



**Executive Committee Meeting**  
Monday, May 24, 2021  
3250 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way – Ryder Room  
**“Virtual Meeting via Zoom Webinar”**  
4:10 p.m. – 6:00 p.m.

Board of Directors

Kenneth C. Hoffman  
Chair  
Pamela Hollingsworth  
Vice-Chair  
Mark A. Trowbridge  
Treasurer  
Karen Weller  
Secretary

Edward Abraham, M.D.  
Magaly Abrahante, Ed.D.  
Laura Adams  
Matthew Arsenault  
Daniel Bagner, Ph.D.  
Hon. Dorothy Bendross-Mindingall, Ph.D.  
Hon. Danielle Cohen Higgins  
Constance Collins  
Morris Copeland  
Mary Donworth  
Richard P. Dunn II  
Hon. Juan Fernandez Barquin  
Gilda Ferradaz  
Lourdes P. Gimenez  
Nicole Gomez  
Valrose Graham  
Mindy Grimes-Festge  
Nelson Hincapie  
Tiombe Bisa Kendrick-Dunn  
Marissa Leichter  
Annie R. Neasman  
Susan Neimand, Ed.D.  
Hon. Orlando Prescott  
Javier Reyes  
Emily Rosendo  
Hon. Isaac Salver  
Sandra West

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

**AGENDA**

- 4:10 p.m. **Welcome and Opening Remarks** Kenneth C. Hoffman  
*Chair*
- 4:15 p.m. **Public Comments** Kenneth C. Hoffman  
*Chair*
- 4:20 p.m. **Approval of the September 21, 2020 and January 19, 2021 Executive Committee meetings minutes Summaries.**  
*(Additional Items Packet) (Pgs. 4-6)* Karen Weller  
*Secretary*
- 4:25 p.m. **Appreciation for Outstanding Service to The Children's Trust** Kenneth C. Hoffman  
*Chair*  
James R. Haj  
*President/CEO*
- *Dr. Monique Jimenez-Herrera, At-Large board member*
- 4:30 p.m. **Finance & Operations Committee Report** Mark Trowbridge  
*Committee Chair*
- Resolution 2021-48:** Authorization to negotiate and execute a contract renewal with Marcum LLP, in a total amount not to exceed \$28,500.00, for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, with one remaining 12-month renewal, subject to annual appropriations. *(Pgs. 7-8)*
- 4:35 p.m. **Program Services and Childhood Health Committee Report** Pamela Hollingsworth  
*Committee Chair*
- Resolution 2021-49:** Authorization to waive the formal competitive procurement process and negotiate and execute contracts with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$8,914,814.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022. *(Pgs. 9-16)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2021-50:** Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,796,514.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 17-21)*

**Resolution 2021-51:** Authorization to negotiate and execute contract renewals with 40 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$16,435,892.00, each for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 22-28)*

**Resolution 2021-52:** Authorization to negotiate and execute contract renewals with Be Strong International, Inc., Florida International University (FIU), and University of Miami (UM), to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,183,852.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 29-32)*

**Resolution 2021-53:** Authorization to negotiate and execute contract renewals with Training and Implementation Associates and the University of Miami, for program and professional development (PPD) support services for The Children's Trust's family services providers and staff, in a total amount not to exceed \$500,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual appropriations. *(Pgs. 33-35)*

**Resolution 2021-54:** Authorization to negotiate and execute a contract renewal with Miami Dade College for The Children's Trust Books for Free program, in a total amount not to exceed \$400,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 36-37)*

**Resolution 2021-55:** Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming, in a total amount not to exceed \$355,664.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022. *(Pgs. 38-40)*

**Resolution 2021-56:** Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022. *(Pgs. 41-43)*

**Resolution 2021-57:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022. *(Pgs. 44-48)*

**Resolution 2021-58:** Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing June 1, 2021, and ending on July 31, 2022. *(Pgs. 49-51)*

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2021-59:** Authorization to launch The Children’s Trust’s Paradise Found Network initiative, and, as part of that initiative, authorization for a procurement waiver to negotiate and execute a contract with the University of Miami (UM) for development of a social-emotional wellness (SEW) framework and implementation supports for a total amount not to exceed \$316,590.00, for a term of 16 months, commencing June 1, 2021, and ending September 30, 2022, subject to annual funding appropriations. *(Pgs. 52-56)*

**Resolution 2021-60:** Authorization to negotiate and execute contract renewal with Excel Kids Academy to deliver high-quality after-school programming for 75 elementary school children and summer programming for 75 elementary school children, in a total amount not to exceed \$289,245.00 for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, with one remaining 12-month renewal, subject to annual funding appropriations. *(Pgs. 57-58)*

5:45 p.m. **Legislative Update**

James R. Haj  
*President/CEO*  
Donovan Lee-Sin  
*Chief Public Policy & Engagement Officer*

5:50 p.m. **Board Funding Priorities (Pg. 59)**

Kenneth C. Hoffman  
*Chair*

5:55 p.m. **CEO Report**

James R. Haj  
*President/CEO*

- *Summer Programs*
- *Thrive by 5 Professional Development Summit*
- *Financial Disclosure – due by July 1, 2021*
- *Young Talent, Big Dreams*
- *Champions for Children Nominations*

6:00 p.m. **Adjourn**

**Reminder:**  
**Next Board Meeting: \*Monday, June 21, 2021\***

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



**Executive Committee Meeting Summary  
Summary of Actions Taken  
September 21, 2020  
4:15 p.m.– 5:00 p.m.**

**The Executive Committee Meeting on September 21, 2020 was held virtually.**

**Committee members in attendance:** Kenneth C. Hoffman, Mark Trowbridge, Steve Hope, Karen Weller, Pamela Hollingsworth, Gilda Ferradaz, Marissa Leichter, and Nelson Hincapie.

**Legal Counsel in attendance:** Shanika Graves and Leith Kobrinski.

**Staff in attendance:** Bevone Ritchie, Donovan Lee-Sin, Imran Ali, James Haj, Juana Leon, Juliette Fabien, Lisanne Gage, Lori Hanson, Maria Paula Garcia, Muriel Jeanty, Rachel Spector, Sheryl Borg, Stephanie Sylvestre, Vivianne Bohorques, William Kirtland, Ximena Nunez.

**Guests in attendance:** None

**Meeting was called to order at 4:15 p.m. by Kenneth C. Hoffman, Chair of the Executive Committee.**

**There was no action taken at Executive Committee meeting on September 21, 2020, only discussion items.**

- **Board Retreat 2021**
  - **Dates and Topics**
  
- **Departmental Updates**
  - **Programs**
  - **Finance**

**Meeting adjourned at 5:00 p.m.**



**Executive Committee Meeting Summary  
January 19, 2021  
4:24 p.m.**

**These actions were taken by The Children's Trust on January 19, 2021, with a quorum of members physically present and some members attending virtually:**

**\*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

**Motion was made to authorize The Children's Trust to apply for the Racial Equity 2030 Challenge issued by W.K. Kellogg Foundation and Lever for Change by Nelson Hincapie and seconded by Marissa Leichter. Motion passed unanimously, 7-0.**

**Program Services & Childhood Health Committee Report**

**Resolution 2021-20: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope.** Authorization to negotiate and execute a contract with Miami-Dade County, Community Action and Human Services Department (CAHSD), for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$991,667.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

**Resolution 2021-21: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope.** Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$490,000.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

**Resolution 2021-22: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Steve Hope.** Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe in an amount not to exceed \$758,333.00 and the United Way of Miami-Dade in an amount not to exceed \$408,333.00 for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$1,166,666.00 for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022. **Motion passed, 6-0. Recusal by Pamela Hollingsworth.**

**Resolution 2021-23: Motion to approve the resolution as amended was made by Nelson Hincapie and seconded by Marissa Leichter.** Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed \$1,537,500.00 for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. **Motion passed, 6-0. Recusal by Pamela Hollingsworth.**

**Resolution 2021-24: Motion to approve the resolution as amended was made by Steve Hope and seconded by Karen Weller.** Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$127,500.00, for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022. **Motion passed unanimously, 7-0.**

**Resolution 2021-25: Motion to approve the resolution as amended was made by Marissa Leichter and seconded by Steve Hope.** Authorization to negotiate and execute a one-time match contract with Voices For Children Foundation, Inc., in a total amount not to exceed \$95,000.00 for a term of 8 months, commencing February 1, 2021, and ending September 30, 2021. **Motion passed, 6-0. Recusal by Nelson Hincapie.**

**Resolution 2021-26: Motion to approve the resolution as amended was made by Karen Weller and seconded by Steve Hope.** Authorization to execute a contract amendment with Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY), to remove a subcontractor in Contract #2114-4450. **Motion passed unanimously, 7-0.**

**Resolution 2021-27: Motion to approve the resolution as amended was made by Steve Hope and seconded by Marissa Leichter.** Authorization to release a Request for Qualification (RFQ) competitive solicitation for the development of The Children's Trust website. **Motion passed unanimously, 7-0.**

**Meeting adjourned at 4:51 p.m.**

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-48**

---

**Strategic Plan Priority Investment Area:** Administrative/Operations

**Strategic Plan Headline Community Results:** This investment supports all community results.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Marcum LLP, in a total amount not to exceed \$28,500.00, for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, with one remaining 12-month renewal, subject to annual appropriations.

**Budget Impact:** Funding in the amount of \$28,500.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

---

**Background:** Florida Statutes, section 218.39, requires an independent certified public accountant conduct an annual financial audit of The Children's Trust's accounts and records within nine months of the end of its fiscal year. Additionally, The Children's Trust's bylaws allow for the use of the same external auditor for up to five consecutive years.

The Finance and Operations Committee initially selected Marcum LLP through a competitive solicitation process in 2018. The contract is in its third year and will end on July 31, 2021. The recommendation to contract with Marcum LLP for the fourth year is based on its satisfactory performance of The Children's Trust's financial audit. Factors considered in Marcum LLP's satisfactory performance rating include the auditor firm's competence, cooperativeness, thoroughness, audit reasonable performance, and the auditor's satisfaction of pertinent deadlines.

**Description of Services:** Services provided by Marcum LLP will include but are not limited to the following:

- perform a financial audit in accordance with auditing standards;
- review and make recommendations for required note disclosures for The Children's Trust Comprehensive Annual Financial Report (CAFR);
- issue reports following the completion of the financial audit; and
- provide guidance on governmental accounting standards.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-49**

---

**Strategic Plan Priority Investment Areas** Family and Neighborhood Supports: Place-based and Countywide Partnerships

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to waive the formal competitive procurement process and negotiate and execute contracts with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$8,914,814.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022.

**Budget Impact:** Funding in the amount of \$8,914,814.00 for this resolution is allocated for FY 2021-2022.

---

**Description of Services:** Family and Neighborhood Support Partnerships (FNSP) offer comprehensive and individualized supports for children, youth and their families who are experiencing challenges that limit them from realizing their full health, social, educational and economic potential. Supports aim to amplify strengths in an effort to counter the effects of adverse childhood experiences, such as child abuse or neglect, exposure to family and community trauma and violence, family mental health and legal issues, and extreme and/or inter-generational poverty. Populations served include residents of vulnerable neighborhoods affected by poverty, crime, unemployment, and community violence, as well as countywide populations with specific needs and challenging life experiences, as noted in the populations served column in the table below. The basic assumption is that if we promote positive childhood experiences, build family and youth strengths and relationships, as well as support basic needs, then children and families will achieve better outcomes.

The 14 FNSP providers include community-based health and social service organizations, governmental agencies, educational entities, private sector businesses, nonprofit organizations, law enforcement agencies, juvenile justice agencies, faith-based organizations, and other funding agencies that work together to strengthen the system of care. Services are designed to stabilize child and family environments and generally include: a screening to assess family/youth strengths, risks and needs; care coordination and wraparound supports guided by an individualized care plan; referral coordination and follow-up to connect with community services and resources; natural helper supports; and other specialty services. Natural helpers are trained paraprofessionals, typically from or representative of the population served, who encourage treatment engagement and follow-through for behavioral health, substance abuse and parenting-related services.

All FNSP partnerships include funds for family emergencies, such as food insecurity, job loss, eviction, termination of utilities and child endangerment related to family stressors and lack of basic needs.

The following providers are recommended for renewal:

| <b>FNSP Organization</b><br>• Bullet points denote subcontractors   | <b>In-Kind Partners not receiving Trust funds</b>   | <b>Populations Served</b>                             | <b>Amount Not to Exceed</b> |
|---|---|---|-----------------------------|
| Advocate Program, Inc.  | <ul style="list-style-type: none"> <li>• Eleventh Judicial Circuit</li> <li>• Chrysalis Health</li> <li>• Infinite Ways Network</li> <li>• Parent to Parent</li> </ul>  | Children and youth in high conflict families          | \$596,034.00                |
| Americans for Immigrant Justice <ul style="list-style-type: none"> <li>• Florida International University</li> <li>• Trauma Resolution Center</li> <li>• International Rescue Committee</li> </ul>  |   | Unaccompanied immigrant minors                        | \$510,000.00                |
| CCDH, Inc. dba Advocacy Network Children with Disabilities  | <ul style="list-style-type: none"> <li>• Miami-Dade County Public Schools</li> <li>• Agency for Persons with Disabilities</li> <li>• Americans for Immigrant Justice</li> <li>• Citrus Health Network</li> <li>• Disability Independence Group</li> <li>• Family Network on Disabilities</li> <li>• Florida International University</li> <li>• Jewish Community Services</li> <li>• Kristi House</li> <li>• Legal Services of Greater Miami</li> <li>• Parent to Parent of Miami</li> <li>• Sant La Haitian Neighborhood Center</li> <li>• UM/NSU Center for Autism &amp; Related Disabilities</li> <li>• University of Miami</li> <li>• Green Family Foundation</li> <li>• NeighborhoodHELP</li> <li>• Victim Response dba The Lodge</li> </ul> | Families, children and youth living with disabilities | \$431,948.00                |
| Children of Inmates <ul style="list-style-type: none"> <li>• Agape Network</li> <li>• Hosanna Community Foundation</li> <li>• Silent Victims of Crime</li> <li>• St. James AME Church</li> <li>• Family &amp; Children Faith Coalition</li> <li>• Trinity Church</li> <li>• Guardian Watch</li> </ul> |   | Children and youth of incarcerated parents            | \$665,000.00                |
| <b>City of Homestead</b> <ul style="list-style-type: none"> <li>• Start Off Smart, Inc.</li> </ul>  |   | High-need residents of Cutler                         | \$643,089.00                |

| <b>FSNP Organization</b><br><ul style="list-style-type: none"> <li>• Bullet points denote subcontractors</li> </ul>  | <b>In-Kind Partners not receiving Trust funds</b>   | <b>Populations Served</b>                                       | <b>Amount Not to Exceed</b> |
|--|---|---|-----------------------------|
| <ul style="list-style-type: none"> <li>• Dade County Legal Aid</li> <li>• EnFamilia, Inc.</li> <li>• VIDA Legal Assistance, Inc.</li> <li>• Mujeres Unidas En Justica Educacion Y Reforma, Inc.</li> <li>• Kristi House, Inc.</li> </ul> |   | Bay, Florida City, Goulds, Homestead, Leisure City, Naranja     |                             |
| <b>City of Miami Beach</b>   | <ul style="list-style-type: none"> <li>• Catalyst Miami</li> <li>• Educate Tomorrow</li> <li>• Institute for Child &amp; Family Health</li> <li>• Parent to Parent</li> <li>• UM/NSU Center for Autism and Related Disabilities</li> <li>• Advocate Programs</li> <li>• Douglas Gardens Community Mental Health Center of Miami Beach</li> <li>• Family Recovery Services</li> <li>• Florida Department of Children of Families</li> <li>• Fun Paw Care</li> <li>• Miami Dade County Public Library System</li> <li>• Pridelines</li> <li>• Empowering Youth</li> </ul> | High-need residents of Miami Beach                              | \$420,000.00                |
| <b>Community Health of South Florida, Inc.</b><br><ul style="list-style-type: none"> <li>• Thelma Gibson Health</li> </ul>   | <ul style="list-style-type: none"> <li>• Carrfour</li> <li>• CMB Visions</li> <li>• Recapturing the Vision</li> <li>• Florida Department of Juvenile Justice</li> <li>• Florida Department of Children &amp; Families</li> </ul>  | High-need residents of Coconut Grove, Perrine, Richmond Heights | \$536,000.00                |
| <b>Concerned African Women, Inc.</b>   | <ul style="list-style-type: none"> <li>• Miami-Dade County Juvenile Services Division</li> <li>• Miami Dade College</li> <li>• Opa-Locka CDC</li> <li>• Empowerment Tutoring</li> <li>• Center for Child &amp; Family</li> <li>• Empowering Youth</li> <li>• Florida International University</li> <li>• Choices Et Al</li> <li>• Miami Norland Parent Teach Student Association</li> <li>• Norland Vikings Alumni Association</li> <li>• Miami-Dade County Public Schools</li> </ul>   | High-need residents of Miami Gardens, North Miami, Opa-Locka    | \$549,544.00                |
| <b>Connect Familias, Inc.</b>  | <ul style="list-style-type: none"> <li>• University of Miami</li> <li>• Care Resource</li> <li>• Cuban American Bar Association</li> <li>• Neighbors for Neighbors</li> </ul>   | High-need residents of Allapattah, Flagami, Little Havana       | \$665,000.00                |
| <b>Educate Tomorrow</b><br><ul style="list-style-type: none"> <li>• Lawyers for Children</li> <li>• Florida International University</li> <li>• Foster Care Review</li> <li>• Casa Valentina</li> </ul>                                  |   | Children and youth in the dependency system                     | \$873,199.00                |

| <b>FSNP Organization</b><br>• Bullet points denote subcontractors  | <b>In-Kind Partners not receiving Trust funds</b>  | <b>Populations Served</b>  | <b>Amount Not to Exceed</b> |
|--|--|--|-----------------------------|
| <b>Gang Alternative, Inc.</b>  | <ul style="list-style-type: none"> <li>• New Horizons Community Mental Health Center</li> <li>• Community Christian Church</li> <li>• Jessie Trice Community Health Systems</li> <li>• Shalom Community Church</li> <li>• Tabernacle of God</li> <li>• Miami-Dade County Public Schools</li> </ul> | High-need residents of Little Haiti, West Little River, North Miami, North Miami Beach | \$780,000.00                |
| <b>New Horizons Community Mental Health Center, Inc.</b><br>• Belafonte Tacolcy<br>• Overtown Youth Center | <ul style="list-style-type: none"> <li>• Jessie Trice Community Health Center</li> <li>• Urgent, Inc.</li> <li>• World Literacy Crusade</li> <li>• Easter Seals</li> <li>• City of Miami</li> <li>• Miami-Dade County</li> <li>• Miami-Dade Police Department</li> </ul>                           | High-need residents of Brownsville, Liberty City, Overtown                             | \$1,120,000.00              |
| <b>Opa-Locka Community Development Corp.</b>   | <ul style="list-style-type: none"> <li>• Concerned African Women</li> <li>• Center for Child &amp; Family</li> <li>• Magnolia North</li> <li>• Miami-Dade Juvenile Services Division</li> <li>• Choices Et AL</li> <li>• Jessie Trice Community Health System</li> </ul>                           | High-need residents of Opa-Locka, Miami Gardens  | \$540,000.00                |
| <b>The Alliance for GLBTQ Youth</b>  | <ul style="list-style-type: none"> <li>• Miami-Dade County Public Schools</li> <li>• Parents and families of Lesbians and Gays</li> <li>• Pridelines</li> <li>• Council and Connect</li> <li>• Equality Florida</li> <li>• Nicklaus Children’s Hospital</li> </ul>                                 | Gay, lesbian, bisexual, transgender, questioning youth                                 | \$585,000.00                |

**Background:** On May 22, 2017, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2017-04, for a four-year funding cycle, following a comprehensive review process. To date, programs have been successfully renewed based on their performance and participants’ needs. The most recent program performance ratings available, from prior to the COVID-19 pandemic (in January 2020), indicate most programs were performing at or beyond contractual expectations.

We are currently in the fourth year of the funding cycle (2020-2021), and our programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, at the onset of the shutdown, many of the programs made the transition to virtual service delivery using online and telehealth platforms. Some programs have reported these modalities have increased their engagement with some families and youth who may have found it difficult to regularly attend in-person services.

Current recommendations for an additional 12-month term (2021-2022) are based on staff assessment of programs through observations of activities and reviews of performance data. These assessments show that providers are offering high-quality, individualized services to meet families’ needs. Participants data for the first six months of programming (August 2020 through January 2021) are summarized in the attachment.

**Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present):** The Family and Neighborhood Support Partnerships solicitation was initially developed on a four-year funding cycle before The Children’s Trust moved to a five-year funding cycle model. The current 2020-21 contract year was scheduled to be the final year of the initial 4-year cycle. However, this resolution is requesting a procurement waiver of the formal competitive procurement process to add one 12-month term to allow adequate time for development and release of a new competitive solicitation.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this

**24<sup>th</sup> day of May, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY




Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

**FAMILY & NEIGHBORHOOD SUPPORT PARTNERSHIPS (FNSP)**  
**August 2020 through January 2021**

Despite the coronavirus (COVID-19) pandemic's disruptions, our FNSP programs continue to provide a comprehensive and family-focused system of care throughout high-need areas of our community as well as for various special populations. Based on provider and community input, programs were permitted to provide multiple service delivery modalities based on family needs and social distancing guidelines.

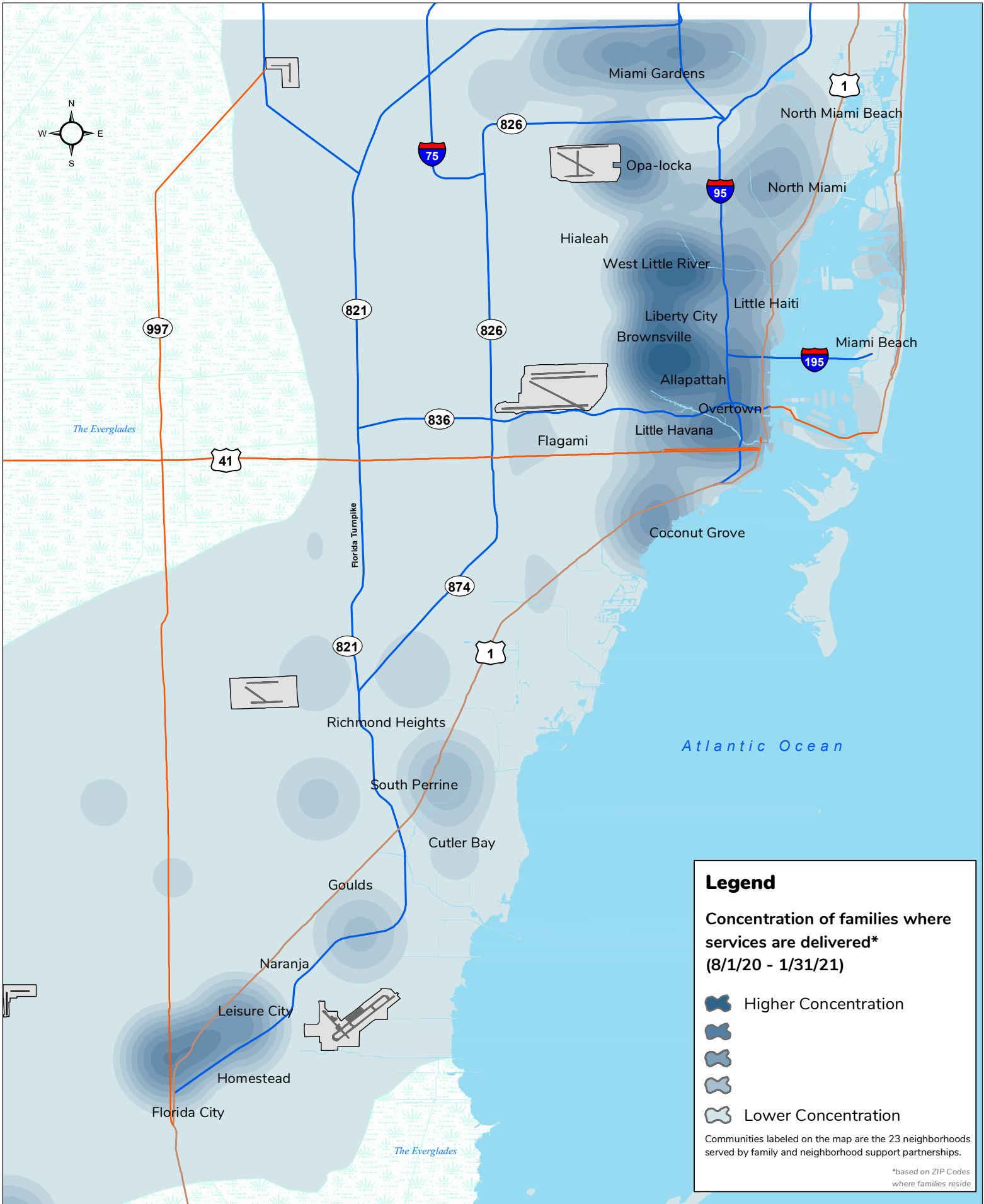
Virtual service delivery, using online and telehealth platforms, includes community-based supports that build on the strengths and protective factors of parents/primary caregivers to prevent child maltreatment, truancy, and disruptive behaviors and address other associated challenges.

Providers have exhibited remarkable flexibility, creativity, and passion in supporting children and families during these most trying times. Their dedication has ensured continued access to enriching programming. Considering current administrative and programmatic realities, program observations were modified to adjust program expectations. To limit face-to-face interactions, we implemented safety and administration protocols where providers attested to adherence to contractual administrative policies and procedures, including CDC guidelines. Program observations were conducted in-person and virtually via Zoom or Teams. Observations indicate most participants were fully engaged during the sessions.

|   |  |
|---|--|
| <p><b>138%</b><br/>average families recruited</p>   |   |
| <p><b>1,808</b><br/>families served</p>   |  |
| <p><b>33%</b><br/>(601)<br/>families reported having at least one child with one or more disabilities</p> |  |

| <b>Provider</b>                                       | <b>Recruitment</b> | <b>Families served</b> | <b>Families reported having at least one child with one or more disabilities</b> |
|---|--------------------|------------------------|--|
| Advocate Program, Inc.                                | 92%                | 70                     | 43%  |
| Americans for Immigrant Justice, Inc.                 | 173%               | 116                    | 1%   |
| CCDH, Inc. d/b/a The Advocacy Network on Disabilities | 147%               | 64                     | 100%   |
| Children of Inmates, Incorporated                     | 203%               | 123                    | 19%  |
| City of Homestead                                     | 107%               | 197                    | 40%  |
| City of Miami Beach                                   | 77%                | 49                     | 33%  |
| Community Health of South Florida, Inc.               | 175%               | 176                    | 30%  |
| Concerned African Women, Inc.                         | 148%               | 149                    | 43%  |
| ConnectFamilias, Inc.                                 | 107%               | 130                    | 77%  |
| Educate Tomorrow                                      | 155%               | 170                    | 16%  |
| Gang Alternative, Inc.                                | 125%               | 137                    | 18%  |
| New Horizons Community Mental Health Center           | 117%               | 220                    | 32%  |
| Opa-Locka Community Development Corporation, Inc.     | 143%               | 143                    | 18%  |
| The Alliance for GLBTQ Youth, Inc                     | 170%               | 64                     | 39%  |

Not approved for legal sufficiency.



**Legend**

**Concentration of families where services are delivered\* (8/1/20 - 1/31/21)**

- Higher Concentration
- 
- 
- Lower Concentration

Communities labeled on the map are the 23 neighborhoods served by family and neighborhood support partnerships.

\*based on ZIP Codes where families reside



**Family & Neighborhood Supports Partnerships**

Data Sources:  
-The Children's Trust

Location:  
Miami-Dade County,  
Florida

Created by  
Research and  
Evaluation  
April 2021

The Children's Trust  
3150 SW Third Ave  
Miami, FL 33129  
[www.thechildrenstrust.org](http://www.thechildrenstrust.org)



## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-50**

---

**Strategic Plan Priority Investment Areas:** Parenting: Home visitation and individual parenting; Health and Wellness: Behavioral health supports; and Family and Neighborhood Supports.

**Strategic Plan Headline Community Results:** Children regularly access behavioral health care; children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,796,514.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$3,796,514.00 for this resolution is allocated for FY 2020-2021 and is projected to be available in FY 2021-2022.

---

**Description of Services:** The Children's Trust's Family Strengthening initiative is a cross-cutting funding approach that focuses on families with children and youth experiencing challenges such as disruptive child behavior, tumultuous parent-child relationships, youth violence, and parent mental health and/or substance abuse issues. The evidence-based, individualized parenting and clinical intervention services are accessible in community and home environments to support families. There is coordination to accept referrals from several key community initiatives with similar aims.

Clinical intervention services are implemented individually in homes and other therapeutic and virtual settings with families and their children ages 2 to 18. Programs conduct a comprehensive needs assessment to develop a treatment plan with each family. Families receive therapeutic services, such as psychoeducation, parenting consultation, behavioral health, and family therapy, to improve parent-child relationships while reducing parent stress and child disruptive behavior. A few programs enhance their models with natural helper supports that encourage treatment engagement and follow-through on needed behavioral health, substance abuse, and other parenting services. Programs may propose to adjust services for some participants using telehealth and other technology to be responsive to their participant needs.

The eight organizations listed below are recommended for renewal:

| <b>Organization</b><br>• Bullet points denote subcontractors   | <b>Evidence-Based Programs</b>  | <b>Amount Not to Exceed</b> |
|--|---|-----------------------------|
| Citrus Health Network, Inc.  | Parent-Child Interaction Therapy (PCIT)   | \$273,921.00                |
| Empowering Youth, Inc.   | Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA)  | \$195,330.00                |
| FIU Board of Trustees<br>(College of Public Health & Social Work)<br>• Institute of Child and Family Health  | Trauma Focused Cognitive Behavioral Therapy (TF-CBT)  | \$424,145.00                |
| Gang Alternative, Inc.   | Trauma-Focused Cognitive Behavioral Therapy (TF-CBT)  | \$675,471.00                |
| Haitian Neighborhood Center, Sant La   | Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA) and Trauma Focused Cognitive Behavioral Therapy (TF-CBT) | \$371,280.00                |
| Sundari Foundation, Inc.   | Parent Child Interaction Therapy (PCIT) and Trauma Focused Cognitive Behavioral Therapy (TF-CBT)  | \$563,856.00                |
| University of Miami (School of Education & Human Development)<br>• Center for Family & Child Enrichment, Inc | Culturally Informed and Flexible Family-Based Treatment for Adolescents (CIFFTA)  | \$569,644.00                |
| University of Miami Miller School of Medicine  | Parent-Child Interaction Therapy (PCIT)   | \$722,868.00                |

This contract funding amount is higher than the prior year because the upcoming contract term is for 14 months to align with The Children’s Trust’s fiscal year. The annual funding allocation remains the same.

**Background:** On April 24, 2017, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2017-03, for Family Strengthening services for a four-year funding cycle, following a comprehensive review process. By resolution 2020-57-amended, the board approved a procurement-waiver that approved two additional 12-month contract renewals, to allow for a six -year funding cycle, to align with the funding cycles for the broader parenting initiatives. To date, programs have been successfully renewed based on their performance and participant needs. The most recent program performance ratings available, from before the COVID-19 pandemic (in January 2020), indicate most programs were performing at or beyond contractual expectations.

We are currently in the fourth year of the funding cycle (2020-2021), and our programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, at the shutdown onset, many programs made the transition to virtual service

delivery using online and telehealth platforms. Some programs have reported these modalities have increased their engagement with some families who may have found it difficult to attend in-person services regularly.

Current recommendations for renewals for the fifth year of the funding cycle (2021-2022) are based on staff assessment of programs through observations of activities and performance data reviews. These assessments show that providers are offering high-quality, individualized services to meet families' needs. Participants' data for the first six months of programming (August 2020 through January 2021) are summarized in the attachment.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

**FAMILY STRENGTHENING**  
**August 2020 through January 2021**

Despite the coronavirus (COVID-19) pandemic's disruptions, our family strengthening programs continue to support children and youth with significant behavioral, mental health, family, and school-related challenges. Based on provider and community input, programs were permitted to provide various service delivery modalities based on family needs and social distancing guidelines.

Virtual service delivery, using online and telehealth platforms, includes family-centered supports that engage parents/primary caregivers and children to build parental skills that enhance parent-child relationships, reduce children's disruptive and aggressive behaviors, and reduce parenting stress and long-term risk for child maltreatment.

Providers have exhibited remarkable flexibility, creativity, and passion in supporting children and families during these most trying times. Their dedication has ensured continued access to enriching programming. Considering current administrative and programmatic realities, program observations were modified to adjust program expectations. To limit face-to-face interactions, we implemented safety and administration protocols where providers attested to adherence to contractual administrative policies and procedures, including CDC guidelines. Program observations were conducted in-person and virtually via Zoom or Teams. Observations indicate most participants were fully engaged during the sessions.

**82%**  
average families recruited



**377**  
families served



**63%**  
(238)  
families reported having at least  
one child with one or more  
disabilities



Not approved for legal sufficiency.

| <b>Provider</b>   | <b>Recruitment</b> | <b>Families served</b> | <b>Families reported having at least one child with one or more disabilities</b> |
|---|--------------------|------------------------|--|
| Citrus Health Network, Inc.                                       | 34%                | 18                     | 22%  |
| Empowering Youth, Inc.  | 91%                | 22                     | 77%  |
| FIU Board of Trustees<br>(College of Public Health & Social Work) | 106%               | 40                     | 48%  |
| Gang Alternative, Inc.  | 34%                | 24                     | 29%  |
| Haitian Neighborhood Center,<br>Sant La                           | 58%                | 28                     | 18%  |
| The Sundari Foundation, Inc.                                      | 119%               | 81                     | 86%  |
| University of Miami<br>(Miller School of Medicine)                | 118%               | 95                     | 73%  |
| University of Miami<br>(School of Education & Human Development)  | 98%                | 69                     | 68%  |

Not approved for legal sufficiency.

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-51**

---

**Strategic Plan Priority Investment Areas:** Parenting: Group, Advocacy, Home Visitation and Individual Parenting Supports

**Strategic Plan Headline Community Results:** Children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewals with 40 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$16,435,892.00, each for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$16,435,892.00 for this resolution is allocated for FY 2020-2021 and is projected to be available in FY 2021-2022.

---

**Description of Services:** All parents and families, regardless of their circumstances, face inevitable parenting challenges and can benefit from supports. Effective, consistent, and supportive parenting prepares children for a lifetime of success. The Children's Trust funds a continuum of evidence-based and promising programs that includes group, advocacy, home visitation, and individual supports. Programs offer professional and peer support, educational, and skill-building opportunities for parents and primary caregivers from the prenatal period through children's transition to adulthood, with the goals of supporting positive parent-child interaction and communication.

Additionally, some group-based advocacy programs emphasize parent leadership development and civic engagement, allowing parents to become more engaged in child-serving systems and advocating for their own children's success, and for improved family-centered services.

Programs are offered in homes, pediatric offices, and other settings, such as child care centers and schools, in high-need communities. They provide skill-building opportunities for parents of children birth to 18 (up to 22 for families with youth with disabilities) with a focus on child health, development, and school readiness/success through encouraging positive and nurturing parent-child relationships. Parents can connect and support each other as they learn and practice new parenting skills. Programs may propose to adjust services for some participants using telehealth and other technology to be responsive to participant needs.

The following programs are recommended for renewal:

| <b>Agency</b>  | <b>Evidence-based Program</b>                                 | <b>Amount Not to Exceed</b> |
|--|---|-----------------------------|
| Amigos Together for Kids, Inc.                         | Nurturing Parenting Program                                   | \$579,843.00                |
| Catholic Charities of the Archdiocese of Miami, Inc.   | Strengthening Families Program (SFP)                          | \$522,674.00                |
| CCDH, Inc. d/b/a The Advocacy Network on Disabilities  | Nurturing Parenting Program                                   | \$257,545.00                |
| Children's Home Society                                | Healthy Families Florida                                      | \$588,856.00                |
| Children's Home Society                                | Nurturing Parenting Program                                   | \$1,009,351.00              |
| City of Miami  | The incredible Years  | \$202,032.00                |
| City of Miami Beach                                    | Nurturing Parenting Program                                   | \$343,954.00                |
| Community Health of South Florida, Inc.                | Healthy Steps   | \$304,487.00                |
| Concerned African Women, Inc.                          | People Empowering People (PEP)                                | \$136,425.00                |
| Empowering Youth, Inc.                                 | Nurturing Parenting Program                                   | \$182,753.00                |
| EnFamilia, Inc.  | Nurturing Parenting Program, Nurturing Fathers                | \$138,458.00                |
| Family Central   | Home Instruction for Parents of Preschool Youngsters (HIPPPY) | \$627,968.00                |
| Family Central   | Nurturing Parenting Program                                   | \$569,911.00                |
| Family Central   | The Incredible Years  | \$184,903.00                |
| Family Resource Center of South Florida, Inc.          | Nurturing Parenting Program                                   | \$474,434.00                |
| Family Action Network Movement, Inc. (FANM)            | Nurturing Parenting Program                                   | \$326,279.00                |
| Federation of Families, Miami-Dade Chapter Inc.        | Positive Parenting Program (Triple P)                         | \$381,852.00                |
| FIU Board of Trustees Center for Children and Families | The Incredible Years  | \$175,229.00                |
| FIU Board of Trustees Department of Psychology         | Parents as Teachers (PAT)                                     | \$368,218.00                |
| FIU Board of Trustees Department of Psychology         | Positive Parenting Program (Triple P)                         | \$274,400.00                |
| Gang Alternative, Inc.                                 | Nurturing Parenting Program                                   | \$244,552.00                |
| Haitian Neighborhood Center, Sant La                   | Strengthening Families Program (SFP)                          | \$283,448.00                |
| His House, Inc.  | Positive Parenting Program (Triple P)                         | \$127,371.00                |
| Institute for Child and Family Health, Inc. (ICFH)     | Healthy Steps   | \$315,000.00                |
| Institute for Child and Family Health, Inc. (ICFH)     | Parents as Teachers (PAT)                                     | \$994,875.00                |
| Institute for Child and Family Health, Inc. (ICFH)     | The Incredible Years  | \$746,610.00                |
| Jewish Community Services of South Florida, Inc.       | Families and Schools Together Track Program (FAST)            | \$309,530.00                |
| Le Jardin Head Start Program, Inc.                     | Positive Parenting Program (Triple P)                         | \$119,319.00                |
| Mexican American Council, Inc.                         | Positive Parenting Program (Triple P)                         | \$177,665.00                |
| Miami Bridge Youth and Family Services, Inc.           | Nurturing Parenting Program                                   | \$153,483.00                |
| Miami-Dade Family Learning Partnership, Inc.           | The Incredible Years  | \$518,280.00                |

| <b>Agency</b>  | <b>Evidence-based Program</b>           | <b>Amount Not to Exceed</b> |
|--|---|-----------------------------|
| Overtown Youth Center, Inc.                                  | Positive Parenting Program (Triple P)   | \$133,408.00                |
| Parent to Parent of Miami, Inc.                              | Parent to Parent Peer Support Program   | \$926,576.00                |
| Richmond-Perrine Optimist Club, Inc.                         | Nurturing Parenting Program             | \$405,815.00                |
| Sundari Foundation, Inc.                                     | Positive Parenting Program (Triple P)   | \$216,430.00                |
| The Arc of South Florida                                     | Positive Parenting Program (Triple P)   | \$352,270.00                |
| The Miami Lighthouse for the Blind & Visually Impaired, Inc. | Parents as Teachers (PAT)               | \$367,879.00                |
| University of Miami Department of Pediatrics                 | Healthy Steps                           | \$758,332.00                |
| University of Miami Department of Pediatrics                 | Parent Child Interaction Therapy (PCIT) | \$723,333.00                |
| University of Miami Department of Pediatrics                 | The Incredible Years                    | \$912,147.00                |

This contract funding amount is higher than the prior year because the upcoming contract term is for 14 months to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

**Background:** On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the request for proposals, RFP# 2018-03, for a five-year funding cycle, following a comprehensive review process. To date, programs have been successfully renewed based on their performance and participants’ needs. The most recent program performance ratings available, from before the COVID-19 pandemic (in January 2020), indicate most programs were performing at or beyond contractual expectations.

We are currently in the third year of the funding cycle (2020-2021), and our programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, at the shutdown onset many programs made the transition to virtual service delivery using online and telehealth platforms. Some programs have reported these modalities have increased their engagement with some families who may have found it difficult to attend in-person services regularly.

Current recommendations for renewals for the fourth year of the funding cycle (2021-2022) are based on staff assessment of programs through observations of activities and performance data reviews. These assessments show that providers are offering high-quality, individualized services to meet families’ needs. Participant data for the first six months of programming (August 2020 through January 2021) are summarized in the attachment.

**Geographic Area:** Countywide.



The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

**GROUP & INDIVIDUAL PARENTING**  
**August 2020 through January 2021**

Despite the coronavirus (COVID-19) pandemic's disruptions, our parenting programs continue to offer participants the opportunity to connect and support each other as they learn and practice new parenting skills. Based on provider and community input, programs were permitted to provide various service delivery modalities based on family needs and social distancing guidelines.

Virtual service delivery, using online and telehealth platforms, includes family-centered parenting supports that engage parents/primary caregivers as partners to build on their strengths, address their concerns and provide information related to family needs. Our programs strive to create supportive relationships with families as a vehicle for engagement and successful parent-child interactions. Various strategies are used such as universal, selective and indicated prevention methods.

Providers have exhibited remarkable flexibility, creativity and passion in support of children and families during these most trying times. Their dedication has ensured continued access to enriching programming. Considering current administrative and programmatic realities, program observations were modified to adjustment of program expectations. To limit face-to-face interactions, we implemented safety and administration protocols where providers attested to adherence to contractual administrative policies and procedures, including CDC guidelines. Program observations were conducted in-person and virtually via Zoom or Teams. Observations indicate most participants were fully engaged during the sessions.

**119%**  
average families recruited



**3,418**  
families served



**33%**  
(1,143)  
families reported having at least one  
child with one or more disabilities



| <b>Provider</b>  | <b>Recruitment</b> | <b>Families served</b> | <b>Families reported having at least one child with one or more disabilities</b> |
|--|--------------------|------------------------|--|
| Amigos Together for Kids, Inc.   | 68%                | 138                    | 12%  |
| Catholic Charities of the Archdiocese of Miami, Inc.                           | 65%                | 66                     | 3%   |
| CCDH, Inc. d/b/a The Advocacy Network on Disabilities                          | 37%                | 19                     | 95%  |
| Children's Home Society  | 236%               | 120                    | 3%   |
| Children's Home Society  | 143%               | 138                    | 28%  |
| City of Miami  | 127%               | 62                     | 18%  |
| City of Miami Beach  | 135%               | 48                     | 10%  |
| Community Health of South Florida, Inc.  | 273%               | 251                    | 3%   |
| Concerned African Women, Inc.  | 26%                | 10                     | 40%  |
| Empowering Youth, Inc.   | 160%               | 37                     | 22%  |
| EnFamilia, Inc.  | 163%               | 68                     | 0%   |
| Family Action Network Movement, Inc.   | 99%                | 31                     | 3%   |
| Family Central (HIPPY)   | 207%               | 183                    | 18%  |
| Family Central (The Incredible Years)  | 63%                | 21                     | 10%  |
| Family Central (Nurturing Parenting)   | 138%               | 109                    | 13%  |
| Family Resource Center of South Florida, Inc.                                  | 73%                | 64                     | 25%  |
| Federation of Families, Miami-Dade Chapter Inc.                                | 57%                | 28                     | 100%   |
| FIU Board of Trustees (Department of Psychology - Triple P)                    | 136%               | 65                     | 28%  |
| FIU Board of Trustees (Department of Psychology - PAT)                         | 195%               | 50                     | 52%  |
| FIU Board of Trustees (Center of Children and Families - The Incredible Years) | 229%               | 115                    | 85%  |
| Gang Alternative, Inc.   | 19%                | 11                     | 27%  |
| Haitian Neighborhood Center, Sant La   | 67%                | 18                     | 0%   |
| His House, Inc.  | 44%                | 8                      | 38%  |

Not approved for legal sufficiency.

| <b>Provider</b>   | <b>Recruitment</b> | <b>Families served</b> | <b>Families reported having at least one child with one or more disabilities</b> |
|---|--------------------|------------------------|--|
| Institute for Child & Family Health, Inc. (Healthy Steps)             | 71%                | 72                     | 8%   |
| Institute for Child & Family Health, Inc. (The Incredible Years)      | 54%                | 63                     | 5%   |
| Institute for Child & Family Health, Inc. (PAT)                       | 159%               | 161                    | 11%  |
| Jewish Community Services of South Florida, Inc.                      | 97%                | 35                     | 0%   |
| Le Jardin Head Start Program, Inc.                                    | 114%               | 58                     | 0%   |
| Mexican American Council, Inc.  | 123%               | 34                     | 50%  |
| Miami Bridge Youth and Family Services, Inc.                          | 28%                | 8                      | 13%  |
| Miami Lighthouse for the Blind & Visually Impaired, Inc.              | 193%               | 59                     | 100%   |
| Miami-Dade Family Learning Partnership Inc.                           | 54%                | 41                     | 5%   |
| Overtown Youth Center, Inc.   | 140%               | 43                     | 14%  |
| Parent to Parent of Miami Inc.  | 74%                | 455                    | 98%  |
| Richmond-Perrine Optimist Club, Inc.                                  | 39%                | 16                     | 0%   |
| The Arc of South Florida  | 96%                | 55                     | 44%  |
| The Sundari Foundation, Inc.  | 355%               | 108                    | 60%  |
| University of Miami (Department of Pediatrics - The Incredible Years) | 138%               | 144                    | 13%  |
| University of Miami (Department of Pediatrics - Healthy Steps)        | 149%               | 300                    | 17%  |
| University of Miami (Department of Pediatrics - PCIT)                 | 117%               | 106                    | 66%  |

Not approved for legal sufficiency.

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-52**

---

**Strategic Plan Priority Investment Area:** Parenting: Group parenting and advocacy

**Strategic Plan Headline Community Results:** Children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute contract renewals with Be Strong International, Inc., Florida International University (FIU), and University of Miami (UM), to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,183,852.00, for a term of 14 months, commencing August 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$1,183,852.00 is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

---

**Description of Services:** All parents and families, regardless of their circumstances, face inevitable parenting challenges and can benefit from learning evidence-based strategies that support children's healthy development from the prenatal period through adolescence. Effective, consistent, and supportive parenting prepares children for a lifetime of success. Brief universal interventions can offer an effective, low-cost way to reach large and diverse groups of primary caregivers who might not otherwise receive parenting education. Improved parenting will support positive child outcomes related to emotional, behavioral, social, and cognitive competence, and physical health and safety.

The Children's Trust Parent Club was launched in September 2019. Brief, evidence-based parenting workshops are delivered in English, Spanish and Haitian Creole for diverse groups of primary caregivers across Miami-Dade County to enhance awareness and knowledge for parents with children birth to age 16. These group contacts with parents also strengthen social supports by connecting parents with one another and linking families with additional needs with appropriate services. Be Strong International, Inc., FIU and UM offer a combination of in-person and virtual, one-session group parenting workshops. Topics address common parenting strategies for parents of all abilities, and information about available community resources.

The Children's Trust Parent Club uses a collaborative approach among the three funded agencies, as well as The Children's Trust and Miami-Dade County Public Schools Department of Family Support Services, which helps promote the program among its students and parents, and provides a forum, at no cost, for the workshops. There is a common set of collaboratively developed operating procedures so that anyone attending a Parent Club workshop has a similar experience, regardless of which of the three agencies provides it.

The following programs are recommended for renewal:

Resolution 2021-52 - Universal Parenting Education- Parent Club; Parenting  
May 24, 2021

| <b>Agency</b>   | <b>Evidence-based Curriculum</b>  | <b>Amount up to</b>   |
|---|---|-----------------------|
| Be Strong International, Inc.   | Triple P Selective Seminars<br>Research-informed hot topics                               | \$350,622.00          |
| Florida International University<br>Center for Children and<br>Families | Triple P Selective Seminars<br>Research-informed hot topics                               | \$479,770.00          |
| University of Miami<br>Department of Pediatrics                         | Pediatric Care Parent-Child<br>Interaction Therapy (PCIT)<br>Research-informed hot topics | \$353,460.00          |
|   | <b>Total:</b>   | <b>\$1,183,582.00</b> |

The funding amount for this contract is higher than the prior year because the upcoming contract term is for 14 months to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

**Background:** On February 19, 2019, the board of The Children’s Trust approved the funding recommendations from the competitive invitation to negotiate, ITN #2019-02, to fund one or more agencies to provide universally available group parenting services, for a four-year funding cycle, following a comprehensive review process.

We are currently in the second year of the funding cycle (2020-2021), and these three programs have continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. Parent Club fully transitioned to virtual service delivery using online platforms and adjusting to meet families’ needs. Additionally, Parent Club providers developed 19 original parenting videos highlighting skills and strategies supporting parents and caregivers, including parenting topics during the pandemic. These videos are featured on The Trust’s StayHome.Miami site for parents.

Current recommendations for renewals for the third year of the funding cycle (2021-2022) are based on staff assessment of programs through observations of activities and performance data reviews. The three agencies have made satisfactory progress, especially working collaboratively as a cohesive Children’s Trust Parent Club team. Attached is a summary of the progress for The Children’s Trust Parent Club.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

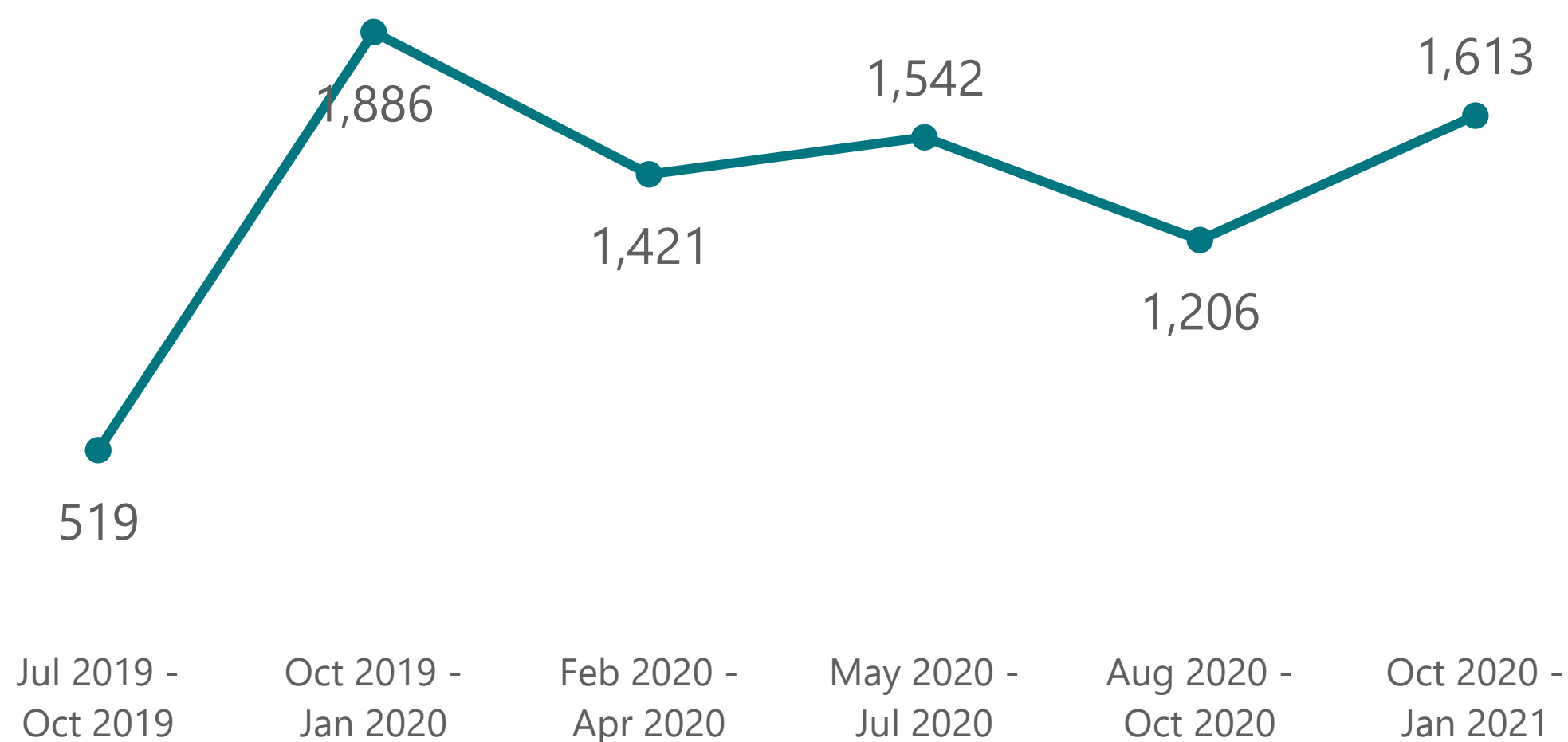
Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



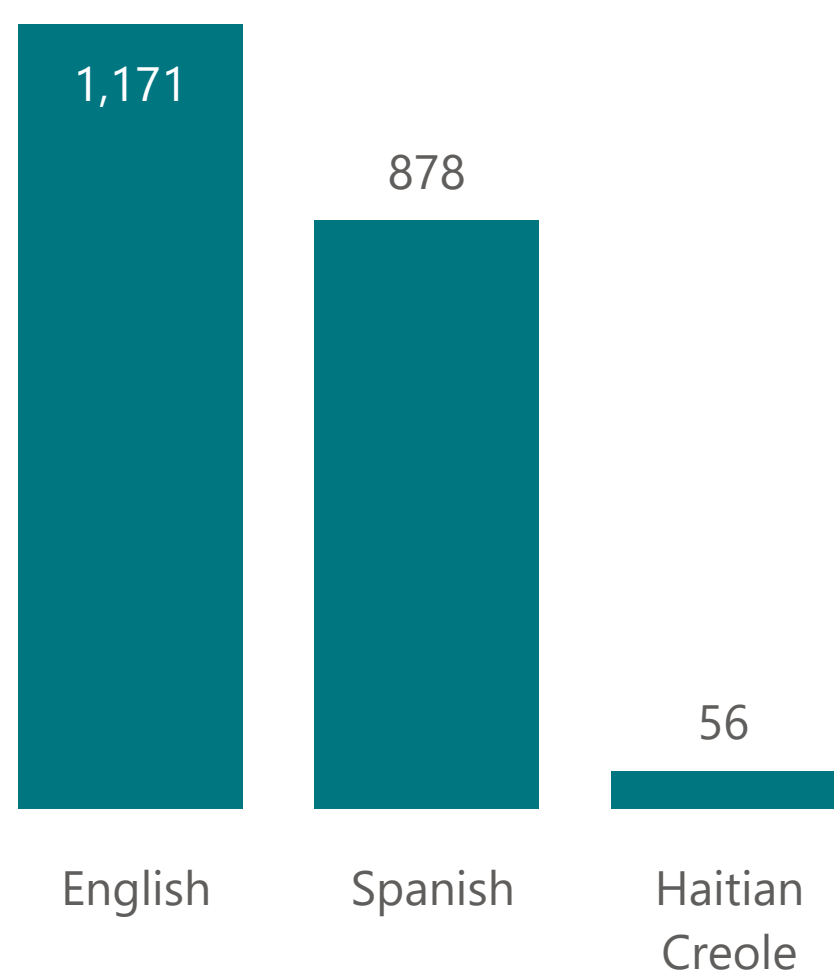
# Parent Club

|              |                  |   |
|--------------|------------------|---|
| WORKSHOPS    | UNIQUE LOCATIONS | GAINED SKILLS THEY INTEND TO PUT INTO PRACTICE                |
| <b>2,105</b> | <b>224</b>       | <b>93%</b>  |
| PARENTS      | AVG ATTENDANCE   | BELIEVE PRESENTERS WERE ORGANIZED, ENGAGING AND KNOWLEDGEABLE |
| <b>8,187</b> | <b>3.9</b>       | <b>93%</b>  |

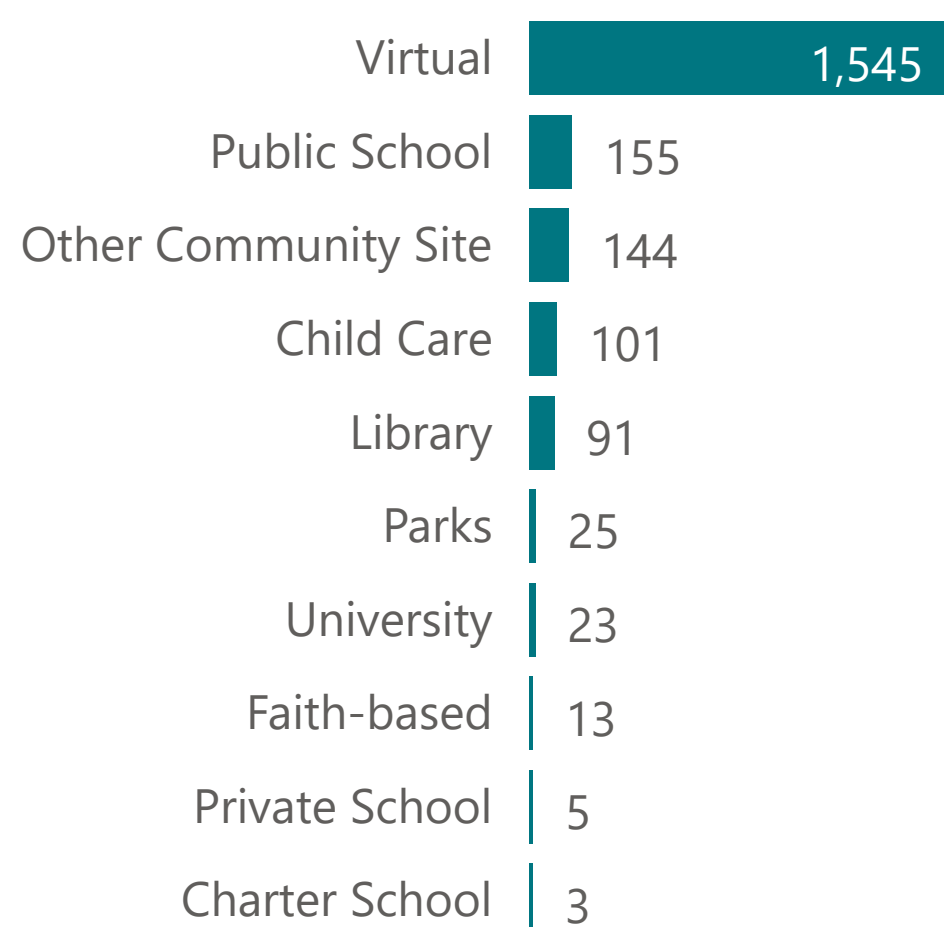
## ATTENDANCE BY QUARTER



## WORKSHOP LANGUAGE



## WORKSHOP LOCATION





## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-53**

---

**Strategic Plan Priority Investment Area:** Program and Professional Development: Supports for Quality Program Implementation

**Strategic Plan Headline Community Results:** This investment supports all community results.

**Recommended Action:** Authorization to negotiate and execute contract renewals with Training and Implementation Associates and the University of Miami, for program and professional development (PPD) support services for The Children's Trust's family services providers and staff, in a total amount not to exceed \$500,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual appropriations.

**Budget Impact:** Funding in the amount of \$500,000.00 is projected to be available in FY 2021-2022.

---

**Description of Services:** Training and Implementation Associates (TIA) and the University of Miami (UM) offer quality supports for 55 Trust-funded family service providers, including group and individual parenting programs, family strengthening programs, and family and neighborhood support partnerships. These supports aim to help the Trust-funded family service providers achieve meaningful and measurable results for parents, children, and families; consistently deliver high-quality services in alignment with best practices; and effectively and efficiently satisfy The Children's Trust contract requirements.

TIA and UM work collaboratively to implement PPD supports that include best practices related to family services, wraparound care, and care coordination. Much of the collaborative work uses online training and is incorporated and/or compatible with The Children's Trust learning management system, known as Trust Academy. The PPD providers have a comprehensive service plan based upon a program needs assessment conducted in 2019. Family services PPD activities provided by TIA and UM include:

- staff training- facilitator-led, interactive learning sessions on various topics related to Trust program providers and Trust staff needs, either in-person or virtual/live-stream formats,
- online course creation- based on Trust and provider needs, courses are developed and made available through Trust Academy LMS catalog,
- administrative and direct service staff coaching- group or individual sessions provided to provider staff member(s) where areas for growth are assessed through observation, goal setting, joint reflection practices, constructive feedback/supports which is provided by experts, and progress tracked toward achieving desired learning goals,

- peer learning activities- facilitation of small groups of Trust-funded service providers with the goal of supporting communities of practice, exchange of knowledge, practical strategies, and learning from peers, and
- community awareness and outreach- expertly curated content is created and shared for the benefit of providers, Trust staff, families, and the community. This could include newsletters, bulletins, social media, general content, and provider meeting content created such as panel participation or the like.
- planning and policy support and input- ongoing data and policy analyses, technical assistance, and guidance related to parenting and family service programs. This information may contribute to Trust strategic planning, program evaluation, program development, continuous quality improvement, and future solicitation planning related to family services.

The following providers are recommended for renewal:

| Agency                                       | Family Services Initiatives Served   | Amount Not to Exceed |
|--|--|----------------------|
| Training and Implementation Associates (TIA) | <ul style="list-style-type: none"> <li>• Family Strengthening Programs</li> <li>• Family and Neighborhood Supports Partnerships</li> </ul> | \$200,000.00         |
| University of Miami (UM)                     | <ul style="list-style-type: none"> <li>• Group and Individual Parenting Programs</li> </ul>  | \$300,000.00         |

The funding amount for this contract is lower than the prior year because the prior contract term was for 14 months to align with The Children’s Trust fiscal year. The annual funding allocation remains the same.

**Background:** The Trust recognizes that its mission is accomplished through its contracted service providers. Because program and professional development are vital components of The Trust’s strategic plan, we fund various provider supports through Trust Academy. These supports aid the Trust-funded direct service providers in delivering high-quality services and operating as strong, sustainable organizations. All Trust Academy funded professional development activities incorporate best practices in capacity building, implementation research, adult learning, and organizational development.

On January 19, 2019, the board of The Children’s Trust approved the funding recommendation from the competitive invitation to negotiate, ITN #2018-13, to provide professional development support for The Children’s Trust funded family services providers. Following a comprehensive review process, Training Implementation Associates and the University of Miami demonstrated their capacity, expertise, and qualifications to provide the services.

Overall performance has met expectations. Both agencies adjusted their method of delivery and content to meet the needs of provider organizations. In the first five months of the 2020-21 contract year (August-December 2020), there were 181 completions of online courses created by UM. They also created five online courses, and one virtual training was hosted with 19 participants. Coaching was provided for 18 provider staff members from 10 programs, for 54 hours delivered through 43 virtual sessions and one in-person meeting.

TIA set up peer learning networks that have been meeting and completing training as cohorts. They offered nine trainings with 84 provider staff. Coaching was provided for 27 staff members in 12 programs.

Additionally, both organizations collaborated with other funded Trust Academy PPD providers in creating the course, "Navigating Uncertainty: Helping Families Cope with COVID-19," available to all providers, with UM taking the instructional design lead.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-54**

---

**Strategic Plan Priority Investment Area:** Parenting: Early Literacy Supports

**Strategic Plan Headline Community Results:** Children are supported by nurturing and involved parents; and children are ready for kindergarten.

**Recommended Action:** Authorization to negotiate and execute a contract renewal with Miami Dade College for The Children's Trust Books for Free program, in a total amount not to exceed \$400,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$400,000.00 for this resolution is projected to be available in FY 2021-2022.

---

**Description of Services:** The Children's Trust Books for Free program ensures young children (through age 8) have access to books to take home and keep at no cost from bookshelves placed in public spaces throughout Miami-Dade County. To administer the program, Miami Dade College (MDC) engages communities, businesses, volunteers, and the public sector to collect, sort, and categorize donated gently used and newly purchased books. MDC then distributes the books through 65 bookshelves maintained in public places where parents and children frequent, such as Women, Infant and Children offices and community organizations in under-resourced neighborhoods. This program has a minimum annual 15 percent match requirement in cash or in-kind resources from MDC. This year the program was rebranded from its former name, Read to Learn Books for Free, to The Children's Trust Books for Free.

**Background:** On July 9, 2018, the board of The Children's Trust approved the funding recommendation from the competitive request for proposals, RFP# 2018-04, for a five-year funding cycle, following a comprehensive review process. Upon considering the renewal of this contract, The Children's Trust assessed this program's progress and determined the provider is performing satisfactorily and meeting contractual benchmarks.

During the COVID-19 shutdown, Books for Free adjusted and created online content for users, including a Haitian/Caribbean Storytelling Program where performers and authors shared stories in Haitian Creole. This program year many of the bookshelf locations resumed operations as community restrictions were lifted. For locations impacted by long-term closures, replacement sites have been identified. MDC extended its distribution model to include barbershops and laundromats through a partnership with Kiwanis Club. No book drives were conducted due to social distancing restrictions.

During the first six months of the current contract year (August 2020 – January 2021), Miami Dade College has successfully:

- maintained 48 out of the 65 contracted bookshelf sites;
- collected and distributed 66,873 books;
- provided 19 individual community partner book donations; and
- provided more than 50% in-kind match to the program, valued at \$212,338.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-55**

---

**Strategic Plan Priority Investment Areas:** Parenting: Early Literacy Supports

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care; children are supported by nurturing and involved parents; and children are ready for kindergarten.

**Recommended Action:** Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming, in a total amount not to exceed \$355,664.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022.

**Budget Impact:** Funding in the amount of \$355,664.00 for this resolution is projected to be available in FY 2021-2022.

---

**Description of Services:** Reach Out and Read (ROR) is an evidence-based model that has been funded by The Children's Trust as part of the parenting early literacy supports since 2015. This national model, endorsed by the American Academy of Pediatrics, champions the positive effects of reading daily and engaging in other language-rich activities with young children. The program provides families with children 6 months to 5 years of age with developmentally-age-appropriate books in English, Spanish and Haitian Creole, accompanied by pediatrician guidance about reading aloud. This program is provided in primary pediatric care settings, and ROR clinic populations must include at least half uninsured or publicly insured patients. Miami Dade Family Learning Partnership partnered with 70 pediatric clinics across the county to distribute nearly 55,000 books from July 2019 to June 2020.

**Background:** Miami Dade Family Learning Partnership holds exclusive distributor rights for the ROR program in Miami-Dade County. This distinction is awarded by the National Reach Out and Read Center. ROR is an essential component of the of The Trust's parenting supports and offers a special opportunity to encourage early literacy through trusted pediatric care providers.

Per The Children's Trust's procurement policy, section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-4, single-source purchases), a competitive solicitation is not required.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

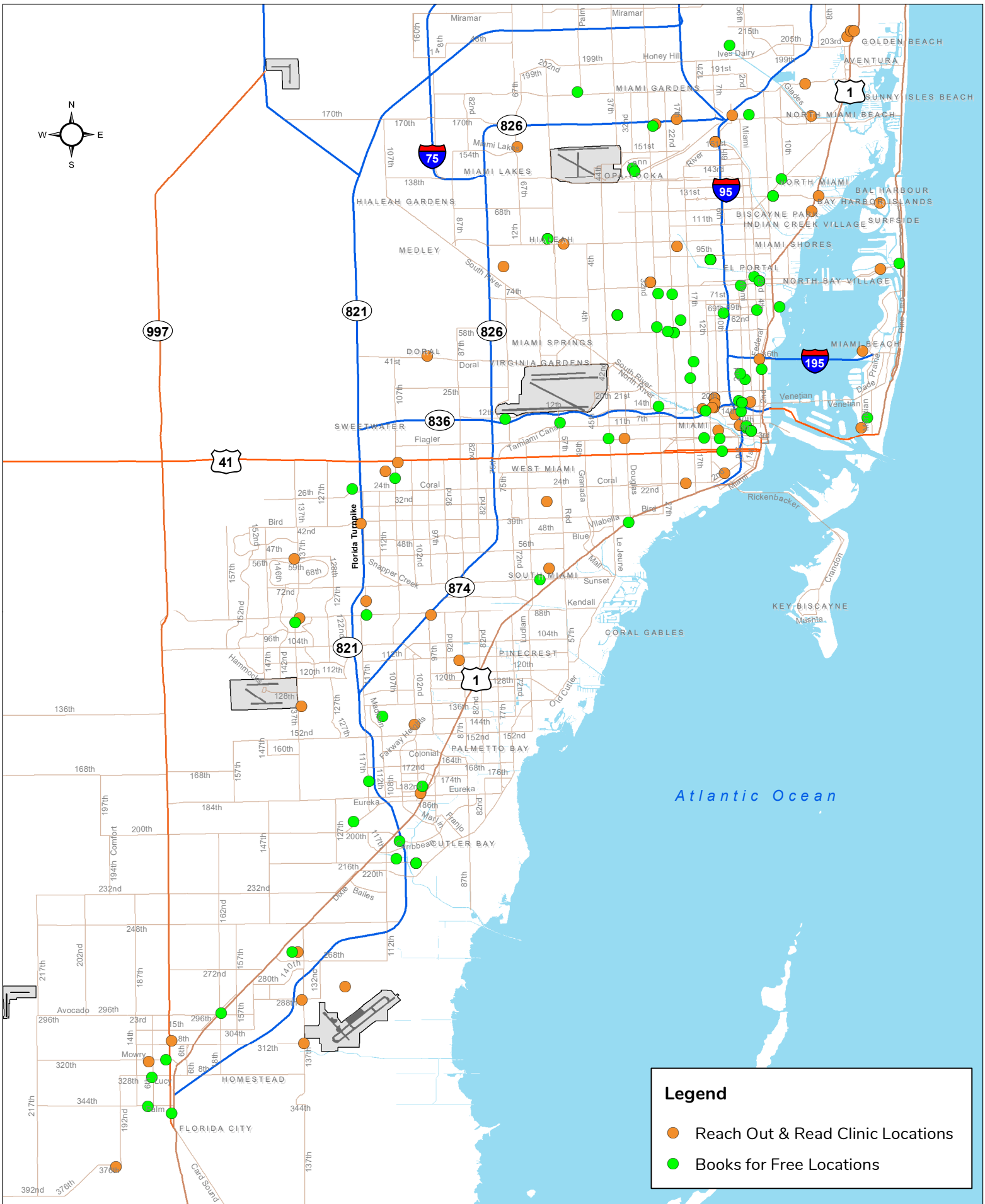
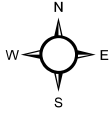
The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



**Legend**

- Reach Out & Read Clinic Locations
- Books for Free Locations



### Early Literacy Supports

Data Sources:  
-The Children's Trust

Location:  
Miami-Dade County,  
Florida

Created by  
Research and  
Evaluation  
April 2021

The Children's Trust  
3150 SW Third Ave  
Miami, FL 33129  
[www.thechildrenstrust.org](http://www.thechildrenstrust.org)



## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-56**

---

**Strategic Plan Priority Investment Area:** Health & Wellness: Injury Prevention Education

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care services; and children are supported by nurturing and involved parents.

**Recommended Action:** Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$408,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022.

**Budget Impact:** Funding in the amount of \$408,000.00 for this resolution is allocated for FY 2021-2022.

---

**Description of Services:** The Children's Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention and education services, provided by the PHT and the University of Miami Miller School of Medicine (UM). These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services. The Injury Free Coalition consists of the PHT, UM, The Children's Trust, and the Health Foundation of South Florida. Over the last year, the Coalition continued working closely with Trust staff to strengthen its role in supporting Trust-funded providers and providing trainings for parents, caregivers, and youth. Due to the COVID-19 pandemic and community shutdown, PHT was only able to provide nine of 116 contracted trainings to 781 adults using a virtual format.

The Injury Free Coalition developed a new service delivery and engagement plan that includes hiring a marketing agency to create and deploy a marketing and social media plan to strengthen its online presence and raise overall community awareness. Through that plan, the Asking Saves Lives (ASK) social media campaign launched in July, urging parents and caregivers to ASK questions about gun safety before their child visits the homes of friends or family members. Monthly awareness campaigns include water safety, bike safety, teen driving safety, suicide prevention, and abuse/neglect prevention have been developed to support and further educate families. Additionally, the Injury Free Coalition will work with The Children's Trust and Injury Free Coalition for Kids nationally to develop an evaluation for self-assessment and continuous quality improvement.

The Injury Free 40-foot mobile unit is expecting a soft launch in late April 2021, and will travel throughout Miami-Dade for events and scheduled visits with providers or to places where parents congregate. New social distancing and sanitation protocols will be implemented, including limiting the number of guests allowed onto the bus at a time, sanitizing after each room is used, and nightly disinfection. The bus is equipped with an interior that provides

hands-on education through simulated learning in home and passenger safety topics. Common safety hazards are displayed in the mobile unit and visitors are provided with opportunities to identify, correct, and take action to eliminate risks. Visitors learn through verbal, visual, and physically interactive exercises and media. The mobile unit is staffed with injury prevention experts fluent in English, Spanish, and Haitian Creole, the three most common languages in Miami. When groups are too large to fit on the mobile unit, and online training is not feasible, space will be identified for on-site training.

With newly engaged leadership, PHT has hired four doctors under the Program Director's leadership with specializations in pediatric medicine, pediatric injury and pediatric surgery. PHT's vision moving forward will be to:

- Amplify its reach and effectiveness by giving the public the same messages, but from multiple sources at the same time to improve Communication and Education and Training.
- Increase funding/grants monies by implementing more Data Surveillance and Research efforts.
- Expand its footprint by getting more involved with Health Care Systems and Policy Making.

Contracted services include:

1. Direct injury prevention education with caregivers, providers and youth, including:
  - a. home safety with parents, caregivers and providers;
  - b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters;
  - c. teen driving safety for parents and teens; and
  - d. targeted home safety assessments with home visitors.
2. Capacity building to enable Miami-Dade residents and stakeholders to increase injury prevention knowledge and advocate for change, including:
  - a. training certified Child Passenger Safety Technicians;
  - b. Asking Saves Lives (ASK) campaign to change the culture to encourage parents and teens to ask if a gun is accessible in the home or other location where children will play and visit; and
  - c. safety education for child care professionals.
3. Media-assisted awareness raising, including:
  - a. regular participation in The Children's Trust's media and educational outlets, such as print, electronic, television, and radio appearances; and
  - b. development of social media presence to educate, highlight new and emerging risks, and focus on local South Florida issues.
4. Evaluation of self-assessment and improvement.

**Background:** The Injury Free Coalition for Kids is among the country's most effective injury prevention models. It is a national program developed with funding from the Robert Wood Johnson Foundation and comprises hospital-based, community-oriented programs whose efforts are anchored in research, education and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition nationally. The Children's Trust has funded the local coalition since 2006.

Although most injuries are preventable, unintentional injuries are the leading cause of death and acquired disabilities among children from tone through young adulthood. While they vary

by age, the primary causes of severe and fatal child injuries are motor vehicle crashes, firearm injuries, drownings, poisonings/overdoses, and strangulations/suffocations. Common injuries, sometimes severe, include falls, burns, sports/concussion injuries, and injuries to mental health (e.g., bullying). Families often need help to reduce the risk of choking, burns, dehydration, tip-over injuries, and lacerations. Education must be ongoing to address the growing community and its evolving needs.

The table below includes four months of services in 2020-21 training and education activities provided.

| <b>Training Activity</b>           | <b>Number of Sessions</b> | <b>Number of Participants</b> |
|------------------------------------|---------------------------|-------------------------------|
| Home Safety Training and Education | 7                         | 103                           |
| Passenger Safety                   | 4                         | 17                            |
| Poison Safety                      | 2                         | 7                             |
| Suicide Prevention Training        | 1                         | 4                             |
| <b>All</b>                         | <b>14</b>                 | <b>131</b>                    |

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children’s Trust competitive solicitation process.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

# The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-57**

---

**Strategic Plan Priority Investment Area:** Family and Neighborhood Supports, Place-based Service Partnerships and Cross-Funder Collaboration

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care services; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022.

**Budget Impact:** Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

---

**Background:** The HERO (Here Everyday Ready On-time) truancy prevention program is a component of the Case Management Referral Program, an innovative countywide collaboration that identifies and assists youth and families who are at the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of students who receive said services and supports. This program is part of the Together for Children strategy, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.

On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children's Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. The program identifies elementary and K-8 students most at risk and provides them with the necessary prevention and intervention services to increase school attendance and reduce youth violence risk. HERO initially supported more than 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, through resolution #2018-33, the program was expanded to serve 14,500 children in 39 schools.

While the COVID-19 pandemic challenged the effectiveness of the program during the 2020-21 school year, a total of 16,495 elementary school children were contacted across the 39 schools, of which 8,539 participated in the HERO truancy prevention program through the response to intervention model described below. A total of 832 home visits were conducted,

and 937 families participated Truancy Child Study Team meetings. Additionally, 804 referrals were made to service providers, many to The Children's Trust's Family and Neighborhood Support Partnerships and Family Strengthening providers, for which a formal referral communication process has been established.

**Description of Services:** The HERO truancy prevention program is a districtwide systemic approach to reducing youth violence by identifying children who are most at risk and providing them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County, M-DCPS and The Foundation. Services provided with this funding will support more than 14,500 elementary school children with chronic unexcused absences across 39 schools. Recognizing that inconsistent school attendance is typically a symptom of more serious challenges, the program uses M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

Through licensed social workers hired through the program, any child identified as at-risk of missing school is provided with interventions tailored to the specific needs of the child and family, with the goal of addressing identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
  - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
  - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
  - **Truancy Court:** File a Truancy Court petition with the Clerk of Courts; hold an initial hearing.
  - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wrap-around services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
  - **Second Hearing:** Judge orders the Achievement Plan.
  - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
  - **Successful Truancy Court Case:** Case is closed successfully.
  - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above is estimated to cost \$2,104,051.00. The Children’s Trust invests \$880,000.00 for this match contract, while Miami-Dade County contributes \$167,898.00, and Miami-Dade County Public School provides in-kind services and supports valued at \$1,056,153.00. As a result of this collaborative effort, for every dollar The Children’s Trust invests, \$1.40 are invested by the funding partners collectively.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children’s Trust and the cost of the program remain the same as the 19-20 program year.

**Geographic Area:** Countywide

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

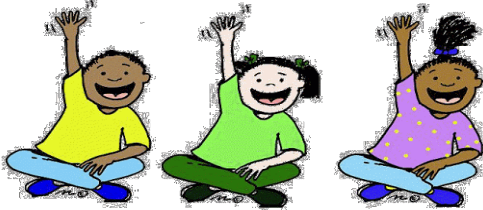
# H.E.R.O. Truancy Prevention Program 2020-2021 Year at a Glance



## Student Attendance Shows an Increase

During the 2020-2021 School Year, 937 families participated in Truancy Child Study Team Meetings (Levels 1, 2, and 3). The expectation is that the student's attendance will increase after meeting with an attendance interventionist.

**51%** of students showed an increase in attendance percentage when comparing their attendance pre- and post-truancy Child Study Team (TCST) Meetings.



## Truancy Child Study Team Meetings

During the 2020-2021 School Year (October-March), 937 families participated in Truancy Child Study Team Meetings (Levels 1 and 2). **126** Parents were **no-shows** to the scheduled meetings.

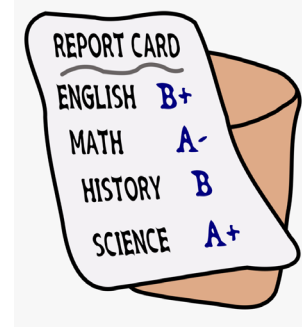
- **906-Level 1 Meetings** (Initiated at 5-9 unexcused absences)
- **31- Level 2 Meetings** (5 additional unexcused absences after initial meeting)
- **0- Level 3 Meetings** (5 additional unexcused absences after level 2 meeting)

## Eligibility Screening

During the 2020-2021 School Year, **16,495** letters were sent home to parents/guardians introducing them to the H.E.R.O. Truancy Prevention Program. There were **52% (8,539)** of those families that received prevention or intervention activities. After receiving intervention and prevention activities, **6% (907)** advanced to Truancy Child Student Team Meetings.

## The H.E.R.O. Program is Making the Grade

It is the goal of the H.E.R.O. Truancy Prevention Program that Students will pass all core content courses (English, math, science, social studies). Based on the grades of the 2020-2021 participants, the following outcomes were recorded:



| Subject        | Outcome of Passing Grades |
|----------------|---------------------------|
| Mathematics    | 66%                       |
| Reading        | 62%                       |
| Language Arts  | 65%                       |
| Science        | 71%                       |
| Social Studies | 76%                       |
| Overall        | 68%                       |








*\*Data represents 33 of the 39 schools in the H.E.R.O. Program. Updates will be provided as grades are made available.*

## MDCPS Puts a Stop to Outdoor Suspension

Miami-Dade County Public Schools no longer uses Outdoor Suspension as a form of discipline. Students ages 11 and over can be referred to the Student Success Centers in lieu of outdoor suspension. After having Truancy Child Study Team Meetings, 3 (three) students that received intervention were referred to the Student Success Centers for redirection.



## Follow-Up Services

| Follow-Up Service  | Number of Services Rendered               |
|--|---|
| Parent Conferences by Phone<br>               | <b>14,186</b>                             |
| Home Visitations<br><i>HOME VISITS</i><br>    | <b>832</b>                                |
| Student Conferences<br><br>Student Conference | <b>239</b>                                |
| Parent Conferences in Person/Virtual<br>      | <b>588 (In-Person)<br/>1240 (Virtual)</b> |
| Coordinating Services<br>                     | <b>804</b>                                |
| Parent Letters<br>                          | <b>937</b>                                |
| Court Appearances<br>                       | <b>0</b>                                  |

## ADDITIONAL COVID-19 RELIEF STRATEGIES

|   |              |
|---|--------------|
| Re-Engaging Parents and Students with Schools during COVID-19                 | <b>536</b>   |
| Connecting Parents and Families with Providers/MDCPS Programs and Follow-Up   | <b>564</b>   |
| Number of Unique Families Receiving Stabilization/Assistance with Basic Needs | <b>178</b>   |
| Number of Unique Families Being Connected to Devices                          | <b>1,320</b> |
| Number of Unique Families Being Connected to Internet/Hotspots                | <b>135</b>   |
| Number of Unique Families Being Provided Access to Meals                      | <b>107</b>   |



## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-58**

---

**Strategic Plan Priority Investment Areas:** Health and Wellness: Comprehensive School-based Health.

**Strategic Plan Headline Community Results:** Children regularly access medical, dental and behavioral health care; students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to enter into a purchase agreement with University of Miami Department of Pediatrics to support the Pediatric Mobile Clinic in providing comprehensive health services throughout Miami-Dade County, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing June 1, 2021, and ending on July 31, 2022.

**Budget Impact:** Funding in the amount of \$100,000.00 for this resolution is available in FY 2020-2021. Funding is available next fiscal year 2021-22.

---

**Description of Services:** The University of Miami (UM) Pediatric Mobile Clinic (PMC) aims to reduce health care disparities by providing comprehensive medical care to underserved children. Furthermore, it promotes a healthy lifestyle through education in the communities served until families can secure permanent, long-term healthcare coverage.

In November 2020, UM deployed the SHOTZ-2-GO program in partnership with the Florida Department of Health, Miami-Dade County Public Schools Comprehensive Health Services, Florida SHOTS, the Florida Chapter of the American Academy of Pediatrics (FCAAP), The Center for Haitian Studies, Achieve Miami, and The Farmworkers of Association of Florida. The program follows the CDC-recommended vaccine schedule to offer children vaccines free of charge with parental consent. A similar process will be followed when COVID-19 vaccines become available to the pediatric community. SHOTZ-2-GO will plan to roll out these vaccines by going into vulnerable communities and setting up vaccination drives in centralized areas to improve accessibility. Through the PMC and SHOTZ-2-GO programs, we will continue to address the significant transportation and socioeconomic barriers to childhood health care and vaccination access.

**Services provided on the Pediatric Mobile Unit include:**

- primary medical care for children in underserved areas and without health insurance or access to medical providers, including linking those in need to medical specialists,
- mental health services for children and families identified to have specific needs,
- telemedicine,
- prevention, early identification, education and intervention for medical issues and support to reduce preventable diseases,

- assisting parents and grandparents with social service, case management and educational attainment issues to strengthen families and increase self-sufficiency,
- educating caregivers, community members, The Children’s Trust and other funders about the specific health and developmental needs of children,
- coverage of the primary pediatric vaccination series,
- COVID-19 testing,
- connection with dental and vision services through a referral network of community-based programs as well as on-site dental services provided through partnerships with mobile dental clinic programs,
- multidisciplinary staff provide knowledge, skills, tools and supports to promote self-efficacy so that families can better help themselves on a path to health and self-sufficiency,
- partnership with developmental specialists at the Mailman Center for Child Development, including Parent Child Interactive Therapy (PCIT) and onsite parenting classes, and
- training and mentoring future health care providers to meet the challenges of serving disadvantaged children and increase the numbers who will choose careers focused on the underserved.

**During the period of April 2020 to January 2021 the PMC achieved the following:**

- 1,438 medical visits with 1,192 unique patients,
- more than 678 encounters by the mental health counselor to identify and manage depression, attention-deficit hyperactivity disorder, self-esteem problems, behavioral problems, and family violence,
- social services for nearly 1,700 children, including case management, subspecialty referrals, social service agency referrals, food bank referrals, and toy, food and clothing donations,
- 21 immunization drives with 4,111 immunizations administered,
- partnered with school-based health clinics for six sports physical drives, performing 239 individual sports physicals,
- 592 telehealth/tele-mental health encounters,
- 11,585 children were tested for COVID-19, and
- 2,600 hours of training for students, residents, interns and fellows.

**Background:** During May 2020, through the emergency funding authority provided by procurement policy 2009, The Children’s Trust provided \$200,000 to the University of Miami Pediatric Mobile Unit during the onset of COVID-19 for testing services when access to COVID testing for youth was scarce in our community. The COVID-19 pandemic, which remains ongoing, has further exacerbated and exposed increasing challenges to children’s health care access and disparities among underserved communities. Therefore, it is recommended that the UM PMC services, as described herein, be continued for an additional year.

Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (G-3), to fund youth primary health services, COVID-19 testing, vaccinations, and school-required immunizations to support

youth returning to school safely. These health-related prevention services provided by the University of Miami Department of Pediatrics, are exempt from The Children's Trust competitive solicitation process.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-59**

---

**Strategic Plan Priority Investment Area:** Health & Wellness; and Program & Professional Development: Supports for quality program implementation.

**Strategic Plan Headline Community Results:** This investment supports all headline community results.

**Recommended Action:** Authorization to launch The Children's Trust's Paradise Found Network initiative, and, as part of that initiative, authorization for a procurement waiver to negotiate and execute a contract with the University of Miami for development of a social-emotional wellness framework and implementation supports for a total amount not to exceed \$316,590.00, for a term of 16 months, commencing June 1, 2021, and ending September 30, 2022, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$316,590.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-22.

---

**Paradise Found Network (PFN):** The PFN is a group of local community funders that have come together to share ideas and provide updates on each of their Racial Equity, Diversity and Inclusion (REDI) efforts. The Children's Trust is using Paradise Found to refer to its REDI, Social Emotional Wellness (SEW) and Continuous Learning Quality Improvement (CLQI) initiatives. These initiatives are being defined, developed and rolled out in unison to ensure the greatest impact possible on improving REDI within The Trust, our funded providers and the community.

Starting in the summer of 2020, the board convened an ad hoc committee on racial equity and social justice, which met six times from June to September 2020. At the committee's direction, staff with the support of expert consultants, held a series of 11 community listening sessions in November and December 2020. The committee met again on February 3, 2021, to review recommendations from the community. The committee's recommended actions, based on prior board discussions and community input, were then presented to the full board at the board retreat on February 25, 2021. The recommended actions from the committee include an evolving, multi-year implementation plan for our Paradise Found efforts, which can be grouped into three categories.

- Supports for mental health and SEW that are critical to advancing REDI awareness and training.
- Ensuring children's basic needs are met as a foundational requirement for success.
- Increasing awareness about the work and investments of The Children's Trust and how the work is accomplished through our policies and procedures.

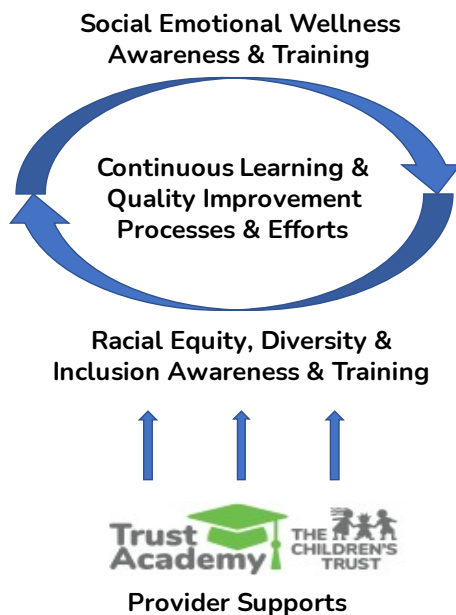
As part of The Trust's REDI efforts, The Trust led the effort to apply for the Racial Equity 2030 Challenge issued by W.K. Kellogg Foundation and Lever for Change in early March. The grant submission was approved by the executive committee on January 19, 2021. The application was submitted in partnership with the nine other community funders that form the Paradise

Found Network – The Early Learning Coalition of Mami-Dade/Monroe Counties, Miami-Dade County, United Way, The Miami Foundation, Key Biscayne Community Foundation, Allegany Ministries, The Women’s Fund, Thriving Mind, and Health Foundation of South Florida (PFN funders) and is currently under review.

The desired future state for The Trust’s Paradise Found efforts is illustrated in the following graphic.

**The Children’s Trust’s Paradise Found Efforts:**

**Social-Emotional Wellness (SEW) & Racial Equity, Diversity & Inclusion (REDI) set the stage for Continuous Learning & Quality Improvement (CLQI), and Trust Academy provider supports transform the way organizations provide services.**



**Social Emotional Wellness (SEW) Awareness & Training** create the environment for **REDI Awareness & Training** to be embraced in a manner that allows participants to incorporate learnings into their daily lives. Some aspects of REDI training may create emotional distress for some participants, which in turn may require SEW & mental health supports.

**Continuous Learning & Quality Improvement (CLQI)** efforts are advanced when our board, staff, providers and community are at a level of evolution that is supported by SEW and REDI awareness training.

**Trust Academy Provider Supports** are transforming the way organizations provide supports to help advance and reinforce CLQI, SEW & REDI.

Together, SEW and REDI set the stage for CLQI, and our funded Trust Academy providers help transform the way organizations provide services while reinforcing REDI, SEW and CLQI through awareness efforts, training and coaching. The SEW efforts create the emotional space for the community to evolve and transcend historic racial inequities and marginalization of people with disabilities or who identify as LGBTQIA+.

The Trust recognizes that its mission is accomplished through its contracted service providers. Because program and professional development are vital components of The Trust’s strategic plan, various provider supports are funded through Trust Academy. Trust Academy includes an array of supports delivered by externally contracted providers, consultants and sponsorships, as well as resources and trainings delivered directly by Trust staff, for our program providers. All these support activities are captured within The Trust Academy learning management data system. Collectively, these resources aid providers in delivering high-quality services and operating as strong, sustainable organizations. All Trust Academy funded professional development activities incorporate best practices in capacity building, implementation research, adult learning and organizational development. The PFN funders anticipate that after nine years, funder staff, grantee staff and community members will have the tools and skills to support an environment where inequities and marginalization are not

tolerated. This goal is aligned with The Children's Trust's own Paradise Found efforts, as described in the graphic above.

**University of Miami (UM) SEW framework:** As one element of our Paradise Found efforts described in the graphic above, The Trust must develop a SEW framework and implementation supports that will engage Trust staff, provider staff and program participants. UM's Mailman Center for Child Development Department of Pediatrics has developed a SEW framework in response to the COVID-19 pandemic. This framework fits well with the PFN's REDI efforts. The framework is based on the United Nations Interagency Standing Committee: COVID-19 Psychosocial and Mental Health Recommended Response/ Coordination, which is grounded in the core principles of do no harm, promote human rights and equality, use participatory approaches, build on existing resources and capacities, adopt multi-layered interventions and work with integrated support systems.

**Description of Services:** UM's Mailman Center for Child Development Department of Pediatrics will develop a SEW framework and accompanying implementation supports with The Children's Trust staff, provider staff and program participants. A collaborative work group comprised of Trust executive and senior management staff, Trust CLQI staff, Trust Academy contracted providers and REDI consultants will shepherd development of this work, starting with establishing a common language and a culturally humble guide to SEW.

In addition to the guide, early steps of this framework and support system will include mapping the SEW supports and resources already available in Trust programs and the community, as well as gathering provider and community input. The framework will be designed to provide each person with an individualized learning path based on their awareness and needs to determine the appropriate starting point for SEW training and supports. Activities will be sourced and developed from industry experts and will leverage and curate existing materials when possible. In addition to selecting from current best practices in the field, approaches will be vetted by providers and staff to ensure they are feasible for application across our ecosystem. Methods will incorporate didactic education, videos, practice/role playing exercises and resources.

The first people to receive SEW trainings will be certain Trust staff and frontline staff who are employed in our funded programs to work directly with children and families. As supports are rolled out, training sessions will be expanded to include supervisors/management/administrative staff of funded providers and other Trust staff, until all staff have been trained. Supports for children and parents will be rolled out after addressing child and family-serving staff throughout The Trust's ecosystem. Currently, approximately 6,000 people work in Trust-funded programs across all initiatives, and The Children's Trust has about 80 staff members.

The following deliverables will be part of the initial contract period.

1. Organize, Facilitate and Coordinate SEW Collaborative Work Group Meetings: The SEW work group will include key stakeholders, including Trust executive and senior management, Trust CLQI staff, Trust Academy contracted providers and REDI consultants. The work group will provide accountability and oversight for the project. The focus will include ongoing monitoring and alignment of project activities within The Children's Trust ecosystem.
2. Develop a Culturally Humble Guide to SEW and Policy Recommendation: The language we use matters to people and relationships and also demonstrates our commitment to advancing SEW using an equity perspective. Common language will be clarified based on feedback from Trust staff, providers, key stakeholders and community members. Activities will include literature reviews, guidance from Trust leadership and staff input sessions to

receive input on SEW terms. Based on feedback, UM will collaboratively identify SEW terms for the guide, which will be piloted and refined before full implementation.

3. SEW Resource Mapping Report: UM will lead efforts to identify and categorize current SEW programming and activities that are already funded by The Trust through other initiatives and that can be utilized during implementation. This should reduce the number of new programs or resources that need to be created. The resource mapping process will be streamlined using existing data that will be organized in a more accessible, SEW-focused manner. The report will outline strengths and opportunities related to SEW in The Trust ecosystem, categorize SEW programming and recommend action steps to improve SEW programming.
4. Develop and Pilot Foundational SEW Online Courses: UM will develop three courses during this contract period. Topics will be finalized in collaboration with The Trust to cover foundational/introductory, intermediate and advanced SEW skills. Courses on various topics related to provider needs will be available 24/7 online in an asynchronous learning format.
5. Develop and Provide Live Opportunities for Foundational SEW Practice: Live trainings will be offered either in-person or on virtual/live-stream formats. These are facilitator-led, interactive learning sessions on various topics related to The Trust funded service provider and staff needs. Topics will include the opportunity for people to practice SEW skills live. Trainings will be offered 16 times throughout the year (two topics, delivered 8 times each).
6. Develop, Beta Test and Launch a Multilingual, Interactive Guide to Individualize SEW Supports: UM will identify interactive question sets to guide individual learning pathways based on answers related to the person's current skills, needs and readiness. In future years, algorithms will be developed for Trust providers and staff, as well as for children and families. The question bank will be developed based on an extensive literature review, consultation with experts, collaboration with The Children's Trust and key stakeholders, and pilot testing with providers and community members. The pathways will be developed in an iterative process as SEW courses are developed.
7. Evaluation of SEW Efforts: UM will work with The Children's Trust to outline a theory of change and to create a logic model for this work. An evaluation plan will be crafted, with a focus on Trust program data, as well as relevant community datasets related to SEW functioning of children and families in Miami-Dade County.

**Request for Procurement Waiver for the UM Contract (requires the approval of a 2/3 vote of board members present):** Because of the unique nature of the SEW framework and implementation supports needed to engage The Children's Trust's staff, provider staff and program participants as part of the launch of the PFN, as well as UM's prior SEW framework developed in response to the COVID-19 pandemic, a formal competitive process is impractical and a waiver is in the best interests of The Children's Trust.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

**Date: May 24, 2021**

**Resolution: 2021-60**

---

**Strategic Plan Priority Investment Area:** Youth Development: After-school programs and summer camps.

**Strategic Plan Headline Community Results:** Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract renewal with Excel Kids Academy to deliver high-quality after-school programming for 75 elementary school children and summer programming for 75 elementary school children, in a total amount not to exceed \$289,245.00 for a term of 12 months, commencing August 1, 2021, and ending July 31, 2022, with one remaining 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$289,245.00 for this resolution is allocated for FY 2020-21 and is projected to be available in FY 2021-2022.

---

**Description of Services:** The Children's Trust provides funding for after-school programs and summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. These inclusive programs engage 10 percent or more children with disabilities, and operate five days per week (Monday-Friday). After-school programs follow the Miami-Dade County Public School calendar (180 days). Based on specific funding applications, programs may also operate full days on teacher planning days, holidays, and spring break. Summer programs operate at least 10 hours per day for a period of six to 11 weeks.

This program follows a structured schedule of activities to support academic success, social-emotional learning (SEL), and physical fitness. There is a focus on reading fluency in grades K-3, with a shift to reading comprehension in grades 4-5. Evidence-based group literacy strategies are utilized, along with differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. Homework assistance is provided during the school year. SEL is focused on developing essential competencies and life skills. Fitness components aim to help children meet the recommended levels for high-intensity physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skills-building activities vary across programs and may include:

- STEM (science, technology, engineering, math)
- Arts and culture
- Civic engagement
- Specialized programming for children with disabilities.

**Background:** Resolution #2021-41, was approved by the Board of Directors on April 19, 2021, and included Excel Kids Academy as one of the providers recommended for renewals. However, the funding amount for Excel Kids Academy, Inc. was inadvertently omitted in the resolution and not included in the total funding approved on April 19, 2021. Therefore, we are seeking approval for that funding amount, which is the same as the current funding level.

On May 29, 2018, the board of The Children’s Trust approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle, following a comprehensive review process. To date, the program offered by Excel Kids Academy has been successfully renewed based on its performance and participants’ needs.

From before the COVID-19 pandemic (in January 2020), the most recent program performance ratings available for all Youth Development providers indicate that 92 percent or more programs were performing at or beyond contractual expectations. Excel Kids Academy has successfully served 96 percent of their contracted participants and offered 105 days of services to participants. We are currently in the third year of the funding cycle (2020-2021), and this program has continued to adapt effectively to the evolving crisis caused by the COVID-19 pandemic. For example, the current school year began in the fall with six weeks of online learning. In response, Excel Kids Academy offered full day, in-person supports so impacted children and families had safe and supervised learning environments. In October, as schools reopened in-person, providers transitioned back to more traditional after-school services, albeit in smaller groups with appropriate social distancing.

This renewal recommendation for the fourth year of the funding cycle (2021-2022) is based on staff assessment of programs through several site visits to observe activities. Program observations show that this provider is offering high-quality, individualized services to meet families’ needs. In-person services are operational, while maintaining child and staff safety following the Centers for Disease Control (CDC) guidelines.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **24<sup>th</sup> day of May, 2021.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

| Board priorities requiring additional funding for expansion or launching new activities. |        |   |   |                           |                  |                   |
|--|--------|---|---|---------------------------|------------------|-------------------|
| Topic Area   | Status | Actions & Notes   | Timing  | Additional Funding Needed |                  |                   |
|  |        |   |   | FY 21-22                  | FY 22-23         | FY 23-24          |
| Early childhood  | EXPAND | <b>Book Club</b> membership growth and customized content in Haitian Creole   | Immediate   | 1,100,000                 | 1,100,000        | 1,100,000         |
| Cross-cutting  | NEW    | Expand Trust provider and staff professional development regarding mental health, trauma and <b>social emotional wellness (SEW)</b>   | Immediate   | 200,000                   | 500,000          | 500,000           |
| Cross-cutting  | NEW    | <b>Racial equity, diversity and inclusion (REDI)</b> plan involving board, staff, providers and community   | Immediate   | 200,000                   | 500,000          | 500,000           |
| Family support   | EXPAND | Expand, re-brand and maintain <b>web content for parents, caregivers and children</b>   | Immediate   | 50,000                    | 50,000           | 50,000            |
| Family support   | EXPAND | Expand <b>Family and Neighborhood Support Partnerships</b> to serve more populations in need  | Next funding cycle                                | --                        | 4,000,000        | 4,000,000         |
| School-age   | NEW    | <b>Minimum wage impact on direct Trust-funded programs</b>  | Gradual increase 2022 (\$10/hr) to 2026 (\$15/hr) | 350,000                   | 800,000          | 1,500,000         |
| Early childhood  | NEW    | <b>Minimum wage impact on early learning child care programs</b> not directly funded by The Trust, but supported through Thrive by 5 Quality Improvement System (QIS) child care scholarships and quality tiered payments |   | --                        | 2,000,000        | 3,000,000         |
| Family support   | EXPAND | Expand <b>parenting and family strengthening services</b> to include programs with a focus on the prenatal to age 2-year timeframe and also to support parent mental health/ trauma                                       | Next funding cycle                                | --                        | --               | 2,000,000         |
| School-age   | EXPAND | Expand <b>school health services</b> using telehealth   | Next funding cycle                                | --                        | --               | TBD               |
| <b>TOTALS:</b>   |        |   |   | <b>1,900,000</b>          | <b>8,950,000</b> | <b>12,650,000</b> |