approximately 687 children will be served during the contract year.

RCMA is a non-profit, non-sectarian organization funded through public and private sources including the OEL, United Way, public schools, county governments, children's services councils, agribusiness and other corporations, and individual donors. The slots and funding are allocated as follows:

- More than one child may use a slot during the year. Match contributions are invoiced for specific sets of subsidized children.
- This contribution will be used for children covered in the first quarter of the OEL 2019-2020 fiscal year (July 1 through June 30).
- RCMA has six child development centers including a school-age program located in the Miami-Dade area, three of which are in the Homestead and Florida City area.
- RCMA is currently serving approximately 538 Hispanic children 0-5 years of age.

Background: RCMA provides quality child care and early education for children of migrant and seasonal farm workers and rural, low-income families throughout Florida. RCMA was founded in 1965 by Mennonite Church volunteers in the Redlands farming area of southern Miami-Dade County to provide a safe, nurturing environment for children while their parents

worked in the fields. Today, RCMA serves nearly 6,900 children in more than 75 centers in 21 counties throughout the state. More than 1,150 children are on waiting lists statewide.

During the past 12 contract periods, The Children’s Trust contributed local match funding to RCMA. The total estimated local match needed by RCMA in Miami-Dade County for fiscal year 2017-18 is \$228,000.00; Miami-Dade County provides \$118,000.00 of this match. The recommendation is for The Children’s Trust to provide an annual match of \$102,000.00 to leverage the full federal amount. RCMA will secure the additional \$8,000.00 match from another entity. Service delivery and outcomes continue to be satisfactory and all slots are being utilized.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

January 22, 2019

Resolution 2019-28

Strategic Plan Priority Investment Area(s): Youth Development: After-School Programs; Community Awareness & Advocacy: Cross-funder Collaboration

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$100,000.00 for a term of 12 months commencing April 1, 2019 and ending March 31, 2020.

Budget Impact: Funding in the amount of \$100,000.00 is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: The U.S. Soccer Foundation (Foundation) is the pre-eminent organization using soccer as a vehicle to improve the health and social outcomes of children and the underserved communities in which they live. The Foundation's unique and cost-effective programs have been shown to transform neighborhoods, increase physical activity among children and build a culture of health in communities across the country. Due to the national success of the program, the Social Innovation Fund and the United States Department of Justice, as well as other funders across the country have invested in Soccer for Success.

This funder collaboration project leverages funds from local and national funders to support five community partners (After School All Stars, the City of North Miami, Flipany, Liberty City Optimist Club and the YMCA of South Florida) who deliver the Soccer for Success program curriculum at 45 sites throughout Miami-Dade County. The community partners receive funding and/or materials and equipment, program curriculum and training provided by the Foundation. The program offers structured physical activity, nutrition education and mentoring for children in underserved neighborhoods. This collaborative effort seeks to provide at least 1,000 additional program slots throughout Miami-Dade County. Soccer for Success is an evidence-based program that aims to:

- increase the physical activity and nutritional knowledge of child participants;
- train coaches as mentors who assist children in the development of healthy, active lifestyles and deter delinquent behavior;
- create opportunities to connect participants and their families with services such as health clinics, farmers' markets, insurance companies and other wraparound services that partner with the Soccer for Success program operator; and
- improve the well-being of children by providing a safe after-school activity.

Background: On March 17, 2017, The Children's Trust Board approved resolution #2017-70 and committed \$100,000.00 to support 1,000 additional slots in the Soccer for Success program (program) for children and youth in Miami-Dade County. Over the last year, the

program has served 2,644 elementary and middle school age children through 45 countywide program sites.

The Children’s Trust invests \$100,000.00 in the Soccer for Success funder collaboration project. Over time, the program and funding pool has grown considerably to a current total of \$640,000.00. Contributors to this collaborative effort include:

Contributor	Amount
Anthem Inc.	\$50,000.00
City of Miami - Commissioner Keon Hardemon’s Office	\$30,000.00
City of North Miami - Councilman Alix Desulme’s Office	\$30,000.00
Health Foundation of South Florida	\$50,000.00
Miami Foundation	\$15,000.00
Target Corporate Social Responsibility	\$240,000.00
The Children’s Trust	\$100,000.00
U.S. Soccer Foundation	\$125,000.00

The U.S. Soccer Foundation also raises additional funds to grow and improve the program in Miami-Dade County. Other funders and municipalities are interested in participating, and we continue to invite additional partners to the collaborative. As a result of this collaborative effort, for every dollar The Children’s Trust invests, \$5.40 are invested by the funding partners collectively.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

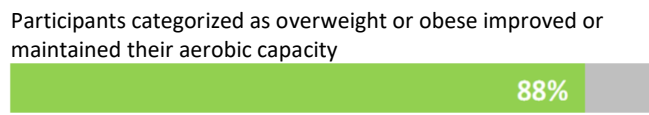
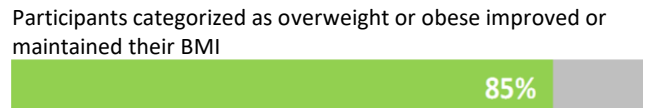
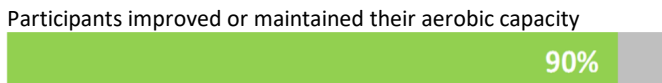
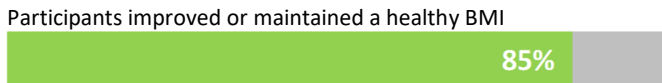
Approved by County Attorney for form and legal sufficiency _____

Soccer for Success

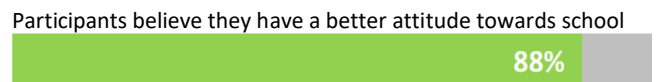
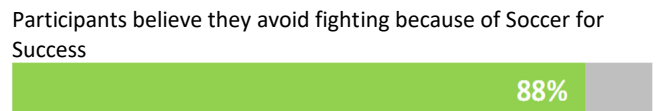
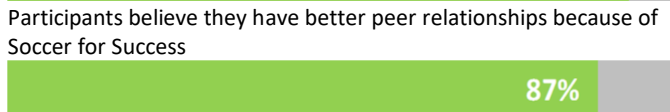
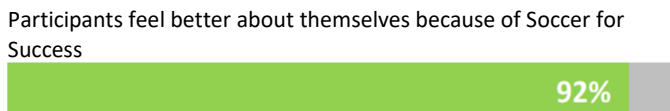
Soccer for Success, developed by the U.S. Soccer Foundation, is an evidence-based program which provides children in underserved neighborhoods with structured physical activity, nutrition education and mentoring by specially trained coach mentors. The program is delivered by five community partners (After School All Stars, the City of North Miami, Flipany, Liberty City Optimist Club and YMCA of South Florida) that receive funding and/or materials and equipment, program curriculum and training provided by the U.S. Soccer Foundation.

The Children’s Trust collaborates with the U.S. Soccer Foundation, as well as Anthem, Inc., the City of Miami, the City of North Miami and Health Foundation of South Florida to leverage funding dollars to provide at least 1,000 program slots in areas throughout the county with unmet demands. **This past year, Soccer for Success served 2,644 children in grades kindergarten through eight.**

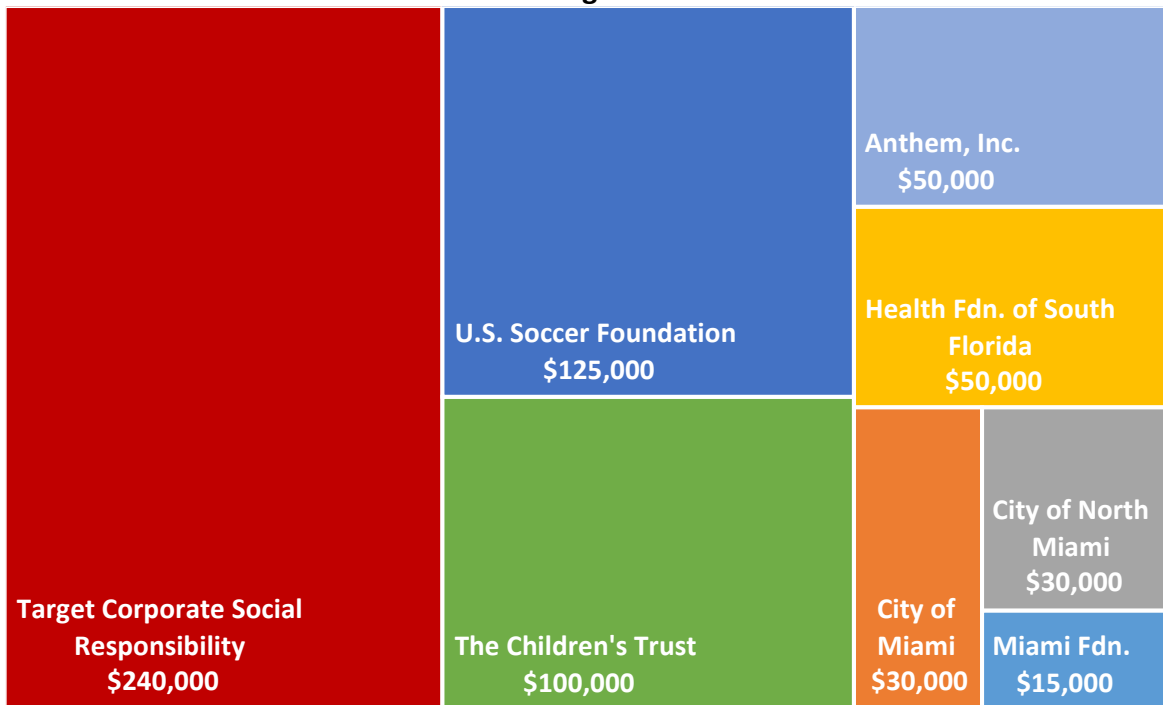
Health Outcomes



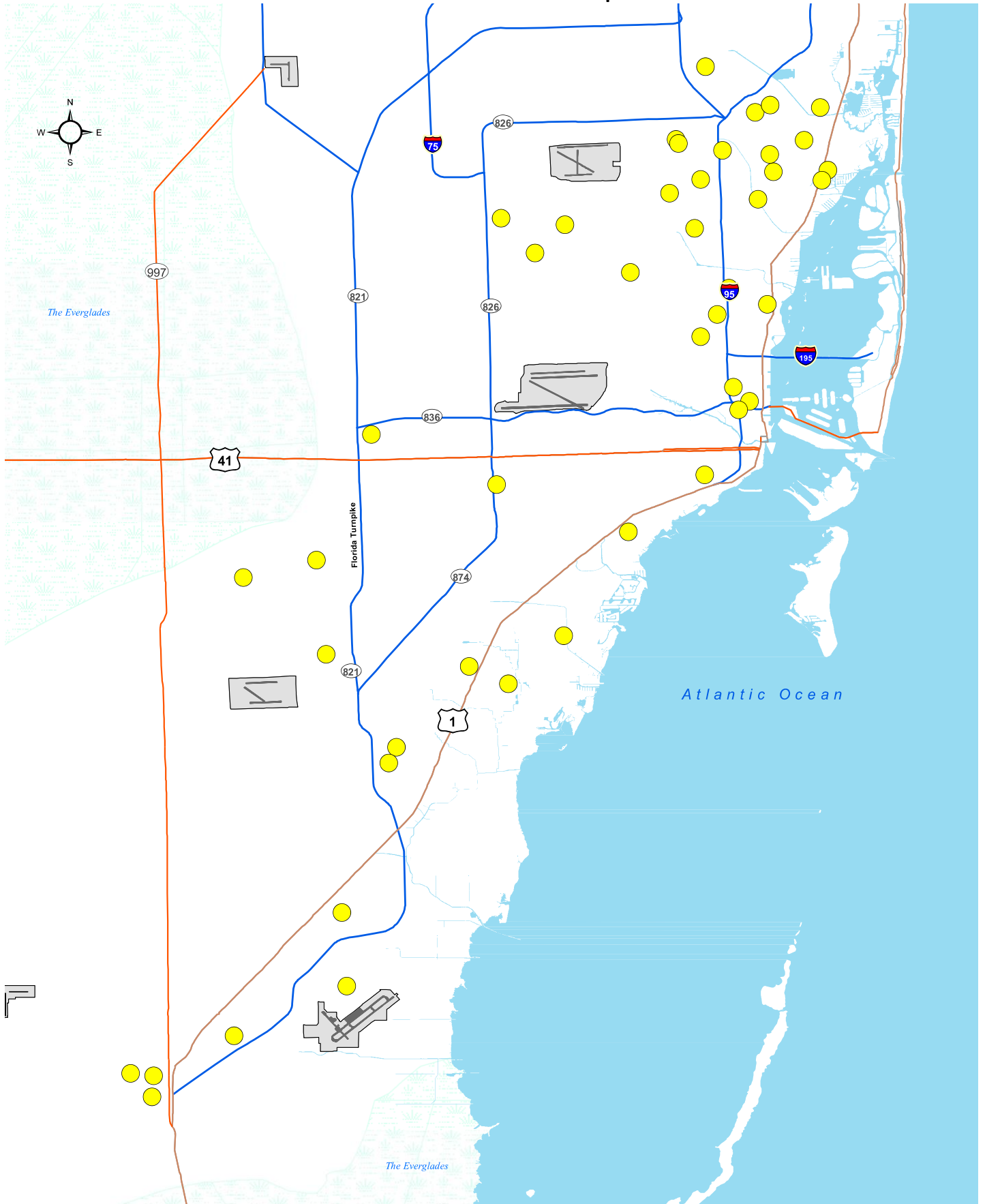
Youth Development Outcomes



Funding Profile



Soccer for Success Site Map



US Soccer Sites

Data Source:
-The Children's Trust

Location:
Miami-Dade County,
Florida

Created by
Research and
Evaluation
December 2018

The Children's Trust
3150 SW Third Ave
Miami, FL 33129
www.thechildrenstrust.org

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-29

Strategic Plan Priority Investment Area: Program and Professional Development: Supports for Quality Program Implementation and Fiscal/Administrative Functions

Strategic Plan Headline Community Result(s): This investment supports all community results.

Recommended Action: Authorization for a procurement waiver of the funding limits for training and professional development services and to negotiate and execute a 14-month contract with Catalyst Miami, Inc., to manage the small Community Based Organizations (CBO) capacity building initiative, commencing February 1, 2019 and ending March 31, 2020, in a total amount not to exceed \$233,334.00, with one 12-month renewal.

Budget Impact: Funding in the amount of \$233,334.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: Catalyst Miami will manage the initiative for the agencies expected to be awarded Children's Trust funding for individualized programmatic and fiscal capacity building through the Small CBO Capacity Building competitive solicitation. This solicitation is currently under review and expects to select a cohort of small agencies to participate in this capacity building initiative. Recommendations from the Small CBO solicitation are scheduled for board consideration in February 2019.

Catalyst Miami staff will coordinate services provided under the capacity building initiative. This arrangement leverages additional resources available through Catalyst's existing small CBO capacity building program, known as the Florida Thrives Network, including access to local and national experts in various disciplines to help small CBOs improve their fiscal, programmatic and administrative acumen. The Children's Trust's staff will continue to work closely with Catalyst Miami in selecting and guiding various experts to ensure the program is executed in alignment with its goals of supporting small CBOs to:

- deliver high-quality evidence-based services with fidelity;
- practice strong administrative and fiscal management;
- engage in continuous learning and quality improvement;
- foster financial sustainability, including revenue from diverse sources; and
- advance parent and community engagement, as well as resident advocacy.

Participating CBO leadership will engage in several capacity building activities that will support a successful implementation of each CBO's development plan. These activities will include but are not limited to, organizational assessment, training, group workshops, on-site coaching, and networking opportunities. Leadership development and development of adaptive capacities are infused within all the activities. The number of workshops within each topical category will be based on the needs of the participants.

Additionally, expert coaching provided to the CBOs will be tailored to focus on goals set in each CBO's development plan, which is created using needs identified through assessments by and interviews with Trust staff.

Background: The Children's Trust, in partnership with Catalyst Miami, successfully completed the inaugural Small CBO Capacity Building cohort in July 2018. Based on the success of this program, it was decided to convene a second cohort. To select the small CBOs for the second cohort, a competitive solicitation was released. The responses are currently being reviewed, and recommendations will come to the board in February 2019. Given their unique experience supporting small CBOs in Miami-Dade County through the Florida Thrives Network, and also based upon the established processes and resources successfully developed working with the first cohort, Catalyst Miami is recommended to continue to manage the Small CBO initiative's second cohort. This will include selection and management of a pool of capacity building consultants who will partner with the agency participants to help increase their acumen in topics ranging from finance to data collection to administration to quality programming. Additionally, Catalyst will partner with The Trust to ensure implementation of organizational assessments, training, group workshops, on-site coaching, and networking opportunities.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): For the reasons described above in the background section, this resolution is requesting a waiver of the competitive procurement process and is seeking a waiver to exceed the funding limits for training for professional development. The policy notes that professional development funding requests are limited to no more than \$24,999.99 per provider per fiscal year. As The Children's Trust requires the coordination services by Catalyst Miami to implement the Small CBO Capacity-building initiative, it is necessary to exceed this cap.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2019-29 – Program and Professional Development, Supports for Quality Program
Implementation
January 22, 2019

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-30

Strategic Plan Priority Investment Area: Youth Development: Youth Enrichment, Employment and Supports

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract amendment with Miami-Dade County Department of Cultural Affairs, for local match funding to increase cultural arts programs, in a total amount not to exceed \$254,672.00, commencing October 1, 2018 and ending September 30, 2019, in a total amount not to exceed \$1,500,000.00.

Budget Impact: Funding in the amount of \$254,672.00 for this resolution, in addition to the \$1,245,328.00 previously authorized, is allocated for FY 2018-19.

Description of services: This resolution will allow The Children's Trust to increase its award of matching funds to the Miami-Dade County Department of Cultural Affairs (County) for funding of non-profit organizations that provide cultural arts programs to children and families throughout Miami-Dade County.

The County issues competitive grants throughout the year and, through The Children's Trust's match funds, commits at least 100 percent leverage funding for its youth art/arts education programs. The County's grant applications are reviewed and rated by experienced community participants with expertise in the arts, as well as by staff members from The Children's Trust. Programs awarded funding through this grant process are cross-checked against programs funded directly by The Children's Trust to avoid duplicative services. To ensure program and participant progress and quality improvement, the County works with The Children's Trust to establish appropriate outcome measures for funded programs.

The youth arts/arts education programs have a demonstrated history of quality programming, outcome achievement and there is an unmet need for additional quality services that could be offered. The match funding supports grants to programs within the following categories:

1. YOUTH ARTS ENRICHMENT PROGRAM (YEP)

YEP programs enrich the lives of children by making the arts available to more children and families throughout Miami-Dade County, providing opportunities for children to have positive live experiences through:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing/expressive arts; and

- public exhibitions.

2. ALL KIDS INCLUDED (AKI): ACCESSIBLE ARTS EXPERIENCES FOR KIDS

AKI's mission is to increase the number of quality arts experiences accessible to children with disabilities and their families and to promote the benefit and importance of inclusionary arts and, cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance and programming. AKI provides funding to non-profit organizations to create ADA-accessible arts experiences for children with disabilities, which affords all children the opportunity to participate fully in the arts. Project-based funding is provided in two categories: demonstration projects to create high-profile, innovative, fully-accessible arts experiences; and programs using the arts as learning tools to help teach and include children with disabilities in the classroom and community.

3. SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)

The objective of the SAS-C program is to provide grant funding to non-profit organizations that provide underserved children in Miami-Dade County with opportunities to attend high-quality cultural arts or science summer camp programs at little or no cost. SAS-C funding is intended to augment existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps.

Background: The Children's Trust understands the importance of exposing children to visual arts, music, story-telling, and dramatic play and has successfully partnered with the County to provide these experiences since 2006. The Children's Trust's local match leverages more than 800 percent in arts programming across Miami-Dade County. Grants average \$35,000.00 each. In 2017, 106 funded organizations and projects reached more than 325,000 children and youth, including 37,314 children with disabilities. Each year, the amount of viable funding requests exceeds available funding. The Children's Trust's increased match will allow for expansion of awards and the number of children served.

Research has repeatedly demonstrated that art can enhance children's experiences in almost every social and academic standard of achievement. Further, children who have the opportunity to study art are found to be generally happier, more self-confident and more likely to academically outperform those who do not.

The Children's Trust's match funding augments existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps. Priority attention is given to funding projects that address children whose ability to participate in such programs may be limited by geography, economics or disability.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-31

Strategic Plan Priority Investment Area: Program and Professional Development: Supports for Quality Program Implementation

Strategic Plan Headline Community Result(s): Children regularly access medical, dental & behavioral health care; students are succeeding academically; children behave appropriately in schools, homes & communities; and youth successfully transition to adulthood.

Recommended Action: Authorization for a procurement waiver of the funding limits for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in Miami on February 20-22, 2019, inclusive of free admission for providers affiliated with The Children's Trust, in an amount not to exceed \$30,000.00.

Budget Impact: Funding in the amount of \$30,000.00 for this resolution is allocated for FY 2018-19.

Description of Services: This funding will be used to provide free admission to the staff of The Children's Trust-funded organizations that provide mental health supports for children in Miami-Dade County to a state-of-the-art, evidence-based prevention and treatment conference focused on mental health and educational problems in children and adolescents. The Children's Trust providers who participate will be able to incorporate newly acquired evidence-based practices throughout their programs and meaningfully improve the quality of care for families throughout the region. The Florida International University Center for Children and Families provides all other costs, approximately \$125,000.00, associated with conducting an event of this size and status.

Background: The Children's Trust's strategic plan prioritizes investments in programmatic and professional development for Trust-funded provider agencies, with a focus on supporting the implementation of evidence-based programs and practices that address child and adolescent mental health, familial relationships, social skills, and academic performance.

The Miami International Child & Adolescent Mental Health (MICAMH) Conference is the leading interdisciplinary conference and this year's topics will include:

- bullying prevention and intervention;
- the psychological aftermath of school shootings;
- preventing adolescent suicide;
- diversity issues and cultural psychotherapy;
- resilience in childhood;
- school-based mentoring;

- structural stigma and sexual minority youth;
- treating externalizing problems;
- treating shy and inhibited children;
- treatment engagement;
- shared decision-making; and
- National Institutes of Mental Health funding workshop.

The Children’s Trust has provided funding for this conference since it relocated to Miami in 2011, with consistently positive benefits noted. Past funding served hundreds of local service providers, most from Trust-affiliated agencies, and demonstrated high rates of satisfaction, increased knowledge gained, as well as an impact on the actual implementation of evidence-based practices. For the 2018 conference, there were 491 registrations of mental health professionals and educators from all across the world, a 12% increase from 2017, with approximately 35% from local, Trust-affiliated programs.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): For the reasons described above in the background section, this resolution is requesting a waiver of the competitive procurement process and is seeking a wavier authorization to exceed the funding limits for training for professional development. The policy notes that professional development funding requests are limited to no more than \$24,999.99 per provider per fiscal year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-32

Strategic Plan Priority Investment Area: Early Childhood Development: Child Care Quality Improvement

Strategic Plan Headline Community Result(s): Children are ready for kindergarten, children are supported by nurturing and involved parents; and children attend quality child care.

Recommended Action: Authorization to negotiate and execute a contract with United Way of Miami-Dade to provide early childhood development supports for an ongoing, observation-based assessment system for young children, in a total amount not to exceed \$1,500,000.00 for a term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals in a total annual amount not to exceed \$1,000,000.00.

Budget Impact: Funding in the amount of \$1,500,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available for FY 2019-20.

Description of Services: The Children's Trust is committed to improving the quality of early learning programs throughout Miami-Dade County, resulting in better outcomes for young children and ensuring their readiness for school. To that end, the United Way of Miami-Dade (UW) will manage, coordinate and deliver high-quality, comprehensive GOLD® training and support services for educators working at eligible early learning programs. GOLD® is an instructionally-aligned, developmentally-appropriate and calibrated early childhood assessment system that accounts for developmental variability in young children and provides educators with the option to track a child's developmental progression from birth to five years of age.

The UW will provide the following services as part of the GOLD® implementation plan to be developed upon contract execution:

- 1) phased rollout for early learning programs to include program readiness, a technological needs assessment, and cohort development;
- 2) develop a professional development plan for GOLD® assessment coaches;
- 3) provide training to early learning educators;
- 4) provide ongoing on-site coaching and technical assistance;
- 5) manage data systems; and
- 6) develop data dissemination process and feedback loop.

Background: High-quality early learning experiences benefit children's school readiness and later life success. While these experiences positively affect all children, the most significant impact is for young children who are economically disadvantaged, resulting in a narrowing of the readiness or achievement gap at kindergarten entry. One of the most important outcomes of a quality early learning program is its ability to prepare children for kindergarten, which includes developing children's basic skills in literacy, math, and science, as well as their social and emotional development.

As a child assessment system, GOLD® is culturally and linguistically responsive and demonstrates psychometric properties of reliability and validity. It is designed to assess the ongoing developmental learning of all young children, including English language learners and children with disabilities. GOLD® assesses developmental skills for 38 research-based objectives in the following 10 areas: Social-Emotional, Language, Physical, Cognitive, Literacy, Science and Technology, Mathematics, Social Studies, the Arts, and English Language Acquisition. GOLD®’s objectives are aligned with Florida’s Early Learning and Developmental Standards for Birth to Kindergarten (2017).

The purpose and value of implementing GOLD® are to:

- 1) train teachers to: link curriculum with assessment; accurately evaluate children’s progress and conduct authentic observations;
- 2) inform program and classroom practice - such as learning processes, lesson planning, and instruction - to address the individual needs of children;
- 3) provide trend data to make decisions about the professional development needs of the early learning workforce;
- 4) measure child progress and provide child-level data to demonstrate children’s readiness for kindergarten;
- 5) inform communication with families about their children’s learning and developmental gains to ensure meaningful family engagement; and
- 6) improve experiences, learning outcomes, development and well-being of young children and their families in the community.

The Children’s Trust issued a competitive request for proposal, RFP#2018-14, on August 16, 2018 to provide early childhood development supports for an ongoing, observation-based assessment system for young children. Two agencies applied, requesting a total of \$1,999,999.10. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing a fiscal audit review and an initiative-wide review. One application for the provision of GOLD® training, coaching and supports is recommended for funding as a result of the RFP review process for a total annual amount of \$1,000,000.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-33

Strategic Plan Priority Investment Area: Program and Professional Development: Supports for Quality Program Implementation

Strategic Plan Headline Community Result(s): This investment supports all community results.

Recommended Action: Authorization to negotiate and execute contracts with Training Implementation Associates and University of Miami for program and professional development support services for The Children’s Trust’s family services providers and staff in a total amount not to exceed \$750,00.00, for an initial term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals.

Budget Impact: Funding in the amount of \$750,000.00 is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of services: Program and Professional Development (PPD) continues to be a cornerstone to the success of The Children's Trust's strategic plan. The Children’s Trust recognizes its mission is accomplished through the work of its contracted service providers. These PPD supports for funded family services providers, including group and individual parenting programs, family strengthening programs and family and neighborhood support partnerships, aim to:

- achieve meaningful, and measurable results for parent, children, and families;
- consistently deliver high-quality services in alignment with best practices; and
- effectively and efficiently satisfy The Children’s Trust contract requirements.

Training Implementation Associates and University of Miami will offer PPD supports for the family services initiatives as follows:

Agency	Family Services Initiatives	Services	18-Month Award Amount
Training and Implementation Associates	<ul style="list-style-type: none"> • Family Strengthening • Family and Neighborhood Supports Partnerships 	<ul style="list-style-type: none"> • Needs Assessment • Staff Training • Peer Learning • Onsite Coaching 	\$300,000.00
University of Miami	Group and Individual Parenting Programs	<ul style="list-style-type: none"> • Needs Assessment • Staff Training • Peer Learning • Onsite Coaching 	\$450,000.00
Total:			\$750,000.00

The two recommended organizations will work collaboratively to implement PPD supports that include cross-cutting best practices related to family services, wraparound care, and care

coordination. Much of the collaborative work will use online training and will be incorporated and/or compatible with The Children’s Trust learning management system, CypherWorx Collaborative Learning Content Management System (LCMS).

Background: On September 18, 2017, the board approved resolution #2017-113, to fund one or more agencies to provide program evaluation and professional development support for The Children’s Trust funded family services providers. The Children’s Trust issued an invitation to negotiate (ITN) #2018-13, evaluation and supports for family services support programs on August 16, 2018. Eight applications were successfully submitted, requesting \$1,849,649 for 12 months of funding. Applicants could offer to serve one or more of the three family services initiatives and could select from a menu of evaluation and PPD activities that included; needs assessment, program observation tool development; staff training; peer learning; onsite coaching; implementation evaluation and outcome evaluation. No applications successfully proposed program observation tool development or implementation/outcome evaluation.

The comprehensive solicitation review process included an independent application rating by three trained reviewers, a review team debriefing, an initiative-wide review, and a cross-portfolio review. Two applications for family services PPD supports are recommended for funding as a result of the ITN review process, for a total prorated amount of \$750,000.00 for the initial 18-month contract period and for annual funding of \$500,000.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2018.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-34

Strategic Plan Priority Investment Area: Health and Wellness

Strategic Plan Headline Community Result(s): Children regularly access medical, dental and behavioral health services.

Recommended Action: Authorization to negotiate and execute three contracts with the providers identified herein, to deliver oral health preventive services, in a total amount not to exceed \$781,159.00 for a term of 18-months, commencing February 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals.

Budget Impact: Funding in the amount of \$781,159.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

Description of Services: There is a strong relationship between oral health and overall health. Oral diseases significantly affect all facets of life, impacting children’s well-being, social relationships, learning, school attendance, and performance. Tooth decay is the most common chronic disease of childhood. Low-income, underserved and uninsured minority populations suffer the most from dental disease and typically lack access to proper treatment.

Considering the powerful influences of social determinants on child health and well-being, The Children’s Trust expanded its health initiative to include oral health preventive services, building upon the existing efforts of oral health training for school nurses. The recommended agencies will provide oral health education and preventive services for un/under-insured preschool and elementary-aged children attending The Children’s Trust’s affiliated early child care, after-school and summer programs. Services are to be provided on-site at the program locations children attend. Required service components include oral health education and counseling, screening for oral diseases, fluoride varnish application, dental sealants and referrals for connection to a dental home for comprehensive continuity of care and any needed restorative services. Parental consent and engagement will be required and obtained in collaboration with the agencies operating the direct service programs for children.

The following three applicants demonstrated the capacity, expertise, and qualifications to provide oral health services through a competitive solicitation process and are recommended for funding. Through these awards, services will be available for approximately 6,450 families during the 18-month period.

Agency	18-month Amount not to Exceed
Jessie Trice Community Health System, Inc.	\$210,000.00
Community Health of South Florida	\$284,979.00
Florida Department of Health in Miami-Dade	\$286,180.00
Total:	\$781,159.00

Background: On September 18, 2017, the board of The Children’s Trust approved the allocation of funds across multiple priority investment areas to release solicitations. An annual amount of \$550,000.00 was approved for oral health preventive services. The Children’s Trust issued a competitive request for proposals, RFP #2018-15, on August 16, 2018, to provide children with oral health preventive services. Six agencies applied, requesting a total of \$1,595,159.00.

The comprehensive review process included an independent application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants and an initiative-wide review. Three applications for the provision of oral health preventative services are recommended for funding as a result of the RFP review process, for a total 18-month amount of \$781,159.00.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: January 22, 2019

Resolution: 2019-35

Strategic Plan Priority Investment Area: Youth Development: After-school Programs and Summer Camps

Strategic Plan Headline Community Result(s): Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Contract amendments to reflect changes in subcontractors for the contracts listed below.

Budget Impact: There is no budget impact for this action.

Description of services: The Children’s Trust funds after-school and summer camp programming for elementary school children (grades K-5) in inclusive and specialty disability programs. After-school programs operate five days per week (Monday-Friday) in accordance with the Miami-Dade County Public School calendar (180 days) and may also include up to 31 full days on teacher planning days, holidays and spring break, based on what was proposed in the funding application. Summer programs operate five days per week for at least ten hours per day for a period of six to eleven weeks.

Programs follow a structured schedule of activities to support academic success, social-emotional learning (SEL) and physical fitness. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels for high intensity activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement and/or specialized programming for children with disabilities.

On May 29, 2018, the Board approved funding for 96 programs following a competitive solicitation through resolution #2018-71. The three contracts listed below require amendments to reflect subcontractor changes. Resolution #2017-17, approved by the board on October 19, 2016, requires certain contract amendments to receive board approval which includes any changes of a subcontractor.

Agency	Contract Number	Subcontractor Change
Early Childhood Quality Consultants (ECQC), d/b/a Playing The Game of Life	YAS-1914-4360	<ul style="list-style-type: none">Replace Garden of Light Academy with Early Step Learning Center, due to staffing concerns, to provide afterschool and summer camp services for 30 elementary school age children.

		<ul style="list-style-type: none"> Replace SLS Legacy, LLC with a professional services staff for a reading instructor to provide the Differentiated Learning activity.
Big Ideas Educational Services, Inc.	YAS-1914-8060	Replace Will Tutor U, LLC and Connection Coalition, due to service delivery concerns, with Snapology to provide STEM activities and Estefania Yoga to provide Social-Emotional Learning activities.
Empowering Youth, Inc.	YAS-1914-7680	Add STEM Education as a subcontractor to provide STEM activities.

Actions: Amend the contracts listed above to reflect the changes in subcontractor(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 22nd day of January, 2019.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Board of Directors meeting October 2018 - September 2019

A = Absent; **X** = Present **Grey Shaded area** = Inactive;
D = Designee Attended (Non-Voting); **E**= Excused Absence

Qty	Board Member	2018					2019						Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
1	Dr. Magaly C. Abrahante	X	X										0	2	0	9	0
2	Dr. Daniel Bagner	X	X										0	2	0	9	0
3	Sanford Bohrer		A										1	0	0	10	0
4	Rodester Brandon	X	X										0	2	0	9	0
5	Constance Collins		X										0	1	0	10	0
6	Mary Donworth	X	X										0	2	0	9	0
7	Richard Dunn		X										0	1	0	10	0
8	Rep. Nicholas Duran	A	A										2	0	0	9	0
9	Dr. Antonia Eyssallenne	X	A										1	1	0	9	0
10	Gilda Ferradaz	X	X										0	2	0	9	0
11	Carlos Gimenez (designee Inson Kim)	D	A										1	0	0	9	1
12	Lourdes Gimenez		X										0	1	0	10	0
13	Nicole Gomez		X										0	1	0	10	0
14	Mindy Grimes-Festge	X	X										0	2	0	9	0
15	Nelson Hincapie	X	X										0	2	0	9	0
16	Kenneth C. Hoffman	X	X										0	2	0	9	0
17	Pamela Hollingsworth	X	X										0	2	0	9	0
18	Steve Hope	A	X										1	1	0	9	0
19	Esther Jacobo	A	X										1	1	0	9	0
20	Tiombe-Bisa Kendrick-Dunn	X	A										1	1	0	9	0
21	Nancy Lawther	A	X										1	1	0	9	0
22	Marissa Leichter	X	X										0	2	0	9	0

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Qty	Board Member	2018		2019									Absent	Present	Excused	Inactive/ Pending Mtgs.	Designee
		Oct. 22	Nov. 19	Jan. 22	Feb. 19	Mar. 18	Apr. 22	May 20	Jun 17	July 8	Sept. (Trim I) 9	Sept. (Trim II) 16					
23	Frank Manning	X	X										0	2	0	9	0
24	Dr. Susan Neimand	X	X										0	2	0	9	0
25	Dr. Marta Pérez	X	X										0	2	0	9	0
26	Judge Orlando Prescott	A	A										2	0	0	9	0
27	Javier Reyes		X										0	1	0	10	0
28	Hon. Isaac Salver	X	A										1	1	0	9	0
29	Com. Xavier Suarez	X	X										0	2	0	9	0
30	Mark Trowbridge	X	X										0	2	0	9	0
31	Rita Vega	X	A										1	1	0	9	0
32	Karen Weller	X	X										0	2	0	9	0
	QUORUM (Present Members)	21	24	0	0	0	0	0	0	0	0	0					
	Absent	5	8	0	0	0	0	0	0	0	0	0					
	Excused	0	0	0	0	0	0	0	0	0	0	0					
	Inactive	0	0	0	0	0	0	0	0	0	0	0					
	Designee Attended	1	0	0	0	0	0	0	0	0	0	0					
	TOTAL	26	32	0	0	0	0	0	0	0	0	0					