The Children's Trust



Monthly Financial Statements (Unaudited)

For the one month ended October 31, 2017

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October's Management Discussion & Analysis (MD&A)

2017-18 Budget Highlights:

- The Children's Trust continues to emphasize the importance of program spending that provides critical services for children and families in our community.
- The Children's Trust will offer an additional \$10.1m during the fiscal year 2017-18 for services. In alignment with the strategic plan and the Board's guidance the funds will be allocated as follows:
 - Early Childhood Development \$4m
 - Youth Development \$3m
 - Parenting \$3m
 - Health & Wellness \$135k
- The Children's Trust is budgeting a net decrease in management (G&A) expenses of approximately \$317k, which is related to a decrease in budgeted positions and includes a merit increase. The Trust has now budgeted decreases in management expenses for 2 fiscal years, 2016-2017 (\$470k) and 2017-2018 (\$317k), totaling approximately \$788k.
- For the first time in 9 years, The Children's Trust has reduced the management (G&A) expenses to 7.5% of its total expenses.
- The Miami-Dade Property Appraiser reported an assessed tax roll of \$274.6 billion, which equates to approximately:
 - Based on 0.4673 millage rate (rolled-back rate), ad valorem tax revenue = \$121.9m, this represents a 0% tax increase. Adopting the rolled-back rate rather than the .5000 millage rate resulted in a net effect of \$8.5m less tax revenues.

Additional Considerations:

With property tax bills mailed on or before November 1 of each year, and discounts ranging from 1-4% the sooner payment is received, The Trust records a significant amount of revenue during the months of November, December, January and February; though only interest income in October (if any).

During the fiscal year 2017, approximately \$8,000,000 additional revenues were collected due to increased overall Miami-Dade County property value. Interest earnings significantly increased due to the growth of interest rates and the additional cash holdings in Trust financial. If interest rates continue to increase during the fiscal year 2018, The Trust can expect a slight increase to interest earnings. Interest earnings will not increase significantly because The Trust adopted a rolled-back rate, which will generate similar revenues to prior year.

The Trust can expect a significant decrease to both non-operating expenditures and miscellaneous revenues. Early in fiscal year 2018 The Trust was informed from the CRA of Miami Beach that it will no longer be obligated to commit approximately \$2 million. The Trust budgeted the \$2 million obligation for the fiscal year 2018 before learning that the commitment had been satisfied.

The Trust ended the fiscal year 2017 with a fund balance of approximately \$67,030,000. In response to the growing fund balance, The Trust adopted the rolled back millage rate of 0.4673 for the fiscal year 2018, which would maintain revenues consistent with the fiscal year 2017. The Trust plans to spend an additional \$10,000,000 during fiscal year 2018 in program services to address the growing fund balance, as well as

increase the available funding for the upcoming 5-year solicitation cycle that is in effect from fiscal years 2019 through 2023 by \$30,000,000. The Trust has devised a strategy to significantly draw down its existing fund balance during the next solicitation cycle, without compromising its ability to fund programs to a similar capacity in future funding cycles.

Property Tax Revenues: Cumulative Collection Rate Compared to the Budget

Month	FY 2018	FY 2017
October	0.0%	0.0%
November		
December		
January		
February		
March		
April		
May		
June		
July		
August		
September		

	General Fund		
Assets			
Current Assets			
Cash	\$	23,011,898	
Investments:			
Certificates of deposit		46,549,920	
Money market		2,193,505	
SBA	1	215,174	
Accounts receivable		1,500	
Provider receivable		-	
Taxes receivable		744,960	
Grants receivable		-	
Interest receivable		-	
Due from other governmental local agencies		_	
Prepaid insurance		46,961	
Prepaid other		704	
Total assets	\$	72,764,622	
Liabilities & Fund Balances Liabilities Accounts payable Dues from other governmental local agencies Accrued wages payable Other current liabilities	\$	7,058,189 - - -	
Unearned revenue		_	
Total liabilities	\$	7,058,189	
Fund Balances Non-spendable prepaid items Restricted:	\$	46,961	
Provider services		65,659,471	
Total fund balances	\$	65,706,432	
total tona balances	+	03,708,432	
Total liabilities & fund balances	\$	72,764,622	

		FY 2018 Budget	Y	FY 2018 ear to Date Actual	FY 2018 Year to Date Variance		
FUND BALANCE, Adopted Budget October 1, 2017	\$	50,099,011					
REVENUES							
Ad valorem tax revenues	\$	121,938,094	\$	-	\$	121,938,09	
CRA return/interlocal agreement		3,978,199		-		3,978,19	
Investment earnings/miscellaneous		. 383,094		64,514		318,58	
Total revenues	\$	126,299,387	\$	64,514	\$	126,234,87	
SUSTAIN AND EXPAND DIRECT SERVICES							
Parenting	\$	15,205,000	\$	73,159	\$	15,131,84	
Early childhood development		20,750,000		67,141	ľ	20,682,85	
Youth development		46,150,000		250,136		45,899,86	
Health and wellness		16,035,000				16,035,00	
Family and neighborhood supports		11,688,108		1,476		11,686,63	
Total sustain and expand direct services	\$	109,828,108	\$	391,912	s	109,436,19	
Promote public policy and legislative agendas Public awareness and program promotion Promote citizen engagement and leadership to improve child and family conditions Cross-funder collaboration of goals, strategies and resources Total community awareness and advocacy PROGRAM AND PROFESSIONAL DEVELOPMENT	\$	215,300 2,969,000 1,700,000 1,035,000 5,919,300	\$	132,513 14,150 50,916 - 197,579	\$	82,78 2,954,85 1,649,08 1,035,00 5,721,72	
Supports for quality program implementation	\$	3,840,000	\$	4,505	\$	3,835,49	
Information systems		000,000		232,253		567,74	
Program evaluation and community research		1,000,000		3,400		996,60	
Innovation funds		1,000,000	_		_	1,000,00	
Total program and professional development	\$	6,640,000	\$	240,158	\$	6,399,84	
ADMINISTRATION AND NON-OPERATING EXPENDITURES Management of The Children's Trust Non-operating expenditures	\$	10,418,930	\$	558,133	\$	9,860,79 6,058,28	
Total administration and non-operating expenditures	\$	16,477,211	\$	558,133	\$	15,919,07	
Total expenditures	\$	138,864,619	\$	1,387,782	\$	137,476,83	
Total revenues over/(under) expenditures	\$	(12,565,232)	\$	(1,323,268)			

Comparative Monthly Financial Statement

FY 2018 vs. FY 2017 actual (October 31)

	S	(1,323,267)		(1,014,116)			30.48%
Total expenses	\$	1,387,780	\$	1,028,506	\$	359,274	34.93%
Administration and non-operating expenditures		558,133		541,552		16,581	3.06%
Community awareness and advocacy/program and professional development		437,735		115,290		322,445	279.689
Sustain and expand direct services	\$	391,912	\$	371,664	\$	20,248	5.45%
EXPENSES							
Total revenues	\$	64,514	\$	14,390	\$	50,124	348.337
Investment earnings/miscellaneous		64,514		14,390		50,124	348.339
CRA return/interlocal agreement		-		•		-	0.09
Ad valorem tax revenues	\$	-	\$	-	\$	-	0.09
REVENUES							
	Ye	FY 2018 ear to Date Actual	FY 2017 Year to Date Actual		r to Date		% Variance