



Program Svcs & Childhood Health Committee Meeting

Thursday, June 4, 2020

The Children's Trust

Board Teleconference

"Virtual Meeting via Zoom Webinar"

3:30 p.m. – 5 :30 p.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair

Mark A. Trowbridge
Vice-Chair

Steve Hope
Treasurer

Karen Weller
Secretary

Magaly Abrahante, Ph.D.
Laura Adams

Matthew Arsenault
Daniel Bagner, Ph.D.

Hon. Juan Fernandez-Barquin

Hon. Dorothy Bendross-Mindingall, Ph.D.

Constance Collins

Mary Donworth

Richard P. Dunn II

Gilda Ferradaz

Lourdes P. Gimenez

Nicole Gomez

Mindy Grimes-Festge

Nelson Hincapie

Pamela Hollingsworth

Monique Jiménez-Herrera, PsyD.

Hon. Barbara Jordan

Maurice Kemp

Tiombe Bisa Kendrick-Dunn

Marissa Leichter

Frank Manning

Susan Neimand, EdD.

Hon. Orlando Prescott

Javier Reyes

Hon. Isaac Salver

Michael Turino

Sandra West

David Lawrence Jr.

Founding Chair

County Attorney's Office

Legal Counsel

3:30 p.m. **Welcome and opening remarks**

Pamela Hollingsworth
Committee Chair

3:35 p.m. **Public Comments**

Pamela Hollingsworth
Committee Chair

3:45 p.m. **Approval of May 7, 2020 Program Svcs. & Childhood Health Committee minutes summary**
(Addl. Items packet, Pgs. 3-4)

Pamela Hollingsworth
Committee Chair

3:50 p.m. **Resolutions**

Pamela Hollingsworth
Committee Chair

Resolution 2020-A: Authorization to negotiate and execute a match contract renewal with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 5-7)*

Resolution 2020-B: Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$150,000.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 8-12)*

Resolution 2020-C: Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed \$62,500.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 13-14)*

Resolution 2020-D: Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months commencing, October 1, 2020, and ending September 30, 2021. *(Pgs. 15-18)*

Resolution 2020-E: Authorization to negotiate and execute a match contract with Key Biscayne Community Foundation, to support the Evidence2Success initiative, in a total amount not to exceed \$50,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 19-22)*

The public is allowed to comment before presentation of resolutions but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2020-F: Authorization to negotiate and execute a funder collaboration contract with Key Biscayne Community Foundation, for the Fab Lab, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021. *(Pgs. 23-24)*

Resolution 2020-G: Authorization to negotiate and execute a final contract renewal with Miami Children’s Initiative, Inc. (MCI), for the MCI Infrastructure Supports program, in a total amount not to exceed \$176,000.00, for a term of twelve months, commencing October 1, 2020, and ending September 30, 2021; and request a waiver of the formal competitive procurement process. *(Pgs. 25-26)*

Resolution 2020-H: Authorization to negotiate and execute contract renewals with Training and Implementation Associates and the University of Miami, for program and professional development (PPD) support services for The Children’s Trust’s family services providers and staff in a total amount not to exceed \$583,334.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals. *(Pgs. 27-28)*

5:25 p.m. **CEO Report**

- *Communications Presentation*
- *TRIM I & TRIM II – September 14 & September 21, 2020 (tentative)*

James R. Haj
President/CEO

5:30 p.m. **Adjourn**

Reminder:
Next Committee Meeting: Thursday, July 2, 2020



Program Services & Childhood Health Committee Meeting Summary May 7, 2020 3:31 p.m.

These actions were taken by the Program Services & Childhood Health Committee meeting held virtually on May 7, 2020:

***Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

Motion to approve the April 2, 2020 Program Services & Childhood Health Committee meeting minutes was made by Karen Weller and seconded by Dr. Daniel Bagner. Motion passed unanimously, 7-0.

Resolution 2020-A: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Mary Donworth and seconded by Marissa Leichter. Authorization to negotiate and execute contract renewals with 14 Family and Neighborhood Support Partnerships providers, identified herein, in a total amount not to exceed \$10,317,283.00 for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021. **Motion passed, 6-0. Recusals by Dr. Daniel Bagner, Pastor Richard Dunn, Dr. Monique Jimenez-Herrera, Frank Manning, and Pamela Hollingsworth.**

Resolution 2020-B (Amended): Motion to recommend the resolution as Amended (to include a procurement waiver) to the Board of Directors on May 18, 2020 was made by Lourdes Gimenez and seconded by Marissa Leichter. Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Family Strengthening services, in a total amount not to exceed \$3,254,155.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021; authorization to add two additional 12-month renewals to align with the funding cycles for the broader parenting initiatives; and request a waiver of the formal competitive procurement. **Motion passed, 9-0. Recusals by Dr. Daniel Bagner, Pastor Richard Dunn, and Tiombe Bisa Kendrick-Dunn.**

Resolution 2020-C: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Tiombe Bisa Kendrick-Dunn and seconded by Pastor Richard Dunn. Authorization to negotiate and execute contract renewals with 40 providers, identified herein, to deliver evidence-based parenting services, in a total amount not to exceed \$14,087,907.00, each for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 10-0. Recusals by Dr. Daniel Bagner and Pamela Hollingsworth.**

Resolution 2020-D: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Lourdes Gimenez and seconded by Marissa Leichter. Authorization to negotiate and execute contract renewals with Be Strong International, Inc., Florida International University, and University of Miami, to deliver brief parenting workshops and educational or public health events, in a total amount not to exceed \$1,014,730.00, for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 12-0. Recusal by Dr. Daniel Bagner.**

Resolution 2020-E: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Karen Weller and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to negotiate and execute a single source contract with Miami Dade Family Learning Partnership for Reach Out and Read, early literacy programming as part of the Read to Learn initiative, in a total amount not to exceed \$414,941.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021. **Motion passed unanimously, 13-0.**

Resolution 2020-F: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Pastor Richard Dunn and seconded by Lourdes Gimenez. Authorization to negotiate and execute a contract renewal with Miami Dade College for the Read to Learn Books for Free program, in a total amount not to exceed \$466,667.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed, 12-0. Recusal by Dr. Monique Jimenez-Herrera.**

Resolution 2020-G: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Dr. Daniel Bagner and seconded by Karen Weller. Authorization to negotiate and execute contract renewals with six providers, identified herein, to deliver public benefits enrollment, in a total amount not to exceed \$730,750.00 for a term of 12 months, commencing August 1, 2020, and ending July 31, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 13-0.**

Resolution 2020-H: Motion to recommend the resolution to the Board of Directors on May 18, 2020 was made by Dr. Daniel Bagner and seconded by Dr. Dorothy Bendross-Mindingall. Authorization to negotiate and execute a contract renewal with CCDH, Inc. d/b/a The Advocacy Network on Disabilities in an amount not to exceed \$233,333.00 for direct youth inclusion supports and \$919,333.00 for program and professional development support services for The Children's Trust providers and staff, for a total amount not to exceed \$1,152,666.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals, subject to annual funding appropriations. **Motion passed unanimously, 13-0.**

Meeting adjourned at 4:31 p.m.

The Children's Trust Board Meeting

Date: June 15, 2020

Resolution: 2020-A

Strategic Plan Priority Investment Area: Youth Development: Youth Enrichment, Employment and Supports

Strategic Plan Headline Community Results: Students are succeeding academically; children meet recommended levels of physical activity; children behave appropriately in schools, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a match contract renewal with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$1,500,000.00 for this resolution is projected to be available in FY 2020-21.

Description of Services: This resolution authorizes match funding for the Miami-Dade County Department of Cultural Affairs (County) to support non-profit organizations that provide cultural arts programs for children and families across Miami-Dade County. The County issues competitive grants throughout the year and provides at least 100 percent leverage funding for these youth art/arts education programs. The Miami-Dade County Department of Cultural Affairs' grant applications are reviewed and rated by experienced community participants with expertise in the arts as well as by staff members from The Children's Trust. Programs awarded funding through this grant process are cross-checked against programs funded by The Children's Trust to avoid duplicative services. To ensure program and participant progress and quality improvement, the County works with The Children's Trust to develop appropriate outcome measures for the funded programs.

As with all programs, the coronavirus disease 2019, COVID-19, pandemic has impacted operations of the funded programs. The Children's Trust and the County have developed contingency plans with actions such as allowing virtual program delivery and continues to work collaboratively to address additional adjustments needed.

Programs include:

1. **YOUTH ARTS ENRICHMENT PROGRAM (YEP)**

YEP enriches the lives of children by making the arts available to more children and families throughout Miami-Dade County including:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing/expressive arts; and
- public exhibitions.

2. **ALL KIDS INCLUDED (AKI)-ACCESSIBLE ARTS EXPERIENCES FOR KIDS**

AKI's mission is to increase the number of quality arts experiences accessible to children with disabilities and their families and to promote the benefit and importance of inclusionary arts and cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance, and programs. Funding creates ADA-accessible arts experiences for children with disabilities, which affords all children with the opportunity to participate fully in the arts. Project-based funding is provided in two categories: demonstration projects to create high-profile, innovative, fully-accessible arts experiences, and programs using the arts as learning tools to help teach and include children with disabilities in the classroom and community.

3. **SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)**

The objective of SAS-C is to provide grant funding to non-profit organizations that provide underserved children across Miami-Dade County with opportunities to attend high-quality cultural arts or science summer camps at little or no cost. SAS-C funding is intended to augment existing programs, providing more children with the opportunity to participate in cultural arts and science summer camps. Priority is given to funding projects that address children whose ability to participate in such programs may be limited by geography, economics, or disability.

Background: The Children's Trust understands the importance of exposing children to visual arts, music, story-telling, and dramatic play, and has successfully partnered with the County to provide these experiences since 2006. In 2019 the County:

- awarded grants to 82 non-profit arts groups
- served 59,876 children
- exceeded 85 percent outcome achievement targets for:
 - improved proficiency of arts skills;
 - increased positive peer relationships; and
 - increased educators' knowledge.

Research has demonstrated that art can enhance children's experiences in almost every social and academic standard of achievement. Further, children who have the opportunity to study art are found to be generally happier, more self-confident, and more likely to outperform those who do not academically.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). The County has consistently surpassed the minimum 100 percent match. Given the continued success of the program, this resolution seeks to renew the match funding to expand arts programming across Miami-Dade County for another year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

June 15, 2020

Resolution 2020-B

Strategic Plan Priority Investment Areas: Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Results: Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to enter into a service agreement with Miami-Dade County for a local funding match to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$150,000.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$150,000.00 is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust partners with Miami-Dade County Public Library System (MDPLS) through a match project to: (1) increase access to the STEAM (Science, Technology, Engineering, Arts and Math) program using the Technobus by providing at least 60 service stops at various high-need communities through the county, and (2) increase access to the academic tutoring provided by 105 certified teachers across 27 library sites. The estimated total cost of the project is \$936,000.00. The Children's Trust contributes \$150,000.00, and MDPLS funds the balance, a more than \$5.00 return on every Trust dollar invested.

The Technobus brings instruction and digital services directly to at least 60 locations in high-need communities, providing access to high-tech programming, tools, and projects in a nurturing environment. The Technobus stimulates the natural inquisitiveness of children, giving them a way to explore and learn concepts that will serve them the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers its users popular software applications and offers coding and programming activities. There is also program experience in digital photography, music production, filmmaking, graphic design, digital pianos and high-tech drones.

This match project also increases access to homework help and tutoring for children and youth. MDPLS pairs certified teachers with small groups of students ranging from grades K through 12 to promote literacy and learning with free tutoring in reading, math, and science. Tutoring sessions are offered in one-hour increments primarily on Saturdays from 10:00 a.m. to 1:00 p.m. Registration and interest in the program increase weekly. The program currently has 105 part-time tutors (certified teachers) on staff. Tutoring is offered at 27 library locations, providing broad access, and ensuring sufficient tutor-to-student ratios. Branch locations and subjects are listed below.

| Library Locations (27) | |
|------------------------|-------------------------|
| Allapattah | Miami Lakes |
| Arcola Lakes | Miami Springs |
| California Club | Model City |
| Coral Gables | Naranja |
| Coral Reef | North Central |
| Hialeah Gardens | North Dade Regional |
| Homestead | Northeast-Dade Aventura |
| International Mall | Palm Springs North |
| Kendale Lakes | South Dade Regional |
| Kendall | Sunny Isles |
| Little River | Sunset |
| Main Library | West Dade Regional |
| Miami Beach Regional | West Kendall Regional |

| Available Subjects (10) |
|---------------------------|
| Reading for Any Grade |
| Elementary Mathematics |
| Middle School Mathematics |
| Pre-Algebra |
| Algebra 1 |
| Algebra 2 |
| Geometry |
| Elementary Sciences |
| Middle School Sciences |
| Biology |

Background: Miami-Dade County’s Public Library System provides services to fulfill the informational, educational and recreational needs of our community. MDPLS serves one of the largest and most diverse populations in the United States. Services include access to a collection of nearly 2.3 million physical items, as well as 300,000 downloadable or streaming eAudio and eBooks, 310 downloadable digital magazines, and millions of downloadable songs and music videos, all in a wide variety of formats and languages. MDPLS also maintains a high-speed computer network that provides access to free Wi-Fi, public computer workstations and tablet devices, gaming platforms, 3D printers, and a variety of software and hardware that ensures the latest technology is available to the public for learning, personal growth, and recreational use. MDPLS operates a main library, five regional branches and, 44 neighborhood branches. MDPLS coordinates many activities and functions with a variety of stakeholders, including schools, homeowners' associations, community councils, municipalities, community-based organizations and other local and neighborhood groups. Also, MDPLS works in conjunction with Miami-Dade County departments, and agencies to deliver programs and services to the public.

Access to STEAM programming is often limited in high-need neighborhoods. STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today’s classrooms and workplaces, such as problem-solving, analytical thinking and the ability to work independently. MDPLS’s Technobus is a mobile unit that provides STEAM programming to children and youth in high-need neighborhoods free of cost.

Academic support services and tutoring can help strengthen subject comprehension, boost confidence and build essential learning skills through individualized attention. As academic

coursework grows more rigorous, parents often seek tutoring services to support their children's achievement aspirations. More often than not, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants.

Since October 2019, the Techno Bus served more than 900 children through 64 service stops, and provided 96.5 hours of access to computer programming and high-tech tools and projects. To date, the tutoring program has provided more than 28,000 sessions, serving an average of 1,135 students weekly. Additionally, since April, tutoring program has provided 1,269 online tutoring sessions.

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and is contingent upon satisfactory performance, availability of funding, and an ability to maintain the underlying primary funding sources. Given the continued success of the project, this resolution seeks to renew this funder collaboration agreement for a third year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Technobus Impact Report 2019-2020



PROGRAM SUMMARY

The Technobus brings instruction and digital services directly to the community, providing access to high-tech programming, tools and projects in a nurturing environment. The 37-foot bus accommodates 11 students and two instructors at a time. This rich learning environment with internet access offers its users popular software applications, coding and programming experiences in digital photography, music production, filmmaking, graphic design, digital pianos and high-tech drones. The Technobus stimulates the natural inquisitiveness of children, giving them a way to explore and learn concepts that will serve them the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is limited.

The Children's Trust enhanced the Technobus services by funding additional stops allowing the mobile learning center to reach younger audiences of children ages 10-12 years old. Young participants are engaged in creative problem-solving collaboration through computer programming which aims to teach the children innovation, to think critically and use engineering or technology in imaginative designs or creative approaches while building on mathematics and science skills.

KEY NUMBERS: October 2019 – March 2020*



Increased Access to STEAM Programming

- Total Stops: **64** stops
- Total Hours: **96.5** hours of access to computer programming and high-tech tools and projects

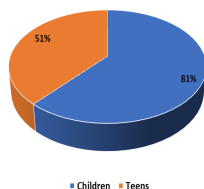


Total Participants Served

- Children (10-12): **565** children
- Teens (13-19): **336** teens
- Total Participants Served: **901** children and teens

*April 2020: All stops cancelled (COVID-19).

OUTCOMES



Technobus stops provided access to technology for **70% of children** and **50% of teens** who did not have access to technology at afterschool locations.



88% of children and **87% of teens** learned basic, intermediate and advanced CODING and S.T.E.A.M. concepts.



86% of teens enhanced computer skills and learned multimedia production and emerging technologies.

Homework Help and Tutoring Impact Report 2019-2020

PROGRAM SUMMARY

The Homework Help and Tutoring program embodies the vision of MDPLS to “enrich and inspire our community through knowledge, creativity and innovation” and exemplifies its mission to “provide extraordinary services, spaces and experiences that promote literacy and learning, personal growth and limitless opportunities.” The program promotes literacy and learning by providing certified teachers who meet with small groups of students in one-hour sessions to provide free homework help and tutoring in reading, math and science. In addition to providing an exemplary service to the community, the program inspires all children to a lifelong love of learning and supports student achievement in a safe and nurturing learning environment.

In its second year of operation, the Homework Help and Tutoring Program continues to grow, exceed expectations, and deliver results. The Children’s Trust partnered with MDPLS to increase access to academic tutoring in 2019-2020. In the wake of the COVID-19 pandemic, MDPLS transitioned the Homework Help program from in-person tutoring services to a virtual tutoring program to continue its academic support of students in grades K-12. The online Homework Help and Tutoring Program completed its fourth week of operation on Saturday, 4/25/2020.

KEY NUMBERS: August 2019 – April 2020*



Homework Help and Tutoring
(In-Person Services)

- **Total Tutoring Sessions:** 28,379 completed
- **Total Weeks:** 25 weeks (Aug. 2019 - March 2020)
- **Average Sessions per Week:** 1,135 sessions



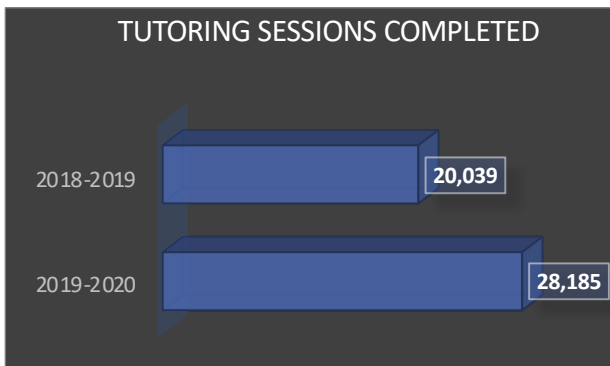
Online Homework Help
and Tutoring
(Virtual Services)

- **Total Online Tutoring Sessions:** 1,269 scheduled
- **Total Weeks:** 4 weeks (April 2020)
- **Average Sessions per Week:** 317 sessions

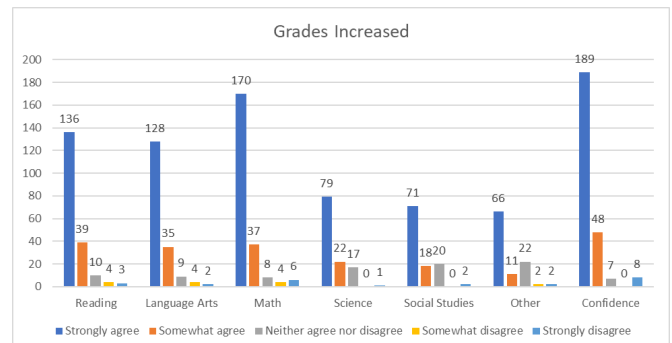
*April 2020: In-person program transitioned to a virtual program (COVID-19)

OUTCOMES

Expanding the number of locations and hours has **increased access** to tutoring in 2019-2020.



As a result of the Homework Help, parents **strongly agree** that their child’s confidence has **increased** along with grades in all subject areas as well.



The Children's Trust Board Meeting

June 15, 2020

Resolution 2020-C

Strategic Plan Priority Investment Areas: Community Awareness & Advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Results: Students succeed academically; children meet recommended levels of physical activity; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Big Brothers Big Sisters of Miami, Inc. (BBBS), in an amount not to exceed \$62,500.00 for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$62,500.00 for this resolution is projected to be available in FY 2020-2021.

Description of Services: The Children's Trust funder collaboration project supports BBBS in its efforts to help break the cycle of delinquency and poverty of participating youth by providing 1:1 mentorship and family support programs to 2,975 youth and families, including children in foster care, children with disabilities, and children of parents who are incarcerated. The evaluation of the program indicates participants continue to show promise. The outcome results are as follows:

- 99.6 percent promoted to the next grade or graduate from high school;
- 88 percent of BBBS youth improve academic performance;
- 94 percent of BBBS youth improve behavior; and
- 74 percent of matches reach the 12-months of engagement – more than half of which reach their fifth anniversary.

Background: The Children's Trust recognizes mentoring can help youth manage challenging life transitions, such as stress caused by problems at home or school, transitioning to adulthood, and a host of other issues that may affect adolescents. Mentoring, coupled with holistic wraparound programming and family support services, provide another gateway for The Trust to help young people and their families achieve better life outcomes.

For 60 years, BBBS has been helping to secure the future of at-risk youth by matching them with committed mentors who invest their perspective and time in awakening each child to new possibilities. Each year, BBBS serves nearly 8,000 youth, volunteers, and parents through community-based, school-based, and employer-based mentoring programs. Through this work, BBBS seeks to improve youth academic, social development and health and wellness outcomes while providing cultural enrichment, digital literacy programming, and career readiness supports.

The Children's Trust invests \$62,500.00, while a host of other funders invest \$500,000.00 collectively, resulting in a funder collaborative investment totaling \$562,500.00. For every

dollar, The Children's Trust invests, \$8.00 are leveraged in return. Contributors in this project include:

| Contributor | Amount |
|--|----------------------|
| Batchelor Foundation | \$ 25,000.00 |
| Bonnie Crabtree | \$ 30,000.00 |
| Carnival Foundation | \$ 73,000.00 |
| Five Millers Family Foundation | \$ 50,000.00 |
| Gladys Rustan-Hernando | \$ 30,750.00 |
| Gorson Family Trust | \$ 115,000.00 |
| The Children's Trust | \$ 62,500.00 |
| Trish & Dan Bell | \$ 50,000.00 |
| Multiple Funders (12) Each Contributing < \$25,000 | \$ 126,250.00 |
| Total | \$ 562,500.00 |

Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and it shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for a third and final year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2020-C – Community Awareness and Advocacy, Cross-funder Collaboration, Big Brothers Big Sisters Miami, Inc.
June 15, 2020

The Children's Trust Board Meeting

June 15, 2020

Resolution 2020-D

Strategic Plan Priority Investment Areas: Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Results: Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract renewal with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County, in an amount not to exceed \$100,000.00 for a term of 12 months commencing, October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount of \$100,000.00 is projected to be available in FY 2020-2021.

Description of Services: Miami Homes For All, Inc. (MHFA) coordinates system partners to identify and track homeless youth and provide immediate access to appropriate programs and services, including housing, education, healthcare, employment, mentorship/peer groups, and other supportive services. MHFA is the primary county-wide support agency for the Helping Our Miami-Dade Youth Collective (HOMY Collective), a multi-sector effort to create a locally designed, comprehensive system of care to prevent and address youth homelessness in Miami-Dade County. With the help of MHFA, the HOMY Collective ensures that more than 100 agencies work collaboratively together to serve Miami-Dade County's youth experiencing homelessness. The HOMY Collective supports youth with safe and stable housing as well as wraparound services that will help them become more resilient adults. The collaboration seeks to reach Miami's most vulnerable, and often invisible, youth with the ultimate goal of ensuring stable housing for all youth. This funder collaboration project allows more homeless youth to be served with wraparound services and supports.

MHFA continues to lead the HOMY Collective to improve marketing, outreach, identification, and assessment of homeless families and youth. MHFA through the HOMY Collective continues to improve youth-friendly access points and community outreach locations, provide intake and shelter referrals within a day, even after typical business hours. MHFA recruited Educate Tomorrow, Pridelines, Miami Bridge Youth and Family Services, and Citrus Health Network to serve as service access points. MHFA also partnered with the University of Miami to survey, provide technical support and strategic coordination between 36 direct service providers to better serve youth experiencing homelessness. This effort has supported the improvement of iCount Miami, our community's youth point-in-time housing census. The 2020 iCount Miami survey indicates that there more than 700 homeless individuals in Miami-Dade County between the ages of 13 and 24. Of them, approximately 30 percent are between the ages of 13 and 17 years old.

MHFA participated in the 100-Day Challenge to End Youth Homelessness. The goal was to increase youth access to youth-friendly shelter programs and services. In 100 days, 120 youth were placed in a shelter within one day of entering the local youth coordinated entry system. Nineteen youth exited to safe and stable housing, either reuniting with family or in their

apartment. The remaining youth are still in shelters or transitional housing programs. Additionally, 20 youth in need of behavioral health services were connected to appropriate services. MHFA partnered with CareerSource South Florida to connect 52 youth with education, employment, and training, marking the first time in the national 100-Day Challenge history that the local workforce board partnered to offer a continuum of care designed to prevent homelessness.

Background: MHFA, formerly known as the Miami Coalition for the Homeless, was created to promote community efforts to help prevent and end homelessness in South Florida by establishing alliances with agencies and organizations. Since its inception, MHFA has sought to develop formal partnerships to break down silos and support all individuals who experience homelessness at any point in their lives.

MHFA is dedicated to preventing and ending youth homelessness, defined as individuals 13 to 24 years of age, unaccompanied by a parent or guardian who are experiencing housing instability. Homeless youth often couch-surf, live in shelters, or live in transitional housing. MHFA, in partnership with the HOMY Collective, aims to provide Miami-Dade County's homeless youth with wraparound services and supports.

MHFA concentrates on advocacy, prevention, and informational services to enhance existing community efforts while filling identifiable gaps in supports. MHFA seeks to work in partnership with multi-sector organizations to create a comprehensive system of care. Specifically, MHFA seeks to:

- improve outreach, identification and assessment of participant needs;
- increase the supply of youth-specific, developmentally appropriate housing options;
- leverage existing resources and improve systems coordination;
- ensure disconnected and vulnerable youth develop healthy, permanent relationships;
- support the social, emotional and physical well-being of youth; and
- expand homelessness prevention efforts and improve collaboration between systems.

The Children's Trust invests \$100,000.00, while The Homeless Trust invests \$360,000.00 in a funder collaborative investment, totaling \$460,000.00. For every dollar The Children's Trust invests, approximately \$3.60 is leveraged in return. The Children's Trust funds are used to provide operational support and structure for the partnership of approximately 100 agencies working together to address youth homelessness through the HOMY Collective. The funds will be pooled with nearly \$3.4 million to support the work of the HOMY Collective.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s). Given the continued success of the project, this resolution seeks to renew this funder collaboration for a third year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

PROGRAM SUMMARY

The Children's Trust invests in Miami Homes For All (MHFA) to be the backbone support to The HOMY Collective: Helping Our Miami-Dade Youth (HOMY). Since then, HOMY continues to grow. HOMY changed from a service provider coalition, to one that is led by youth with lived experience of homelessness. HOMY continuously finds out the gaps and needs of our community and addresses those needs by creating more youth-friendly housing options; centering unaccompanied homeless youth in policies; and learning new and more ways to make the movement to end youth homelessness sustainable.



KEY NUMBERS

HOMY CONTINUES TO GROW + WORK WITH PARTNERS TO CHANGE SYSTEMS

 **279 members are now part of the collective**

They represent 109 different community agencies

 **6 youth-friendly policies implemented (or in progress) on housing + homelessness prevention**

Some examples are:

- The Youth Coordinated Entry System and Youth Access Points
- Dedicated Food & Beverage funding for youth shelter programs
- Family Unification Program housing vouchers

IN THE 100-DAY CHALLENGE, HOMY DID THE FOLLOWING:

 Safely placed **120 YOUTH** off the street and in shelter **within 1 day**

 Safely exited **19 YOUTH** to permanent, safe, and stable housing


 Placed **52 youth** in training, education, or employment

 Connected **20 youth** needing behavioral health services to applicable care


THE YVAC:

The Youth Voice Action Council (cohort 1 from May 2019 to June 2020) are **8 youth with lived experience of homelessness** leading HOMY youth homelessness initiatives


Led 15 advocacy initiatives

 They led, spoke, or engaged in local, state, and national conferences, events, challenges, or policies

Received 8 professional development opportunities

 They received various trainings and leadership development workshops, like, advocacy, public speaking, and more

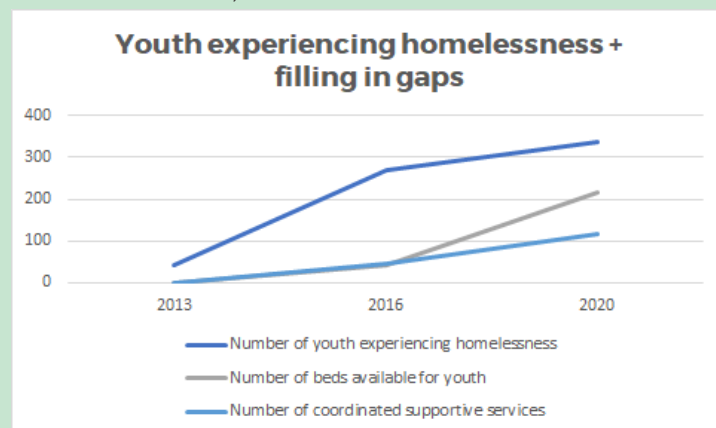
5 YVAC members became HOMY leaders

 They grew as leaders and applied for jobs to work within the HOMY network -- they are either part-time or full-time employees

OUTCOMES

- Since 2013, MHFA leads + implements the iCount Miami, Miami-Dade's census of youth experiencing homelessness - youth without a parent or legal guardian and without a permanent place to sleep.
- This helps the community to understand our gaps + needs. Without the iCount, HOMY and system leaders would not be able to develop strategies or resources to serve youth. The iCount data helps the Homeless Trust and other system leaders to develop key programs and beds for youth. There used to be 0 youth-specific beds. Now, there are over 200 beds.
- Since 2018, MHFA led the HOMY Provider Survey to create an inventory of organizations supporting homeless youth. This inventory helps to understand what are system gaps to fill - training, number of beds, services provided, etc.

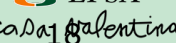
THE FOLLOWING CHART IS FROM ICOUNT MIAMI, THE HOMELESS TRUST, + HOMY DATA:



- Successful implementation of youth action board
- Improved data tracking + coordination through the 100-Day Challenge and the A Way Home America Grand Challenge
- Inaugural HOMY Summit led by the YVAC
- More partnerships to develop youth-friendly policies and programs, like with Thriving Mind's TIP Model including unaccompanied homeless youth and CareerSource South Florida's youth-specific employment task force teams working with HOMY shelters
- HOMY is able to mobilize the community for emergency response, e.g., hurricanes and COVID-19



Our Steering Committee



The Children's Trust Board Meeting

Date: June 15, 2020

Resolution: 2020-E

Strategic Plan Priority Investment Area: Across the proposed investments, all priority investment areas are included.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a match contract with Key Biscayne Community Foundation, to support the Evidence2Success initiative, in a total amount not to exceed \$50,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount \$50,000.00 for this resolution is projected to be available in FY 2020-21.

Description of Services: The Evidence2Success framework includes the engagement of community residents in decision-making and action alongside agency leaders. The three-year Evidence2Success roadmap allows the data-driven partnership to understand better how children are doing in their well-being. The roadmap also helps in the selection of proven evidence-based programs to enhance strengths and address needs, and to develop financing and action plans to support the ongoing use of these community evidence-based programs. Evidence2Success is currently in the third year where a community board, reflective of the Liberty City population, is formed and prepared to lead Evidence2Success. The Evidence2Success board has:

- learned about prevention science and strategic financing;
- deepened its knowledge of the local context in partner neighborhoods and participating public systems and related disparities;
- created a board structure and formed workgroups;
- developed a timeline for installing Evidence2Success that considers key public systems budget and planning dates/cycles; and
- engaged a wider group of stakeholders.

During the upcoming contract year, the board will also focus on writing a vision statement, formulating key messages about Evidence2Success in neighborhoods and public systems, and begin fund mapping.

Key Biscayne Community Foundation is the fiscal agent, providing in-kind services in the amount of \$50,000.00, for this effort. MCI serves as the lead agency convening the public officials and community stakeholders, and works with Miami-Dade County Public Schools to conduct the youth surveys in Liberty City area middle and high schools. The Children's Trust funds support a site coordinator at MCI who convenes the numerous community meetings, manages the day-to-day of the effort and completes the necessary grant reporting requirements. Key Biscayne Community Foundation and Himan Brown fund and raise the additional dollars needed to implement the programs once they are identified.

This investment represents the third year of funding for Evidence2Success. For every dollar The Children's Trust invests in Evidence2Success, \$3.00 is invested by the funding partners as described in the table below.

| Program | Provider | Requested Amount Not to Exceed | Annie E. Casey Foundation Match Amount | Total Program Amount |
|------------------|-----------------------------------|--------------------------------|--|----------------------|
| Evidence2Success | Key Biscayne Community Foundation | \$50,000.00 | \$150,000.00 | \$200,000.00 |

Background: The intent of the Evidence2Success initiative is to focus on improving the well-being and development of children and youth by soliciting their input about the issues they face. Once problems are identified, the Evidence2Success initiative uses an evidence-based approach to convene local government officials, clergy, school district employees, local funding agencies, community organizations, and community residents to determine which programs will best suit the community. Agencies are also identified to implement them. This is done by first partnering with the school district to collect data from middle and high school youth and meeting with local funders, government entities, and community organizations to identify the programs that currently exist in the community. Based on the information collected, the community decides the next steps. Examples include: ensuring residents are aware of services in their community; writing grants to bring additional programs to the community, and expanding existing programs.

During the coronavirus disease 2019, COVID-19 pandemic, the program has successfully hosted community meetings and received approval by Miami-Dade County Public Schools to administer the student surveys. However, the administration of the surveys has been delayed due to virtual schooling.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process. The Evidence2Success initiative was approved at the April 2018 board meeting through resolution #2018-55. This renewal is per the policy indicating that renewal of match funding is contingent upon availability of funding and the ability to maintain the underlying primary funding source. See the collaborative achievements to date attached.

Geographic Area: Liberty City.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Evidence2Success
Key Biscayne Community Foundation and Miami Children's Initiative

Set forth below is a summary of activities in connection with the Liberty City Fab Lab.

October – December 2019: Key Biscayne Community Foundation (KBCF) and Miami Children's Initiative (MCI) staff participated in several trainings that were hosted by the Annie E. Casey Foundation (AECF). AECF staff and coaches provided an informative orientation regarding the Evidence2Success (E2S) framework, the timeline, the roles and responsibilities of each partner in Miami and the support that AECF will provide throughout the process. KBCF and MCI traveled to Memphis to participate in the E2S convening. The timeline for 2020 was established. MCI hired a Program Coordinator, and Andrew Britton from KBCF was selected to serve as the finance lead. Discussions regarding the implementation of the Youth Experience Survey (YES) began. MCI developed a framework for a Community Board made up of anchor institutions and surrounding community based organizations and continued its efforts to attract, engage and recruit individual community residents to participate. MCI's CEO serves as the Liberty City/Brownsville Chairperson of the Together for Children coalition, and the E2S framework has been included into the Liberty City coalition of Together for Children.

January – March 2020: MCI represented Liberty City at three Together for Children meetings. An initial invitation to join the E2S Community Board was made, and the Community Board is currently in formation. E2S Coordinator Gibson Aristide and Finance Lead Andrew Britton continued to participate in weekly coaching calls with the E2S and Finance Coaches provided by AECF. MCI and KBCF staff also joined monthly meetings and trainings with AECF. A data partner to administer and analyze the YES was also selected. Planned Parenthood in partnership with Covian Consulting will be administering, reporting and analyzing YES. With the support of the Finance Coach, the Finance Lead began the process of fund mapping existing resources and agencies dedicated to the well being of children in Liberty City.

COVID-19 Impact: With the swift onset of COVID-19 in Miami-Dade County in mid-March, MCI and KBCF have redirected their focus and efforts to mitigating the crisis for their respective constituents. As a result of COVID-19, the E2S Miami Cohort's planned in-person activities, trainings and timeline have been disrupted. However, the E2S Miami team has not stayed idle and has adapted to the current landscape. AECF has met virtually with KBCF and MCI to discuss support needed during the crisis as well as the adaptations to the recruitment process for the Community Board so as to keep the program's momentum. Virtual Meetings with the Finance Coach have helped the Site Coordinator and Finance Lead better understand the approaches to the Strategic Finance orientation and fund mapping planned for the summer. Additionally, the Site Coordinator and Finance Lead began to meet on a bi-monthly basis to keep apprised of any progress made by the program leads. MCI has represented Liberty City in Together for Children's virtual meetings, with a focus on Community Board stakeholder recruitment and COVID-19 response in Liberty City. A revised E2S timeline is also being developed. Orientation for the Community Board will be held in June.

The Children's Trust Board Meeting

Date: June 15, 2020

Resolution: 2020-F

Strategic Plan Priority Investment Area: Community awareness and advocacy: Cross-funder collaboration of goals, strategies and resources.

Strategic Plan Headline Community Result(s): Students succeed academically; children behave appropriately in school, homes and communities; and youth successfully transition to adulthood.

Recommended Action: Authorization to negotiate and execute a funder collaboration contract with Key Biscayne Community Foundation, for the Fab Lab, in a total amount not to exceed \$100,000.00, for a term of 12 months, commencing October 1, 2020, and ending September 30, 2021.

Budget Impact: Funding in the amount \$100,000.00 for this resolution is projected to be available in FY 2020-2021.

Description of Services: The Fab Lab is a mobile unit initially designed for communities as a prototyping platform for local entrepreneurship that educators use for project-based, hands-on STEM (Science, Technology, Engineering, and Math) education. Users learn by designing and creating objects of personal interest or import. Additionally, users are empowered to both learn and mentor each other, gaining in-depth knowledge about the invention, the materials, the design process, and the engineering that goes into creativity and innovation. In educational settings, rather than relying on a fixed curriculum, learning happens in an authentic, engaging, personal context in which students go through a cycle of imagination, design, prototyping, reflection, and iteration as they find solutions to challenges or bring their ideas to life. The collaborative began with one Fab Lab mobile unit to be stationed at the Liberty City Optimist Club, located in Charles Hadley Park at 4900 NW 12th Ave, Miami, FL 33127.

The Fab Lab mobile unit uses different types of technologies. Some of the hardware technologies can be found at local hardware stores or purchased from specialty companies. The software used is often an open-source, allowing free access, and some of the products are written by researchers at MIT's Center for Bits & Atoms. This solution not only teaches children about technology but uses technology that is accessible to them.

The Fab Lab mobile unit includes the following materials:

- laser cutter that makes 2D and 3D structures;
- sign cutter that plots in copper to make antennas and flex circuits;
- high-resolution CNC milling machine that makes circuit boards and precision parts;
- large wood router for building furniture and housing; and
- suite of electronic components and programming tools for low-cost, high-speed microcontrollers for on-site rapid circuit prototyping.

The Fab Lab unit supports the Liberty City Optimist Club's Youth Development programs funded by The Children's Trust. The anticipated outcomes for 105 youths are:

- 25 percent increase in the number of participants who see themselves in a STEM job or career;
- 20 percent increase in the number of participants will take more STEM classes in the future; and
- after completing the eight weeks-curriculum, 80 percent of students will feel comfortable using the tools in a fabrication laboratory.

This investment represents the second year of Children’s Trust funding for the Fab Lab. Key Biscayne Community Foundation is the provider of services in partnership with the Collective Empowerment Group of South Florida, Liberty City Optimist Club, and Teen Outreach Program. Additional partners in the Fab Lab include an anonymous foundation.

Background: The Fab Lab is an effort by the Key Biscayne Community Foundation to expand access to STEM (science, technology, engineering and math) to the children of Liberty City. Key Biscayne Community Foundation has been successful in raising funds from Himan Brown Charity Trust and an anonymous foundation. This investment complements The Children’s Trust’s match contract with the Miami-Dade Library System, bringing STEM opportunities directly to our communities. Funding both initiatives allow for scale at a faster rate. Because the Fab Lab is mobile, there is an opportunity to move the lab to other Trust-funded providers in the Liberty City area.

Due to the coronavirus disease 2019, COVID-19, pandemic the completion of the lab buildout and launch of programming has been delayed. This project is on track with other deliverables, including the delivery of materials, preparation of space, and hiring of staff.

The Children’s Trust invests \$100,000.00, while the Key Biscayne Community Foundation, Himan Brown and the anonymous foundation, invest a combined total of \$364,320.00. For every dollar, The Children’s Trust invests in the Fab Lab program, the funding partners invest \$3.60.

Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a funder collaboration contract are exempt from the competitive solicitation process. The application submitted by Key Biscayne Community Foundation underwent a multi-step review process that evaluated its match funding documentation. The assessment of the documents indicated that the Fab Lab brings new funds to Miami-Dade County and provides recurring, sustainable, and ongoing resources.

Geographic Area: Liberty City.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: June 15, 2020

Resolution: 2020-G

Strategic Plan Priority Investment Area: All priority investment areas are included.

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute a final contract renewal with Miami Children’s Initiative, Inc. (MCI), for the MCI Infrastructure Supports program, in a total amount not to exceed \$176,000.00, for a term of twelve months, commencing October 1, 2020, and ending September 30, 2021; and request a waiver of the formal competitive procurement process.

Budget Impact: Funding in the amount of \$176,000.00 for this resolution is projected to be available in FY 2020-2021.

Description of Services: Through this collaboration, resources are provided that help strengthen the infrastructure of MCI and support its provision of a cradle-to-career strategy for children and families in the Liberty City community. Funding from the Trust for MCI’s Infrastructure Supports refers to funding to support MCI’s Chief Executive Officer, Director of Programs, and their Administrative Assistant. The collaborative results in:

- increased quality programming for children and families;
- improved data collection focused on a standard set of performance measures;
- comprehensive strategic planning;
- greater access to community resources; and
- additional individual donor investments.

This investment represents the sixth and final year of funding for MCI Infrastructure Supports. When this collaborative was first conceived, it was anticipated that it would be for a few years; however, MCI has had three different CEOs over the last three years, which has caused delays in its growth. Continued Trust funding is essential to maintain stability in the organization. For every dollar The Children’s Trust invests in the MCI Infrastructure Supports program, \$1.98 is invested by the funding partners, as described in the table below.

| Program | Provider | Requested Amount Not to Exceed | Key Biscayne Community Foundation, Himan Brown & Chief Press Foundation Projected Match Amount | Program Amount |
|-----------------------------|-----------------------------------|---------------------------------------|---|-----------------------|
| MCI Infrastructure Supports | Miami Children’s Initiative, Inc. | \$176,000.00 | \$350,000.00 | \$526,000.00 |

Background: In 2015, Key Biscayne Community Foundation, Himan Brown Charity Trust and The Children’s Trust started working together to improve the lives of children and families in Liberty City. The initial project of the partnership was funding infrastructure supports for MCI. Through this partnership, The Children’s Trust worked with the funders and Chief Press Foundation, to support MCI in the provision of services to the Liberty City community, which has been instrumental in sustaining MCI’s growth.

Utilizing the framework of the Harlem Children’s Zone, MCI was formed in 2009 as a place-based, cradle-to-career initiative that seeks to facilitate and catalyze effective, sustainable transformation in a targeted area of Liberty City known as MCI’s Impact Zone. MCI employs a geographic block-by-block strategy for enrolling residents in the various services it provides. MCI started with one block and has since expanded to 12 blocks.

MCI offers a variety of programs and services to children and families, including after-school academic supports and enrichment programming for children (birth to 17 years of age); community-building and resident engagement events; parenting education courses; job training classes and job placement assistance for parents; career and college track support for young adults; health and wellness opportunities; and enhanced summer programming for children and youth.

Additionally, in 2018, MCI was successful in the Trust’s Youth Development grant applications and is now receiving Trust funding for its afterschool programs serving children and youth in grades K-12.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): In order to continue supporting MCI’s infrastructure, this resolution is requesting a waiver of the formal competitive procurement process.

Geographic Area: Liberty City.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2020

Resolution: 2020-H

Strategic Plan Priority Investment Area: Program and Professional Development:
Supports for Quality Program Implementation

Strategic Plan Headline Community Results: This investment supports all community results.

Recommended Action: Authorization to negotiate and execute contract renewals with Training and Implementation Associates and the University of Miami, for program and professional development (PPD) support services for The Children's Trust's family services providers and staff in a total amount not to exceed \$583,334.00, for a term of 14 months, commencing August 1, 2020, and ending September 30, 2021, with two remaining 12-month renewals.

Budget Impact: Funding in the amount of \$583,334.00 is allocated for FY 2019-2020 and is projected to be available in FY 2020-2021.

Description of Services: Training and Implementation Associates and the University of Miami offer quality supports to 55 Trust funded family services providers, including group and individual parenting programs, family strengthening programs, and family and neighborhood support partnerships. The ultimate aims of these supports are to: achieve meaningful and measurable results for parents, children, and families, consistently deliver high-quality services in alignment with best practices and effectively and efficiently satisfy The Children's Trust contract requirements.

These two providers work collaboratively to implement PPD supports that include cross-cutting best practices related to family services, wraparound care, and care coordination. Much of the collaborative work uses on-line training and it is incorporated and/or compatible with The Children's Trust learning management system, CypherWorx Collaborative Learning Content Management System (LCMS), known as Trust Academy. During the initial term of the contract, these agencies dedicated much of their efforts to assess the needs of The Children's Trust funded family services agencies to develop a data-informed approach to service delivery. The assessment included provider surveys, focus groups, and targeted interviews. This process allowed the agencies to develop a comprehensive plan for staff training for the Trust Academy's on-line platform, onsite program and staff coaching, and peer learning activities.

In response to the coronavirus disease 2019, COVID-19, pandemic the program shifted staff training efforts by providing specific virtual sessions to support providers during the state of emergency. The following sessions were created:

- The Big 5: Questions and Tips to Support Your Emotional Well-Being During COVID-19
- Considering Delivering Services Through Video Conferencing: Where Do I Start?
- Considering Delivering Services Through Video Conferencing: Ready, Set, Zoom!

Training and Implementation Associates and University of Miami offer PPD supports for the family services initiatives as follows:

| Agency | Family Services Initiatives | Amount Not to Exceed |
|--|---|----------------------|
| Training and Implementation Associates | <ul style="list-style-type: none"> • Family Strengthening • Family and Neighborhood Supports Partnerships | \$233,334.00 |
| University of Miami | Group and Individual Parenting Programs | \$350,000.00 |

Background: Program and professional development continue to be a vital cornerstone of the success of The Children's Trust's strategic plan. The Children's Trust recognizes that its mission is accomplished through its contracted service providers and aims to support providers to achieve meaningful, measurable results by consistently delivering high-quality services using best practices through strong, sustainable organizations. Supporting agencies incorporate best practices in capacity building, implementation research, adult learning, and organizational development into their services.

On January 19, 2019, the board of The Children's Trust approved the funding recommendation from the competitive invitation to negotiate, ITN #2018-13, to provide professional development support for The Children's Trust funded family services providers. Following a comprehensive review process, Training Implementation Associates and the University of Miami demonstrated its capacity, expertise, and qualifications to provide the services. Overall performance has met expectations with full implementation expected in year two.

The funding amount for each contract is higher than the prior year's funding amount because the contract term is for 14 months in order to align with The Children's Trust's fiscal year.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2020.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____