

Board of Directors

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Edward Abraham, M.D. Magaly Abrahante, Ed.D. Laura Adams Matthew Arsenault Daniel Bagner, Ph.D. Hon. Dorothy Bendross-Mindingall, Ph.D. Hon. Danielle Cohen Higgins **Constance** Collins Morris Copeland Victor E. Diaz-Herman Mary Donworth Richard P. Dunn II Hon. Juan Fernandez Barguin Gilda Ferradaz Lourdes P. Gimenez Nicole Gomez Valrose Graham Mindy Grimes-Festge Malou C. Harrison, Ph.D. Nelson Hincapie Tiombe Bisa Kendrick-Dunn Marissa Leichter Alexandra Martin Annie R. Neasman Hon. Orlando Prescott Javier Reyes Hon. Isaac Salver Sandra West

David Lawrence Jr. Founding Chair

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County Attorney's Office Legal Counsel

Program Svcs & Childhood Health Committee Meeting

Thursday, October 7, 2021 3250 S.W. 3rd Avenue (Coral Way) United Way – Ryder Room "In person quorum with some virtual attendants" 3:30 p.m. - 5 :30 p.m.

AGENDA

3:30 p.m. Welcome and opening remarks

Pamela Hollingsworth Committee Chair

3:35 p.m. Public Comments

Pamela Hollingsworth Committee Chair

3:45 p.m. Approval of July 1, 2021 Program Services & **Childhood Health Committee minutes summary**

(Addl. Items packet, Pg. 3)

Pamela Hollingsworth Committee Chair

3:50 p.m. Resolutions

Pamela Hollingsworth Committee Chair

Resolution 2022-A: Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs. 4-6)

Resolution 2022-B: Authorization to negotiate and execute contract renewals with 12 providers, identified herein, to deliver high-guality summer camp services for 945 slots for elementary school children, in a total amount not to exceed \$1,515,523.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs 7-9)

Resolution 2022-C: Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,532 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations. (Pgs. 10-12)

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2022-D: Authorization to negotiate and execute a match contract with Miami-Dade County for the seventh year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2022, and ending on February 28, 2023. (*Pgs. 13-16*)

Resolution 2022-E: Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2022, and ending July 31, 2023. (*Pgs. 17-21*)

Resolution 2022-F: Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022. (*Pgs. 22-25*)

5:25 p.m. **CEO Report**

- Spooky Symphony October 24, 2021
- Upcoming Board Meetings
 - Early Childhood Community Research Results Summit November 4, 2021 (12:30 pm – 3:00 pm)
 - Ad Hoc Early Childhood Committee meeting November 9, 2021 (9:00 am – 12:00 pm)
 - Racial Equity and Social Justice Ad Hoc Committee meeting December 2, 2021 (3:30 pm – 5:30 pm) – via Zoom

James R. Haj President/CEO

5:30 p.m. **Adjourn**

Reminder: Next Committee Meeting: Thursday, November 4, 2021

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.



Program Services & Childhood Health Committee Meeting Summary of Actions Taken July 1, 2021 3:31 p.m.

These actions were taken by the Program Services & Childhood Health Committee meeting held on July 1, 2021, with a quorum of members physically present and some members attending virtually:

*Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Motion to approve the June 3, 2021 Program Services & Childhood Health Committee meeting minutes was made by Dr. Edward Abraham and seconded by Mary Donworth. Motion passed unanimously, 11-0.

Resolution 2021-A: Motion to recommend the resolution to the Board of Directors on July 19, **2021 was made by Dr. Dorothy Bendross-Mindingall and seconded by Lourdes Gimenez.** Authorization to amend resolution number 2021-28, approved by the board on March 15, 2021 to authorize(1) a contract amendment with the Early Learning Coalition of Miami-Dade/Monroe (ELC) to increase funding for Thrive by 5 child scholarships, in an additional amount not to exceed \$1,500,000.00, for a new total of \$11,500,000.00, and (2) the encumberance of an additional \$500,000.00 via a purchase order for high-quality tiered payment differentials for a new total amount of \$10,500,000.00, both for a term of 15 months, commencing July 1, 2021, and ending September 30, 2022, subject to annual funding appropriations. **Motion passed, 11-0. Recusal by Pamela Hollingsworth.**

Resolution 2021-B: Motion to recommend the resolution to the Board of Directors on July 19, 2021 was made by Dr. Dorothy Bendross-Mindingall and seconded by Dr. Edward Abraham. Authorization to negotiate and execute contracts with six providers, identified herein, and selected following a competitive solicitation for early childhood community-research demonstration projects within high-need communities, in a total amount not to exceed \$1,939,358.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals. Motion passed, 11-0. Recusal by Dr. Daniel Bagner.

Resolution 2021-C: Motion to recommend the resolution to the Board of Directors on July 19, **2021 was made by Lourdes Gimenez and seconded by Pastor Richard Dunn.** Authorization to negotiate and execute a contract with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2021, and ending September 30, 2022, with four remaining contract renewals. Motion passed unanimously, 13-0.

Meeting adjourned at 4:00 p.m.

Date: October 18, 2021

Resolution: 2022-A

Strategic Plan Priority Investment Area: Early Childhood Development: Developmental
Screening, Assessment & Early Intervention.

- Strategic Plan Headline Community Results: Children attend quality child care; children are supported by nurturing and involved parents; children are ready for kindergarten; children behave appropriately in schools, homes and communities; and students are succeeding academically.
- **Recommended Action:** Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide early intervention summer camp services for 635 slots of children, birth to five years of age, in a total amount not to exceed \$2,217,499.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.

Budget Impact:	Funding in the	amount of	\$2,217,499.00	for this	resolution is
	allocated for FY	2021-22.			

Description of Services: The benefits of early intervention services and the risks of summer learning loss, one of The Children's Trust's goals is to provide continuity of the beneficial impacts of school-year early intervention services through the summer months. The agencies listed below offer full-day summer programs for young children who receive academic school-year services funded through the Individuals with Disabilities Education Act (IDEA), Part B or Part C, or who have developmental delays in areas of speech/language, cognition, physical well-being, social-emotional challenges or behavioral problems.

The following providers are recommended for renewal:

Agency	Funding Amount
Dave and Mary Alper JCC	\$37,504.00
Easter Seals of South Florida Inc.	\$446,486.00
FIU – Center for Children & Families	\$482,435.00
Miami Lighthouse for the Blind	\$121,428.00
The Arc of South Florida	\$495,315.00
UM – Department of Pediatrics	\$207,331.00
UM – Department of Psychology	\$130,000.00
United Cerebral Palsy	\$297,000.00
Total:	\$2,217,499.00

Summer programs for young children with delays/disabilities operate five days a week (Monday-Friday) for at least eight hours per day over a period of six to 11 weeks. Although some children with specific exceptionalities may not attend the entire program day, the specified hours are made available to accommodate working families' needs for high-quality summer care. During Summer 2021, programs were proactive and intentional to meet the needs of the families they serve. Services are individualized for each child/family to support the child's overall development and mitigate the significant learning loss due to closures caused by the coronavirus disease 2019 (COVID-19 pandemic.

Services are expected to meet children's individual developmental needs, align with the goals of their school year service plans (i.e., Individual Family Service Plan, Individual Education Plan), be tailored to the ages and levels of functioning, and allow for active exploration of the environment. Schedules for the summer program are comprised of structured and nonstructured activities based on routines that support child development. Services include selfdirected, hands-on learning activities, active play, quiet learning, and regular, supported interaction with peers and teachers. All programs provide purposeful family engagement and support to encourage communication.

Background: Children with identified delays or special needs in early childhood who receive appropriate, responsive intervention are more likely to develop to their full potential. Contrary, undetected or untreated delays may cause affected children to experience long-term challenges, and the necessary treatment can be increasingly more costly, complicated, and resistant to intervention. The IDEA ensures that children with disabilities get the appropriate services needed to succeed in school. Services offered through IDEA, Part B (for children ages 3 through 21) and Part C (for children birth through age 2), are available for children who have developmental delays or have been diagnosed with a physical or mental condition that creates a high probability of subsequent developmental delay. The Trust's summer services through the summer months and to reduce the risks of summer learning loss.

The review process for contract renewal consideration included qualitative and quantitative data reviews and avirtual activity observation. Due to the COVID-19 pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2021, 425 children received services from the service providers identified herein. All eight providers are recommended for renewal.

Geographic Area: Countywide.

		The foregoing	recommendation	was	offered	by		who	moved	its
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approval. The motion was seconded by ______and upon being put to a vote,

the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th

day of October 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

SUMMER EARLY INTERVENTION PROGRAMS FOR YOUNG CHILDREN WITH DISABILITIES

Our summer early intervention programs continued to offer comprehensive services for birth to fiveyear-old children with disabilities. This investment promotes school readiness for children who receive school-year early intervention and exceptional education programming. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. This is significant considering the unique health and social challenges this vulnerable population faces while attending center-based services during the pandemic. Limited virtual services were available for some children with complex health issues to ensure continuity of services during the summer. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

	Agency name	Children served	Average sessions per child
Arc o	f South Florida, Inc.	103	34
	and Mary Alper Jewish Community	10	17
Easte	r Seals South Florida	48	27
FIU B Famil	oard of Trustees Center for Children & ies*	50	7
	liami Lighthouse for the Blind and lly Impaired Inc.*	18	8
	d Cerebral Palsy Association dba. United nunity Options	94	22
Unive	rsity of Miami Department of Psychology	38	29
Unive	rsity of Miami Department of Pediatrics	64	31
Unive	rsity of Miami Department of Pediatrics	64	31

Summary of Summer 2021 Services

* FIU Board of Trustees and the Miami Lighthouse for the Blind and Visually Impaired Inc. had to limit screen time with their participants based of their age and/or disabilities. Therefore, they conducted longer sessions with the children and their families, but less frequently; thus, their average sessions per child are lower relative to other programs.

Date: October 18, 2021

Resolution: 2022-B

Strategic Plan Priority Investment Area: Youth Development: Summer Camps.

- Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; and children behave appropriately in schools, homes and communities.
- **Recommended Action:** Authorization to negotiate and execute contract renewals with 12 providers, identified herein, to deliver high-quality summer camp services for 945 slots for elementary school children, in a total amount not to exceed \$1,515,523.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.
- **Budget Impact:** Funding in the amount of \$1,515,523.00 for this resolution is allocated for FY 2021-22.

Description of Services: The Children's Trust funds summer camps for elementary school children (grades K-5) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of children with disabilities, while specialty disability programs engage 40 percent or more. Summer programs operate five days per week (Monday-Friday) for at least 10 hours per day over a period of six to 11 weeks.

Programs follow a structured schedule of activities to support literacy, social-emotional learning (SEL), and physical fitness. Literacy supports focus on learning to read for grades K-3 and on reading to learn for grades 4-5, using evidence-based group literacy strategies and differentiated (individualized) small group reading instruction by certified teachers for children struggling with reading. SEL focuses on developing essential competencies and life skills. Fitness components aim to help children meet recommended levels of physical activity. Children receive nutritious food and beverages, and programs incorporate family engagement. Additional skill-building activities vary across programs and may include STEM (science, technology, engineering, math), arts and culture, civic engagement, and/or specialized programming for children with disabilities.

The following providers are recommended for renewal:

Agency	Amount Not to Exceed
Breakthrough Miami, Inc.	\$104,400.00
First Serve Miami, Inc.	\$62,574.00
Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*	\$80,000.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	\$49,590.00
Judah Christian Center Ministries, Inc.	\$62,574.00
Michael-Ann Russell Jewish Community Center, Inc.	\$250,193.00
Shake-A-Leg Miami, Inc.	\$196,997.00

Agency	Amount Not to Exceed
South Florida Autism Center, Inc.	\$139,679.00
St. Alban's Day Nursery, Inc.	\$80,513.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$166,136.00
University of Miami Department of Psychology	\$154,500.00
YWCA of Greater Miami-Dade, Inc.	\$168,367.00
Total	\$1,515,523.00

*FLIPANY was previously funded as a year-round provider in Resolution No. 2020-47 but moving forward will only provide summer services.

Background: On May 29, 2018, The Children's Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 12 programs listed above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for elementary school children.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well as an activity observation. Due to the coronavirus disease 2019 (COVID-19) pandemic, summer camp services were delivered both virtually and in-person. Providers were able to offer high-quality, individualized services to meet family needs. In-person services were offered while maintaining child and staff safety and following Centers for Disease Control (CDC) guidelines. During the summer of 2021, 840 children received services from the service providers identified herein and 26 percent of the children served reported living with a disability. All 12 providers are being recommended for renewal.

Geographic Area: Countywide.

The foregoing recommendation was offered by ______who moved its

approval. The motion was seconded by ______ and upon being put to a vote,

the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th

day of October, 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

YOUTH DEVELOPMENT K-5: SUMMER ONLY

Our youth development k-5 summer programs ensured elementary school students had access to enriching programming. We have seen much dedication and creativity as programs supported the families of Miami-Dade County during this uncertain time. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. Limited virtual services were available for some children as needed. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

	Summary of Summer 2021 Services				
35					
average days of services	Agency name	Number of days of services	Children served	% of children with disabilities	
	Breakthrough Miami, Inc.	29	158	3%	
	First Serve Miami, Inc.	39	37	6%	
840 children	Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY)*	n/a	n/a	n/a	
served	Greater Miami Youth Symphony of Dade County, Florida, Inc.	24	67	20%	
260/	Judah Christian Center Ministries, Inc.	39	72	18%	
26%	Michael-Ann Russell Jewish Community Center, Inc.	41	165	21%	
(219) reported	Shake-A-Leg Miami, Inc.	39	95	45%	
living with	South Florida Autism Center, Inc.	35	40	80%	
one or more	St. Alban's Day Nursery, Inc.	34	53	23%	
disabilities	The Miami Lighthouse for the Blind & Visually Impaired, Inc.	35	45	73%	
	University of Miami	29	17	100%	
	YWCA of Greater Miami-Dade, Inc.	45	91	17%	

*FLIPANY was previously funded as a year-round provider but ended services before summer. Moving forward they will only provide summer services.

Date: October 18, 2021

Resolution: 2022-C

Strategic Plan Priority Investment Areas: Youth Development: Summer Camps.

Strategic Plan Hea	adline Community Results: Students are succeeding academically;
	children meet recommended levels of physical activity; children
	behave appropriately in schools, homes and communities; and
	youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 17 providers, identified herein, to deliver high-quality summer camp services for 1,532 slots for middle and high school youth, in a total amount not to exceed \$2,597,209.00, each for a term of six months, commencing March 1, 2022, and ending August 31, 2022, with one remaining renewal, subject to annual funding appropriations.

Budget Impact:Funding in the amount of \$2,597,209.00 for this resolution is
allocated for FY 2021-22.

Description of Services: The Children's Trust funds summer camps for middle and high school youth (grades 6-12) in inclusive and specialty disability programs. Inclusive programs engage a minimum of 10 percent of youth with disabilities, while specialty disability programs engage 40 percent or more. Typically, summer programs must operate for at least six weeks with a minimum of 90 contact hours per youth. However, programs may break up their service periods into cohorts and offer shorter intervals for at least 15 days of service for youth. Programs follow a structured schedule of activities to support social-emotional learning (SEL) along with skills-building in one or more specialized areas, such as arts, STEM (science, technology, engineering, math), civic engagement, sports, entrepreneurship, or college readiness. Many programs also include family engagement activities.

The following providers are reco	mmended for renewal:
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Agency	Amount Not to Exceed
Breakthrough Miami Inc.	\$456,750.00
Centro Campesino Farmworker Center Inc.	\$ 84,486.00
Fit Kids of America Corp.	\$155,907.00
FIU Board of Trustees College of Engineering and Computing	\$126,133.00
Honey Shine, Inc.	\$202,938.00
Network for Teaching Entrepreneurship, Inc.	\$251,926.00
Shake-A-Leg Miami, Inc.	\$113,696.00
Teen Up-ward Bound, Inc.	\$ 78,280.00
The Dave and Mary Alper Jewish Community Center, Inc.	\$ 42,744.00
The District Board of Trustees of Miami Dade College, FL	\$ 83,577.00
The Miami Lighthouse for the Blind & Visually Impaired, Inc.	\$169,870.00

Agency	Amount Not to Exceed
The New Jerusalem Community Development Corporation	\$119,383.00
Town of Cutler Bay	\$135,700.00
Trinity Church, Incorporated	\$174,119.00
University of Miami - Children & Youth Law Clinic Law School	\$128,100.00
University of Miami - Frost School of Music	\$146,400.00
University of Miami - Kinesiology & Sport Sciences	\$127,200.00
Total	\$2,597,209.00

Background: On May 29, 2018, The Children's Trust board approved the funding recommendations from the competitive request for proposals, RFP# 2018-02, for a five-year funding cycle. The 17 programs listed above demonstrated their capacity, expertise, and qualifications to provide high-quality summer programming for middle and high school youth.

The review process for contract renewal consideration included qualitative and quantitative data reviews as well an activity observation. Summer camp services were delivered primarily in-person, with some limited virtual and hybrid programming, due to the continued impact of the COVID-19 pandemic. During the summer of 2021, 1218 youth received services from the service providers identified herein and 18 percent of the youth served reported living with a disability. All 17 providers are being recommended for renewal.

Geographic Area: Countywide.

The foregoing recommendation was offered by ______ who moved its

approval. The motion was seconded by ______ and upon being put to a vote,

the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th

day of October, 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

ΒΥ _____

SECRETARY

YOUTH DEVELOPMENT 6-12: SUMMER ONLY

Our youth development 6-12 summer programs ensured middle and high school students had access to enriching programming. We have seen much dedication and creativity as programs supported the families of Miami-Dade County during this uncertain time. Providers were required to follow local and CDC guidelines and appropriate group sizes for in-person services. Program observations were conducted in-person, and the analysis of these observations indicates that participants were fully engaged during the sessions. Limited virtual services were available for some children as needed. To limit face-to-face interactions between Trust staff and providers, we implemented safety and administration protocols where providers confirmed and attested to adherence to contractual administrative policies and procedures, including CDC guidelines.

	Summary of Summer 2021 Services			
31 average days of services	Agency name	Number of days of services	Children served	Percent of children with disabilities
of services	Breakthrough Miami, Inc.	30	483	15%
	Centro Campesino Farmworker Center Inc.	29	28	7%
	Fit Kids of America	44	76	13%
	FIU Board of Trustees	29	73	15%
	Honey Shine, Inc.	24	68	15%
1,218	Network for Teaching Entrepreneurship, Inc.	30	74	0%
youth served	Shake-A-Leg Miami, Inc.	39	49	61%
youth served	Teen Up-ward Bound, Inc.	24	29	28%
	The Dave and Mary Alper Jewish Community Center, Inc.	19	24	42%
	The District Board of Trustees of Miami Dade College, FL	30	34	9%
	The Miami Lighthouse for the Blind & Visually Impaired, Inc.	44	34	59%
18%	The New Jerusalem Community Development Corporation	38	17	18%
(215)	Town of Cutler Bay	30	31	36%
reported living	Trinity Church, Incorporated	32	34	12%
with one or more	University of Miami (Children & Youth Law Clinic Law School)	29	44	21%
disabilities	University of Miami (Frost School of Music)	33	85	14%
	University of Miami (Kinesiology & Sport Sciences)	23	35	3%

Summary of Summer 2021 Services

Date: October 18, 2021

Resolution: 2022-D

Strategic Plan Priority Investment Area: Youth Development: Youth Enrichment, Employment and Supports; and Community Awareness & Advocacy: Cross-funder Collaboration of goals, strategies & resources.

- Strategic Plan Headline Community Results: Students are succeeding academically; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.
- **Recommended Action:** Authorization to negotiate and execute a match contract with Miami-Dade County for the seventh year of the Summer Youth Internship Program, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing March 1, 2022, and ending on February 28, 2023.
- **Budget Impact:** Funding in the amount of \$1,500,000.00 for this resolution is allocated for FY 2021-2022 and projected to be available in FY 2022-2023.

Description of Services: This resolution seeks \$1,500,000.00 in funding from The Children's Trust to support the seventh year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and The Foundation for New Education Initiatives, Inc. (The Foundation). The Children's Trust will contract with Miami-Dade County to pool funding for the program, and Miami-Dade County will contract with The Foundation to fund, implement and operate the program. SFWIB matches The Children's Trust's commitment to financing and contracts with M-DCPS to fund the internship program. M-DCPS and The Foundation provide additional in-kind resources vital to the program's success.

The internship program recruits and subsequently connects rising 10th to rising 12th-grade students (including youth with disabilities and youth involved in the child welfare system) who live in Miami-Dade County with paid summer internships. There is an emphasis on engaging at-risk youth, and at least 10 percent of program participants will be youth with disabilities. The program intends to employ at least 2,500 youth interns. The youth interns will each set up a credit union account with collaborating partner EdFed Credit Union, earn a stipend of \$1,300.00 and work 30 hours per week for five to six weeks. In addition to receiving a stipend for summer work experience, youth interns may also earn high school course credits and be allowed to earn college credits.

The summer internship program's unique structure includes:

- Parent/guardian orientations
- Student and employer orientations.
- Online pre-internship training for interns.

Resolution 2022-D – Youth Development, Youth Enrichment, Employment & Supports October 18, 2021

- Job coaches.
- An ongoing training curriculum with weekly assignments.
- An online interface to match interns with employers.

The program kicks off in early spring for youth to begin employment in the summer of 2022. The importance of early work experience extends well beyond the weeks of summer employment. These experiences are directly linked to positive short and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The \$1,500,000.00 funding from The Children's Trust is leveraged by SFWIB's investment of \$1,500,000.00 and Miami-Dade County's investment of \$1,000,000.00. In 2021, Miami-Dade County committed an additional \$800,000.00 (total \$1,800,000.00) for the 2021 program and may be contributing an amount above the anticipated \$1,000,000.00 for the 2022 program as well. Additionally, the vital in-kind services and supports that M-DCPS and South Florida Educational Credit Union provide offer a combined value of approximately \$250,000.00. These resources include program and administrative staff, space, bank accounts and student stipend payment processing. These elements are crucial to strengthening the program's recruitment and operational processes. The combined available budget for the 2022 Summer Youth Internship Program, without the additional possible infusion of investment from the County, is \$4,250,000.00. The Children's Trust leverages over \$1.83 for every dollar invested. The partners named above will seek to engage other funders, including in the private sector, to expand the delivery and capacity of the program. Discussions are also ongoing, exploring the possibility of further program expansion to include youth in additional education settings, such as charter schools and private schools.

Background: In the summer of 2016, for the first time in our community's history, Miami-Dade County, The Children's Trust, Miami-Dade County Public Schools, and the Foundation for New Education Initiatives, Inc., formally collaborated with the single, unified goal of providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences for high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and motivates youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county's workforce as they develop critical skills. The collaboration sets the stage for continued partnership, developing a more robust and proficient future workforce by providing meaningful employment for Miami-Dade County's youth. Attached is a summary of the program's past performance for summer of 2021, highlighting that 2,321 students were served; 26 percent of whom are students with disabilities and 75 percent of whom qualify for free and reduced-price lunch.

Procurement Policy: Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Resolution 2022-D – Youth Development, Youth Enrichment, Employment & Supports October 18, 2021

The funding amount from The Children's Trust and the program cost remained constant since the 2018-19 program year.

Geographic Area: Countywide.

The foregoing recommendation was offered by ______ who moved its approval. The motion was seconded by ______ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this ${f 18^{th}}$

day of October, 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

SUMMER YOUTH INTERNSHIP PROGRAM

20201 IMPACT REPORT

PROGRAM SUMMARY

In its sixth year of operation, the Summer Youth Internship Program continues to serve our community despite the ongoing challenges with COVID-19. Contingency plans were created which allowed us to adapt to the changing CDC and local municipality guidelines. The Children's Trust, Miami-Dade County, CareerSource South Florida, EdFed - The Educational Federal Credit Union and the Foundation for New Education Initiatives, collaborated with a single intent in mind: to provide a meaningful paid summer internship opportunity for youth across Miami Dade County. The unique structure of this high-quality summer internship program included parent, student and employer orientations conducted virtually, online pre-internship training for interns, student interns assigned to certified M-DCPS teachers, a curriculum consisting of weekly assignments, an online interface, and Miami.GetMyInterns.org for enrollment and matching of student interns and employers.

NUMBERS AT A GLANCE



2,321 youth were placed in **655** participating companies.

623 or **26%** of youth placed in internships had a disability.

PROGRAM HIGHLIGHT

By offering both practical work experience and developmental opportunities, the Summer Youth Internship aims to enable participants to contribute to the county's workforce as they develop critical skills and a sense of fiscal responsibility. All students enrolled in SYIP are required to open a bank account through EdFed - The Educational Federal Credit Union.

OUTCOMES

Three satisfaction surveys were distributed at the conclusion of the program to determine the quality of programming.



99% completed the program working a total of **369,507** hours.

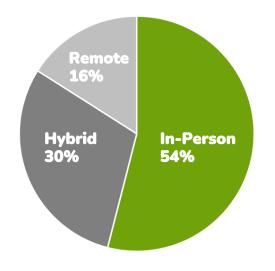


75% of youth enrolled qualified for free/reduced price lunch.

INTERNSHIP SETTING

Facing ongoing challenges with the COVID-19 pandemic, the Summer Youth Internship Program was able to continue making opportunities available in multiple formats in addition to the traditional in-person setting.

More than half of interns' work experience took place in an **in-person** setting, with only 16% of students working remotely.



Date: October 18, 2021

Resolution: 2022-E

Strategic Plan Priority Investment Area: Family and Neighborhood Supports: Place-based Service Partnerships.

- Strategic Plan Headline Community Results: Children regularly access medical, dental and behavioral health care services; children are supported by nurturing and involved parents; students are succeeding academically; children behave appropriately in schools, homes, and communities; and youth successfully transition to adulthood.
- **Recommended Action:** Authorization to negotiate and execute a contract with Miami-Dade County for the HERO truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2022, and ending July 31, 2023.
- **Budget Impact:** Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2021-22 and is projected to be available in FY 2022-23.

Description of Services: The HERO (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence by identifying the most at-risk children and providing them with the necessary prevention and intervention services to increase school attendance. This collaboration continues with Miami-Dade County, Miami-Dade County Public Schools (M-DCPS) and the Foundation for New Education Initiatives (The Foundation). Services provided with this funding will support more than 14,500 elementary school children with chronic unexcused absences across 39 M-DCPS schools. Recognizing that inconsistent school attendance is typically a symptom of more severe challenges, the program utilizes M-DCPS student attendance data to identify at-risk children and address causes that negatively affect their healthy development and success.

While the COVID-19 pandemic challenged the program's effectiveness during the 2020-21 school year, a total of 16,495 elementary school children were contacted across the 39 schools, of which 9,902 participated in the HERO truancy prevention program through the response to intervention model described below. A total of 1,135 home visits were conducted, and 1,356 families participated in Truancy Child Study Team meetings. Additionally, 1,188 referrals/coordination of services were made to service providers, including to The Children's Trust's Family and Neighborhood Support Partnerships and Family Strengthening providers. A formal referral communication process has been established.

Through licensed social workers hired through the program, any child identified as at-risk of missing school is provided with interventions tailored to the specific needs of the child and

family, to address identified challenges before the child becomes chronically absent. The program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continuous absences, as follows:
 - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - Truancy Child Study Team Level 2 Meeting: Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
 - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
 - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
 - **Second Hearing:** Judge orders the Achievement Plan.
 - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
 - Successful Truancy Court Case: Case is closed successfully.
 - Unsuccessful Truancy Court Case: Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

Altogether, the coordinated suite of services and supports for the children and youth described above is estimated to cost \$2,104,051.00. The Children's Trust invests \$880,000.00 for this match contract, while Miami-Dade County contributes \$167,898.00 and in kind services through the Juvenile Services Department, and Miami-Dade County Public School provides in-kind services and supports valued at \$1,056,153.00. Miami-Dade County has a new Office of Neighborhood Safety and Peace and Prosperity Plan initiative, both of which are, in part, aimed at addressing underlying factors that contribute to community violence that affects youth. As this programming is implemented and developed the Case Management Referral Program might be augmented or impacted. Any changes that impact the program will be reported to this board.

Background: The HERO truancy prevention program is a component of the Case Management Referral Program. An innovative countywide collaboration that identifies and assists youth and families who are at the highest risk of being victims or perpetrators of violence. The Case Management Referral Program works to align services for said youth and their families, supports neighborhood programs and providers, and measures the progress of

students who receive said services and supports. This program works in collaboration with the Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. The HERO truancy prevention program serves three geographic regions in Miami-Dade County (north, central, and south), spanning 20 ZIP codes.

On September 13, 2016, through resolution #2016-92, the board approved a formal partnership between The Children's Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), and the Foundation for New Education Initiatives, Inc. (The Foundation), to implement the HERO truancy prevention program. The program identifies M-DCPS elementary and K-8 students most at risk and provides them with the necessary prevention and intervention services to increase school attendance and reduce youth violence risk. HERO initially supported more than 12,000 elementary school children exhibiting chronic unexcused absences across 33 schools. On January 16, 2018, resolution #2018-33 expanded the program to serve 14,500 children in 39 schools.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust. It shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The funding amount from The Children's Trust and the program's cost remains the same as the 21-22 program year.

Geographic Area: Countywide

The foregoing recommendation was offered by ______ who moved its

approval. The motion was seconded by ______ and upon being put to a vote, the

vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th

day of October, 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

H.E.R.O Truancy Prevention Program 2020-2021 Year at a Glance



Student Attendance Shows an Increase

During the 2020-2021 School Year, 1,356 families participated in Truancy Child Study Team Meetings (Levels 1,2, and 3). The expectation is that the student's attendance will increase after meeting with an attendance interventionist.

54% of students showed an increase in attendance percentage when comparing their attendance preand post-truancy Child Study Team (TCST) Meetings.



Truancy Child Study Team Meetings

During the 2020-2021 School Year, 1,356 families participated in Truancy Child Study Team Meetings (Levels 1,2 and 3). **169** Parents were **no-shows** to the scheduled meetings.

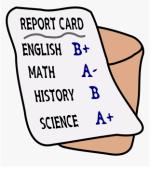
- **1380-Level 1 Meetings** (Initiated at 5-9 unexcused absences)
- **55- Level 2 Meetings** (5 additional unexcused absences after initial meeting)
- **2- Level 3 Meetings** (5 additional unexcused absences after level 2 meeting)

Eligibility Screening

During the 2020-2021 School Year, **16,495** letters were sent home to parents/guardians introducing them to the H.E.R.O. Truancy Prevention Program. There were **60% (9,902)** of those families that received prevention or intervention activities. After receiving intervention and prevention activities, **13.7% (1,356)** advanced to Truancy Child Student Team Meetings.

The H.E.R.O. Program is Making the Grade

It is the goal of the H.E.R.O. Truancy Prevention Program that students will pass all core content courses (English, math, science, social studies). Based on the grades of the 2020-2021 participants, the following outcomes were recorded:



Subject	Percentage of Students with Passing Grades		
Mathematics	71%		
Reading	61%		
Language Arts	65%		
Science	71%		
Social Studies	75%		
Overall	69%		

2021 H.E.R.O Success Story of the Year

H.E.R.O's (Formerly iAttend) interventionist was constantly reaching out to a family that was not signing in daily for MSO (online) school. The interventionist through much conversation found out that the father of the 6 students passed from COVID-19 and he was the only one working. The mother needed assistance and was given stabilization from the H.E.R.O. Program. With the assistance of the interventionist, the students were able to go from MSO to physical schooling which guaranteed breakfast and lunch daily for the students. They have had 100% attendance since being switched to physical schooling.

Follow-Up Services		
Follow-Up Service	Number of Services Rendered	
Parent Conferences by Phone	19,320	
Home Visitations	1,135	
HOME VISITS		
Student Conferences	386	
Student Conference		
Parent Conferences in Person/Virtual	940 (In-Person)	
	1,542 (Virtual)	
Coordinating Services	1,188	
Parent Letters	1,396	
Court Appearances	0	
ADDITIONAL COVID-19 F	RELIEF STRATEGIES	
Re-Engaging Parents and Students with Schools during COVID-19	536	
Connecting Parents and Families with Providers/MDCPS Programs and Follow-Up	564	
Number of Unique Families Receiving	178	
Stabilization/Assistance with Basic Needs	170	
Number of Unique Families Being Connected to Devices/ Internet/Hotspots	1,589	
Number of Unique Families Being Provided Access to Meals	107	

H.E.R.O.- Here Every day Ready and On-Time

Date: October 18, 2021

Resolution: 2022-F

Strategic Plan Priority Investment Area: Community Awareness and Advocacy: Crossfunder Collaboration of goals, strategies and resources.

- **Strategic Plan Headline Community Results:** This investment supports all headline community results.
- **Recommended Action:** Authorization to renew a funder collaboration contract with The Miami Foundation, as the fiscal agent for Miami Connected, in a total amount not to exceed \$150,000.00 for a term of 12 months, commencing retroactively on October 1, 2021, and ending September 30, 2022.
- **Budget Impact:** Funding in the amount of \$150,000.00 for this resolution is allocated for FY 2021-2022.

Background: Many entities across the nation have collaborated to bring broadband internet connectivity to low-income families, especially families with students, some of whom rely upon online learning resources. The cities of Chicago and Philadelphia have both launched collaborations focused on this goal. The Miami Connected initiative adapts best practices from these successful initiatives to Miami-Dade's specific needs, and its partners collaborate to support a collective effort.

American Community Survey (Census) 2018 data indicate more than 100,000 students living in approximately 60,000 households in Miami-Dade County do not currently have broadband internet service. This significantly impacts their ability to take part in online learning activities outside of the schoolhouse.

Like Chicago Connected and PHLConnectEd, the Miami Connected initiative led by the Miami Foundation is engaging community-based organizations (CBOs) to support outreach to families and provide technical assistance to expand exposure to free broadband internet service in Miami-Dade County. Given the diversity of communities across the county, Miami Connected is also employing a hyperlocal "salesforce" strategy that identifies trusted community-based partners to lead the marketing and engagement work.

Miami Connected is continuously optimizing the enrollment process and working in collaboration with Miami-Dade County Public Schools (M-DCPS) for outreach to eligible families. Miami Connected works to ensure students and families not only have broadband internet connection, but also help students and families build the digital skills needed to effectively utilize it for enhanced educational and economic opportunities. Miami Connected, seveloping its digital skills training programming and collaborating with Chicago Connected, PHLConnectED, and other similar initiatives across the country to leverage shared resources and lessons learned.

The Miami Foundation has been the lead partner for this innovative initiative since its inception in September 2020 and also serves as its fiscal sponsor by establishing a fiscal sponsorship fund to support Miami Connected's financial/fund development maturity and independence. **Description of Services:** Miami Connected offers no-cost broadband internet to the families of eligible students. Students are eligible if they attend a Title I School and/or qualify for free or reduced-price lunch, which is a designation that applies to public, charter, and non-profit private schools. Through Miami Connected, hyperlocal CBOs, including Catalyst Miami, Overtown Children & Youth Coalition, Overtown Youth Center, Touching Miami with Love, Be Strong International, and Mexican American Council are serving as trusted sources to enroll families to receive free broadband internet service (either fixed-line access or Wi-Fi hotspots). CBOs will also continue to provide digital literacy training to support students and families in navigating online resources, including educational opportunities, health resources, employment opportunities, and other social services.

Miami Connected was formally launched in March 2021, after some initial delays due to staffing, and enrollment of families began in April. Since its launch the initiative has:

- expanded eligibility to include families of an additional 118,000 students receiving free or reduced-price lunch or attending a Title I school;
- launched comprehensive outreach efforts in the neighborhoods of Overtown and Homestead, which data showed had some of the lowest rates of internet connectivity;
- developed outreach partnerships with 12 Miami-Dade County Public Schools and four CBOs; and
- enrolled 500 families who are now receiving services or finalizing the enrollment process with the Internet Service Provider.

Over the course of the next year, the initiative will expand to include comprehensive outreach efforts in the additional priority neighborhoods of Liberty City and Little Haiti, while increasing countywide communications to all eligible families. Additionally, while the initial launch of the initiative focused on M-DCPS student/family recruitment, they are working to include children who attend private and charter schools.

The implementation partners to date are: The Miami Foundation, Achieve Miami, Miami-Dade County Public Schools, City of Miami, Samvid Ventures, Catalyst Miami, Overtown Children & Youth Coalition, Overtown Youth Center, Touching Miami with Love, and The Children's Trust. Additional partners are being engaged in an ongoing basis.

The total projected cost for the project is \$14,409,957.00. The Children's Trust's proposed investment is \$150,000.00 in this second year of the funder collaboration project. Additional funders will contribute \$14,259,957.00 through grants and in-kind contributions collectively. To date, \$6,295,100.00 has been raised, including The Trust contribution. Current contributors to this initiative include:

Funder	Received	Pledged	Total Amount
Ken Griffin	\$2,500,000.00	\$2,500,000.00	\$5,000,000.00
The Children's Trust	\$150,000.00		\$150,000.00
The Miami Foundation	\$250,000.00		\$250,000.00
Leslie Miller Saiontz	\$49,600.00	\$200,400.00	\$250,000.00
Samvid Ventures	\$250,000.00		\$250,000.00
Helios Education Foundation	\$200,000.00		\$200,000.00

Funder	Received	Pledged	Total Amount	
Blackstone	\$50,000.00		\$50,000.00	
eMerge Americas		\$50,000.00	\$50,000.00	
City of Miami		\$50,000.00	\$50,000.00	
TD Bank & Miami HEAT		\$30,000.00	\$30,000.00	
Terra Group	\$7,500.00	\$2,500.00	\$10,000.00	
Simkins Family Foundation	\$5,000.00		\$5,000.00	
Total:	\$3,462,200.00	\$2,832,900.00	\$6,295,100.00	

The remaining funds are expected to be raised from additional funding partners by the Miami Connected collaborative to reach the total anticipated budget of the project.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Without continued swift action to narrow the digital divide, we will witness a widening of the achievement gap during a time when the future of Miami-Dade's economy depends on innovative, equitable education for our children. By uniting public and private sector interests, Miami Connected endeavors to collectively ensure that all children in Miami-Dade have online access to support a strong, fulfilling education that will lead them and our community forward.

Geographic Area: Countywide.

The foregoing recommendation was offered by ______ who moved its

approval. The motion was seconded by ______ and upon being put to a vote, the

vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this 18th

day of October, 2021.

THE CHILDREN'S TRUST MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2022-F – Cross-Funder Collaboration October 18, 2021



IMPACT REPORT

Miami Connected is working to ensure all students and families in Miami-Dade County are set up for success in today's digital world by providing access to free broadband internet at home, digital skills training and career opportunities in technology.

