



## Program Services and Childhood Health Committee Meeting

Thursday, February 7, 2019  
The Children's Trust  
3150 S.W. 3<sup>rd</sup> Avenue (Coral Way)  
United Way - Ryder Room  
3:30 p.m. – 5:30 p.m.

### Board of Directors

Kenneth C. Hoffman  
Chair  
Mark Trowbridge  
Vice-Chair  
Steve Hope  
Treasurer  
Karen Weller  
Secretary

Magaly Abrahante, Ph.D.  
Laura Adams  
Daniel Bagner, Ph.D.  
Sanford Bohrer  
Roderick Brandon  
Constance Collins  
Mary Donworth  
Richard P. Dunn II  
Rep. Nicholas Duran  
Dr. Antonia Eyssallenne  
Gilda Ferradaz  
Lourdes P. Gimenez  
Nicole Gomez  
Mindy Grimes-Festge  
Nelson Hincapie  
Pamela Hollingsworth  
Tiombe Bisa Kendrick-Dunn  
Maurice Kemp  
Nancy Lawther, Ph.D.  
Marissa Leichter  
Frank Manning  
Susan Neimand, Ph.D.  
Marta Pérez, Ph.D.  
Judge Orlando Prescott  
Javier Reyes  
Hon. Isaac Salver  
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Rita Vega

David Lawrence Jr.  
Founding Chair

James R. Haj  
President & CEO

County Attorney's Office  
Legal Counsel

### AGENDA

3:30 p.m. **Welcome and opening remarks**

Karen Weller  
*Committee Vice-Chair*

3:40 p.m. **Public Comments**

Karen Weller  
*Committee Vice-Chair*

3:45 p.m. **Approval of January 10, 2019 Program Services &  
Childhood Health Committee minutes summary**  
*(Addl. Items packet, Pgs. 3-4)*

Karen Weller  
*Committee Vice-Chair*

3:50 p.m. **Resolutions**

Karen Weller  
*Committee Vice-Chair*

**Resolution 2019-A:** Authorization to negotiate and execute contracts with the University of Miami, Be Strong International, Inc., and Florida International University, to deliver brief parenting workshops, educational or public health events, in a total amount not to exceed \$1,295,868.00, for an initial term of 17 months, commencing March 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 5-6)*

**Resolution 2019-B:** Authorization to negotiate and execute a contract with Florida International University Board of Trustees to provide reading enhancement services, in a total amount not to exceed \$882,168.00 for a term of 12 months commencing October 1, 2019 and ending September 30, 2020, with four remaining 12-month renewals, subject to annual funding appropriations. *(Pgs. 7-8)*

**Resolution 2019-C:** Authorization to negotiate and execute contracts with eight providers, identified herein, to provide early intervention summer camp services for children birth to five years of age, in a total amount not to exceed \$2,217,499.00 for a term of six months, commencing March 1, 2019 and ending August 31, 2019, with four remaining six month renewals in a total annual amount not to exceed \$2,217,499.00, subject to annual funding appropriations. *(Pgs. 9-10)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

**Resolution 2019-D:** Authorization to negotiate and execute contracts with 18 small community-based organizations identified herein, for the first year of a two-year capacity-building initiative, in a total amount not to exceed \$585,000.00 for a term of 12 months, commencing April 1, 2019 and ending March 31, 2020, with one 12-month renewal, subject to annual funding appropriations. *(Pgs. 11-14)*

**Resolution 2019-E:** Authorization to negotiate and execute contract amendments to extend three Funder Collaboration contracts with Miami Homes for All, Inc., Hosanna Community Foundation and Big Brothers Big Sisters of Greater Miami, Inc., through September 30, 2019, and to increase funding to correspond with the additional months of service, to align the contracts with the fiscal year beginning on October 1, 2019, in a total amount not to exceed \$112,500.00. *(Pgs. 15-16)*

**Resolution 2019-F:** Authorization to negotiate and execute a contract amendment with Institute for Child and Family Health (ICFH), for additional Family Strengthening services, in a total amount not to exceed \$87,000.00, commencing August 1, 2018 and ending July 31, 2019, in a new total amount not to exceed \$259,042.00. *(Pgs. 17-18)*

5:15 p.m. **CEO Report**

James R. Haj  
President/CEO

- *Black History Tour: February 15 from 8 am – 12 pm*

5:30 p.m. **Adjourn**

**Reminder:**  
**Next Committee Meeting: Thursday, March 7, 2019**



**Program Services & Childhood Health Committee Meeting Summary**  
**January 10, 2019**  
**3:32 p.m.**

**These actions were taken by the Program & Childhood Health Committee on January 10, 2019:**

**Motion to approve the November 1, 2019 Program Services and Childhood Health Committee meeting minutes was made by Mary Donworth and seconded by Dr. Daniel Bagner. Motion passed unanimously, 11-0.**

**Resolution 2019-A: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Dr. Daniel Bagner and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe and the United Way of Miami-Dade for match funding for the federal Early Head Start- Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$1,000,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed, 9-0. Recusal by Mary Donworth and Pamela Hollingsworth.**

**Resolution 2019-B: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Tiombe Bisa Kendrick-Dunn and seconded by Dr. Daniel Bagner.** Authorization to negotiate and execute a contract with the United Way of Miami-Dade for match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$420,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed, 10-0. Recusal by Mary Donworth.**

**Resolution 2019-C: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Mary Donworth and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for match funding for the State of Florida Child Care Executive Partnership (CCEP) grant, in a total amount not to exceed \$1,230,000.00 for a term of 12 months, commencing August 1, 2019 and ending July 31, 2020. **Motion passed, 10-0. Recusal by Pamela Hollingsworth.**

**Resolution 2019-D: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Tiombe Bisa Kendrick-Dunn and seconded by Karen Weller.** Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal-state funds to subsidize child care for the working poor, in a total amount not to exceed \$102,000.00, for a term of 12 months, commencing July 1, 2019 and ending June 30, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-E: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Richard Dunn and seconded by Dr. Daniel Bagner.** Authorization to renew a funder collaboration contract with the U.S. Soccer Foundation to support the Soccer for Success program, in an amount not to exceed \$100,000.00 for a term of 12 months commencing April 1, 2019 and ending March 31, 2020. **Motion passed unanimously, 11-0.**

**Resolution 2019-F: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Dr. Nancy Lawther and seconded by Tiombe Bisa Kendrick-Dunn.** Authorization for a procurement waiver of the funding limits for training and professional development services and to negotiate and execute a 14-month contract with Catalyst Miami, Inc., to manage the small Community Based Organizations (CBO) capacity building initiative, commencing February 1, 2019 and ending March 31, 2020, in a total amount not to exceed \$233,334.00, with one 12-month renewal. **Motion passed unanimously, 11-0.**

**Resolution 2019-G: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Mary Donworth and seconded by Tiombe Bisa Kendrick-Dunn** Authorization to negotiate and execute a contract amendment with Miami-Dade County Department of Cultural Affairs, for local match funding to increase cultural arts programs, in a total amount not to exceed \$254,672.00, commencing October 1, 2018 and ending September 30, 2019, in a new total amount of \$1,500,000.00 **Motion passed, 10-0. Recusal by Constance Collins.**

**Resolution 2019-H: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Richard Dunn and seconded by Karen Weller.** Authorization for a procurement waiver of the funding limits for training and professional development services to fund the Florida International University (FIU) Center for Children and Families Miami International Child & Adolescent Mental Health (MICAMH) Conference to be held in Miami on February 20-22, 2019, inclusive of free admission for providers affiliated with The Children's Trust, in an amount not to exceed \$30,000.00. **Motion passed, 10-0. Recusal by Dr. Daniel Bagner.**

**Resolution 2019-I: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Karen Weller and seconded by Dr. Daniel Bagner.** Authorization to negotiate and execute a contract with United Way of Miami-Dade to provide early childhood development supports for an ongoing, observation-based assessment system for young children, in a total amount not to exceed \$1,500,000.00 for a term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals in a total annual amount not to exceed \$1,000,000.00. **Motion passed, 10-1. Recusal by Mary Donworth and opposed by Tiombe Bisa Kendrick-Dunn.**

**Resolution 2019-J: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Tiombe Bisa Kendrick-Dunn and seconded by Dr. Daniel Bagner.** Authorization to negotiate and execute contracts with Training Implementation Associates and University of Miami for program and professional development support services for The Children's Trust's family services providers and staff in a total amount not to exceed \$750,00.00, for an initial term of 18 months, commencing February 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals. **Motion passed, 10-0. Recusal by Dr. Antonia Eyssallenne.**

**Resolution 2019-K: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Richard Dunn and seconded by Dr. Daniel Bagner.** Authorization to negotiate and execute three contracts with the providers identified herein, to deliver oral health preventive services, in a total amount not to exceed \$781,159.00 for a term of 18-months, commencing February 1, 2019, and ending July 31, 2020, with three remaining 12-month renewals. **Motion passed, 10-1. Recusal by Karen Weller and opposed by Tiombe Bisa Kendrick-Dunn.**

**Resolution 2019-L: Motion to recommend the resolution to the Board of Directors on January 22, 2019 was made by Mary Donworth and seconded by Tiombe Bisa Kendrick-Dunn.** Contract amendments to reflect changes in subcontractors for the three contracts listed in the resolution. **Motion passed unanimously, 11-0.**

**Meeting adjourned at 4:02 p.m.**

## The Children's Trust Board Meeting

Date: February 19, 2019

Resolution: 2019-A

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**Strategic Plan Priority Investment Area:** Parenting: Group parenting & advocacy

**Strategic Plan Headline Community Result(s):** Children are supported by nurturing and involved parents; children are ready for kindergarten; students are succeeding academically; and children behave appropriately in schools, homes and communities.

**Recommended Action:** Authorization to negotiate and execute contracts with the University of Miami, Be Strong International, Inc., and Florida International University, to deliver brief parenting workshops, educational or public health events, in a total amount not to exceed \$1,295,868.00, for an initial term of 17 months, commencing March 1, 2019 and ending July 31, 2020, with three remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$1,295,868.00 is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of services:** All parents and families, regardless of their circumstances, face inevitable parenting challenges and can benefit from learning fundamental evidence-based strategies that support children's healthy development from the prenatal period through adolescence. Effective, consistent and supportive parenting prepares children for a lifetime of success. Brief universal interventions that follow rigorous scientific evidence can offer a potentially effective low-cost way to reach large and diverse groups of primary caregivers that might not otherwise receive parenting education. The focus is on improving parenting practices through increased awareness and knowledge of effective ways to support child development. Improved parenting is expected to support positive child outcomes related to emotional, behavioral, social and cognitive competence, as well as physical health and safety. These group educational contacts with parents also strengthen social supports through connecting parents with one another and linking families with additional needs to appropriate services.

The Children's Trust currently offers evidence-based group and individual parenting programs that require three to six-month commitments. These additional parenting services support parents through the delivery of brief, low-cost parenting strategies to large and diverse (multi-cultural and multilingual) groups of primary caregivers across Miami-Dade County. All providers will offer in-person, short (one-session) group parenting workshops or events that are universally available to parents and caregivers and that address common evidence-based parenting strategies for parents of all abilities from prenatal/early childhood through adolescence. Additionally, programs will include a referral component that can identify and link families who require additional support.

The following three applicants demonstrated the capacity, expertise, and qualifications to provide the group parenting services through the competitive solicitation process and are recommended for funding.

<b>Agency</b>	<b>Curriculum</b>	<b>17-Month Award Amount</b>
University of Miami – Department of Pediatrics	Pediatric Care PCIT	\$425,957.00
Be Strong International, Inc.	Triple P Selective Seminars	\$282,268.00
Florida International University – Center for Children and Families	Triple P Selective Seminars	\$587,643.00
<b>Total:</b>		<b>\$1,295,868.00</b>

**Background:** On September 18, 2017, the board approved resolution #2017-113, to fund one or more agencies to provide universally available group parenting services. The Children’s Trust issued an invitation to negotiate, ITN #2019-02, Universal Parenting Education on October 23, 2018. A total of seven applications were successfully submitted, requesting \$3,062,217.00 for a 17-month funding period.

The comprehensive solicitation review process included an independent program application rating by three trained reviewers, a review team debriefing, interviews for some applicants and an initiative-wide review. Three applications for universal parenting education are recommended for funding as a result of the ITN review process for a total prorated amount of \$1,295,868.00 for the initial 17-month contract period and for annual funding of \$914,730.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February, 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_  
SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

**Date: February 19, 2019**

**Resolution: 2019-B**

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs, summer camps & reading enhancements

**Strategic Plan Headline Community Result(s):** Children are ready for kindergarten and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute a contract with Florida International University Board of Trustees to provide reading enhancement services, in a total amount not to exceed \$882,168.00 for a term of 12 months commencing October 1, 2019 and ending September 30, 2020, with four remaining 12-month renewals, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$882,168.00 is projected to be available in FY 2019-20.

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**Description of Services:** This resolution authorizes The Children's Trust to award a contract to Florida International University's Center for Children and Families to provide reading enhancement services for existing Trust-funded after-school and summer programs and Trust-affiliated early childhood education programs. The services awarded under this funding will 1) support implementation of literacy intervention for young children during the summer and 2) provide on-site coaching and consultation on effective differentiated literacy instruction for after-school program staff during the school year.

Summer services are provided at Trust-funded summer programs and Trust-affiliated early childhood education programs. Summer services are most intensive and include:

- 1) reading assessments for children entering kindergarten, first and/or second grades to identify children in need of targeted reading intervention beyond what is typically provided by the community sites;
- 2) small-group tutoring services (with no more than five children, four days per week for 30-45 minutes per session) for struggling readers and pre-readers using an age-appropriate, evidence-based curriculum; and
- 3) parent involvement activities to engage families in supporting literacy skills at home, including book giveaways.

School-year services include on-site collaborative coaching, observation and consultation for Children's Trust-funded after-school program staff to ensure the delivery of high-quality, evidence-based differentiated reading instruction.

**Background:** As part of our Read to Learn efforts to reduce summer learning loss, reading enhancement services have been funded by The Children's Trust for two funding cycles, starting in summer 2013. The initial 3-year cycle (2013-2015) only included the summer reading services. The second 3-year cycle (2016-2018) expanded to offer after-school staff coaching and consultation throughout the school year.

Summer results indicate children at all participating grade levels benefit from the small group tutoring, as indicated by increased oral reading fluency skills from the beginning to the end

of the summer. Additionally, the program has been consistently well received by summer camp providers and parents. Likewise, on-site coaching for after-school program staff has resulted in improved reading and differentiated literacy instruction in Trust-funded programs.

The Children's Trust issued a competitive request for proposals, RFP#2019-03, on October 23, 2018, to fund one agency with demonstrated expertise to provide reading enhancement services. Two applications were submitted. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, and a fiscal audit review. One application is recommended for funding based upon the RFP review process, for an amount not to exceed \$882,168.00. Florida International University's Center for Children and Families has provided the services described above for the last two funding cycles and demonstrated their capacity, expertise, and qualifications to continue providing the services through a competitive solicitation process.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children’s Trust Board Meeting

**Date: February 19, 2019**

**Resolution: 2019-C**

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**Strategic Plan Priority Investment Area:** Early Childhood Development: Developmental screening, assessment & early intervention

**Strategic Plan Headline Community Result(s):** Children are ready for kindergarten; children are supported by nurturing and involved parents; and students are succeeding academically.

**Recommended Action:** Authorization to negotiate and execute contracts with eight providers, identified herein, to provide early intervention summer camp services for children birth to five years of age, in a total amount not to exceed \$2,217,499.00 for a term of six months, commencing March 1, 2019 and ending August 31, 2019, with four remaining six month renewals in a total annual amount not to exceed \$2,217,499.00, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$2,217,499.00 for this resolution is allocated for FY 2018-19.

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**Description of Services:** In light of the benefits of early intervention services and the risks of summer learning loss, one of The Children’s Trust’s goals is to provide continuity of the beneficial impacts of school year early intervention services through the summer months. The agencies listed below will provide full-day summer programs for young children who receive academic school year services funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C, or who have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges or behavioral problems.

<b>Agency</b>	<b>Funding Amount</b>
Dave and Mary Alper JCC	\$37,504.00
Easter Seals of South Florida Inc.	\$446,486.00
FIU – Center for Children & Families	\$482,435.00
Miami Lighthouse	\$121,428.00
The Arc of South Florida	\$495,315.00
UM – Department of Pediatrics	\$207,331.00
UM – Department of Psychology	\$130,000.00
United Cerebral Palsy	\$297,000.00

Summer programs for children with delays/disabilities must operate five days a week (Monday-Friday) for a minimum of eight hours each day with a program duration of six to eleven consecutive weeks during the summer months. Although some children with specific exceptionalities may not attend the full program day, those hours should be made available to accommodate the needs of working families for high-quality summer care.

Services should meet children’s individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Self-directed, hands-on learning activities that include a balance between group and individual experiences, active play and quiet learning, as well as regular, supported

interaction with peers and teachers, and schedules comprised of structured and non-structured activities based on routines that support child development, will be provided. All programs will include purposeful family engagement and support to encourage communication, such as a family open house and specific parent communication strategies.

**Background:** Children with identified delays or special needs in early childhood who receive appropriate, responsive treatment are more likely to develop to their full potential. The longer concerns remain undetected or untreated, the more likely affected children will experience long-term challenges that can become increasingly more costly, complicated and resistant to intervention. The federal IDEA ensures that children with disabilities get the appropriate services needed to succeed in school. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The goal is to provide continuity of the beneficial impacts of school year early intervention services through the summer months and to build upon research on the benefits of early intervention and the risks of summer learning loss.

The Children’s Trust issued a competitive request for proposal, RFP#2019-01, on October 23, 2018, to provide early intervention summer camp services for children birth to five years of age. Eleven agencies applied, requesting a total of \$2,541,187.20. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, a fiscal audit review, interviews for some applicants and an initiative-wide review. Eight applications for the provision of early intervention summer camp are recommended for funding as a result of the RFP review process for a total annual amount of \$2,217,499.00. There will be 635 early intervention summer slots available for children with disabilities.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

Date: February 19, 2019

Resolution: 2019-D

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**Strategic Plan Priority Investment Area:** Program & Professional Development: Supports for quality program implementation & fiscal/ administrative functions

**Strategic Plan Headline Community Result(s):** This investment supports all community results.

**Recommended Action:** Authorization to negotiate and execute contracts with 18 small community-based organizations identified herein, for the first year of a two-year capacity-building initiative, in a total amount not to exceed \$585,000.00 for a term of 12 months, commencing April 1, 2019 and ending March 31, 2020, with one 12-month renewal, subject to annual funding appropriations.

**Budget Impact:** Funding in the amount of \$585,000.00 for this resolution is allocated for FY 2018-19 and is projected to be available in FY 2019-20.

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**Description of Services:** As part of Program and Professional Development, the small community-based organization (CBO) capacity-building initiative supports community growth through developing its participating organizations. Each small CBO participating in this two-year initiative receives an award for individualized programmatic and fiscal capacity-building. The small CBOs listed will engage in many capacity-building activities coordinated and managed by Catalyst Miami) that support the successful implementation of each CBO's individualized capacity-building plan. Award amounts are utilized to support capacity-building needs and do not fund direct services. Funded activities may include but are not limited to: time allocated for organizational assessment, training, on-site coaching, and networking opportunities; infrastructure, staff, and board development; additional training; administrative functioning; and marketing and resource fund-development materials and activities.

The Children's Trust's staff with coordination support by Catalyst Miami will ensure that the program is executed in alignment with its goals of supporting small CBOs to:

- deliver high-quality, evidence-based services with fidelity;
- practice strong administrative and fiscal management;
- engage in continuous learning and quality improvement;
- foster financial sustainability, including revenue from diverse sources; and
- advance parent and community engagement, as well as resident advocacy.

The CBOs will gain knowledge in the following areas:

- board development and executive leadership;
- strategic planning;
- resource development and fundraising;
- effective management of people;
- program quality (including design, implementation and monitoring/evaluation for continuous learning);
- community engagement, community cultural sensitivity, and collaboration
- communications; and
- fiscal capacity building services.

Leadership development and development of adaptive capacities are infused within all of the activities.

The following applicants demonstrated community and capacity-building needs, interest, and the ability to participate in this two-year capacity-building initiative through a competitive solicitation and are recommended for funding.

<b>Agency</b>	<b>Annual Amount not to Exceed</b>
Bilingual School of Business & Performing Arts, Inc., DBA BBharts	\$ 35,000.00
CodeArt, Inc.	\$ 35,000.00
Dibia Dream, Inc.	\$ 35,000.00
Dream in Green	\$ 35,000.00
Friendship Circle of Miami, Inc.	\$ 50,000.00
Genesis Hopeful Haven, Inc.	\$ 35,000.00
Girls of Transformation Mentoring Program Inc.	\$ 35,000.00
I Want to Be A Dancer Foundation, Inc.	\$ 20,000.00
Jonathan Spikes Foundation, Inc.	\$ 35,000.00
Mahogany Youth Corporation	\$ 35,000.00
Miami Diaper Bank, Inc.	\$ 20,000.00
Mind&Melody, Inc.	\$ 35,000.00
Overtown Children and Youth Coalition, Inc.	\$ 35,000.00
Overtown Optimist Club, Inc.	\$ 35,000.00
Rise Up 4 Change Inc.	\$ 20,000.00
S.E.E.K. Foundation, Inc.	\$ 20,000.00
Sports Konnect to S.T.E.A.M.	\$ 20,000.00
Student Aces, Inc.	\$ 50,000.00
<b>Total:</b>	<b>\$585,000.00</b>

**Background:** The Children’s Trust, in partnership with Catalyst Miami, successfully completed the inaugural small CBO capacity-building two-year cohort in July 2018. Based on the success of this program, it was decided to convene a second two-year cycle.

Resolution 2019-D – Program & Professional Development: Supports for Quality Program  
Implementation  
February 19, 2019

For this initiative, small CBO is defined as:

- having a current annual operating budget between \$50,000.00 minimum (including the value of in-kind goods and services) and \$500,000.00 maximum (excluding the value of in-kind goods and services);
- providing services to children and families that address identified community needs;
- targeting specific populations, such as:
  - children and families living in a high poverty neighborhood; or
  - special populations including children with disabilities, children experiencing homelessness, children involved in foster care or juvenile justice, or LGBTQ (Lesbian, Gay, Bisexual, Transgender or Questioning) youth;
- a not-for-profit organization with continuous operations for at least two years;
- must not have a current Children’s Trust board-approved contract; and
- must not have previously received funding related to participation in small CBO capacity-building initiative.

Funding amounts vary according to the agency’s annual operating budget (excluding the value of in-kind goods and services), as indicated:

<u>Annual Award</u>	<u>Agency annual budget</u>
\$20,000.00	Less than \$100,000.00
\$35,000.00	\$100,000 to \$300,000.00
\$50,000.00	\$301,000 to \$500,000.00

The Children’s Trust issued a competitive request for proposals, RFP#2019-05, on October 23, 2018, to fund capacity-building supports for child and family-serving small CBOs in Miami-Dade County. Twenty-seven agencies applied. The comprehensive review process included an independent program application rating by three trained reviewers, a review team debriefing, site visits to selected applicants, and an initiative-wide review. Eighteen applications for capacity-building of small CBOs are recommended for funding as a result of the RFP review process for a total annual amount of \$585,000.00.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February, 2019.**

THE CHILDREN'S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_

## The Children's Trust Board Meeting

Date: February 19, 2019

Resolution: 2019-E

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**Strategic Plan Priority Investment Area:** Youth Development: After-school programs, youth enrichment, employment and supports; Community Awareness & Advocacy - Cross-funder collaboration of goals, strategies & resources.

**Strategic Plan Headline Community Result(s):** Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute contract amendments to extend three Funder Collaboration contracts with Miami Homes for All, Inc., Hosanna Community Foundation and Big Brothers Big Sisters of Greater Miami, Inc., through September 30, 2019, and to increase funding to correspond with the additional months of service, to align the contracts with the fiscal year beginning on October 1, 2019, in a total amount not to exceed \$112,500.00.

**Budget Impact:** Funding in the amount of \$112,500.00 for this resolution, in addition to the \$275,000.00 previously authorized, is allocated for FY 2018-19.

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**Background:** The Funder Collaboration contracts awarded to Miami Homes for All, Hosanna Community Foundation and Big Brothers Big Sisters of Greater Miami are currently on funding cycles that end on March 31, 2019 or June 30, 2019. This resolution authorizes the extension of contract terms to September 30, 2019 and increases the associated funding in the 2018-19 contract year as noted in the table below. The purpose of the extension is to align their contract year with the fiscal year and ensure that there are no gaps in services.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. The extension of funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

All three programs are continuing to work towards their respective collaboration's goals and are meeting reporting requirements. Additionally, the funders for each funder collaboration have committed funding for this extension.

**Description of Services:** Services to be provided during the extension period include:

1. **Miami Homes for All** – This funding supports Miami Homes for All in the coordination of system partners to identify and track homeless youth to provide immediate access to appropriate programs and services including housing, education, healthcare, employment, mentorship/peer groups, and other supportive services. This funder

collaboration project allows more homeless youth to be served with wraparound services and supports with the ultimate goal of ensuring all youth are stably housed.

2. **Hosanna Community Foundation** – This funding supports Hosanna Community Foundation’s implementation of the Evidence2Success grant from the Annie E. Casey Foundation. The framework includes the engagement of community residents in decision-making and action alongside agency leaders. The three-year Evidence2Success roadmap allows the data-driven partnership to understand better how children are doing in their well-being; select proven evidence-based programs to enhance strengths and address needs; and, develop financing and action plans to support the ongoing use of these community evidence-based programs.
3. **Big Brothers Big Sisters of Greater Miami** – This funding supports Big Brothers Big Sisters efforts to help break the cycle of delinquency and poverty of participating youth. This effort is done by serving youth and families who benefit from 1:1 mentorship and family support programs, including children in foster care, children with disabilities and children whose parents are incarcerated.

Provider	Current Annual Contract Amount	Additional Timeframe	Additional Amount Authorized by Current Resolution	Total Amended Amount Not to Exceed
Miami Homes for All	\$100,000.00	3 months	\$25,000.00	\$125,000.00
Hosanna Community Foundation	\$50,000.00	6 months	\$25,000.00	\$75,000.00
Big Brothers Big Sisters of Greater Miami	\$125,000.00	6 months	\$62,500.00	\$187,500.00
	\$275,000.00		\$112,500.00	\$387,500.00

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February, 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_



## The Children's Trust Board Meeting

Date: February 19, 2019

Resolution: 2019-F

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**Strategic Plan Priority Investment Area:** Parenting: Group parenting & advocacy, home visitation & individual parenting; Health & Wellness: Behavioral health supports; Family & Neighborhood Supports

**Strategic Plan Headline Community Result(s):** Children regularly access behavioral health care; children are supported by nurturing & involved parents; students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

**Recommended Action:** Authorization to negotiate and execute a contract amendment with Institute for Child and Family Health (ICFH), for additional Family Strengthening services, in a total amount not to exceed \$87,000.00, commencing August 1, 2018 and ending July 31, 2019, in a new total amount not to exceed \$259,042.00.

**Budget Impact:** Funding in the amount of \$87,000.00 for this resolution, in addition to the \$172,042.00 previously authorized, is allocated for FY 2018-19.

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**Description of services:** This resolution will allow The Children's Trust to increase its award to ICFH to serve 35 additional families delivering Family Strengthening services utilizing the Functional Family Therapy evidence-based model.

The Children's Trust's Family Strengthening initiative is an approach that focuses on families with adolescents. It is designed to assist families that are experiencing challenges such as disruptive child behavior, tumultuous parent-child relationships, youth violence, and parent mental health and/or substance abuse issues. This initiative is designed to support high-risk youth and their families through evidence-based, individualized parenting and clinical intervention services. Family Strengthening services are accessible in the community and the home and support families served by current Children's Trust family and neighborhood support services, the Together for Children countywide collaborative to reduce youth violence, and the child delinquency/dependency systems.

**Background:** On April 16, 2018, The Children's Trust Board approved resolution #2018-65 to renew ICFH's Family Strengthening contract at 50% reduced funding and service numbers due to implementation challenges. During the first year of implementation of the new Family Strengthening initiative there were start-up challenges that resulted in a slower than expected roll out of the initiative, causing implementation delays. Some agencies were impacted more when established partnerships were slow in development. Key to service delivery was the referral system that often dictated the service demand. The Children's Trust, in collaboration with the system partners, began the development of a referral coordination system in year one and continues to refine the system. This system's progress will continue to result in additional referrals and demands for services. Additionally, individual growth plans such as the one developed with ICFH are an effective strategy for steady program improvement.

As with all programs, The Children’s Trust engages collaboratively with organizations in growth planning to develop strategies to mitigate the impact of implementation challenges. The detailed growth plan developed with ICFH was completed on July of 2018. During a review of the growth plan, it was determined that ICFH has made great progress and can successfully serve an additional 35 families during this contract year. ICFH has served 66 families with a utilization rate of 92%. The recommendation of services for 35 additional families for a new total of 105 is a proportionate increase in dollars, which represents the updated contract service expectations. This is based on increased need and enrollment which is currently at 67 families.

**Geographic Area:** Countywide.

The foregoing recommendation was offered by \_\_\_\_\_ who moved its approval. The motion was seconded by \_\_\_\_\_ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 19<sup>th</sup> day of February, 2019.**

THE CHILDREN’S TRUST  
MIAMI-DADE COUNTY, FLORIDA

BY \_\_\_\_\_

SECRETARY

Approved by County Attorney for form and legal sufficiency \_\_\_\_\_